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NEWS SUMMARY

GENERAL

Anger over new curb on councils

Environment Secretary Michael Heseltine won Cabinet backing for new legislation to curb local councils' financial autonomy. Under the plan, any council failing to win electoral support for spending exceeding a centrally-determined level in any year will be prevented from fixing its own rate the next year. The move caused uproar at the joint local authority associations' conference in Torquay, with several speakers saying the plan was close to being dictatorial. Page 8

Consulate seized

Four Armenians seized the Turkish consulate in Paris, killing a guard and threatening to execute about 40 hostages unless "Armenian political prisoners" were freed from Turkish jails. Page 1

Namibia mission

The five Western nations seeking to negotiate Namibian independence will send a mission to Southern Africa early next month with a new set of constitutional principles. Back Page

Terror wave fear

Israel believes the Palestinian guerrilla group Fatah is planning a new wave of attacks on Israeli, Jewish and U.S. institutions. Page 3

Healey support

Dennis Healey seemed assured of majority trade union support in his battle to remain Labour's deputy leader, in spite of losing the miners vote. Page 9

Page 'murder plot'

The Pope's would-be assassin, Mehmet Ali Agca, carried out a plot drawn up by persons unknown, a judges' report concluded. Page 1

Kidnap bid fails

Armed bandits raided a Rome villa in a futile attempt to kidnap the Earl of Warwick and his wife, who were not at home. Page 1

Sunday Times row

Sunday Times management said publication would be suspended until National Graphical Association machine minders gave assurances on normal working in a pay dispute. Page 1

Child killer jailed

Martin Morse, 36, was jailed for life at Bristol for killing his 22-year-old daughter after being told by his wife she did not love him any more. Page 1

Test tube births

Two test tube babies have been born in Britain recently, said one of the technique's pioneers in the journal Nature. Page 1

Marches banned

Scottish Secretary George Younger approved a 30-day ban from today on marches in Strathclyde connected with Ulster. Page 1

Test tour boost

The Indian Cricket Board said it wanted England's winter tour to go ahead even though two players had sporting links with South Africa. Page 1

Briefly...

Five Yugoslavs died of mushroom poisoning, bringing the total to ten deaths this month. Second giant panda cub in a week was born in a Chinese zoo. Two East German border guards crossed into West Berlin after locking a colleague in a watchtower. Page 1

CHIEF PRICE CHANGES YESTERDAY

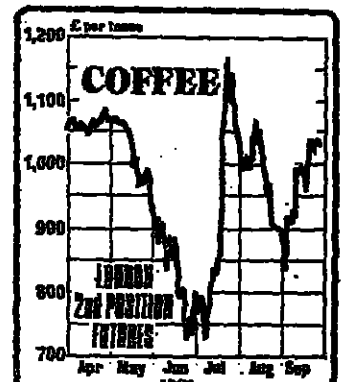
(Prices in pence unless otherwise indicated)

RISES	FALLS
Black (A and C) 81 + 3	Treas 12pc 1987 5904 - 15
Black (A) 140 + 4	Automated Security 110 - 36
Black (C) 140 + 4	Barclays Bank 402 - 26
Letraset 138 + 4	Borthwick (Thos) 10 - 1
Plessey 320 + 6	Britannia Arrow 41 - 4
Tanks Con 441 + 69	First Castle 35 - 30
	FNVC 351 - 4
	Greene King 244 - 24
	Haden 185 - 21
	Hanson Trust 236 - 23
	Horizon Travel 192 - 28
	Inchcape 275 - 11
	Lorhro 72 - 7
	Lotus Group 27 - 5
	Owen Owen 200 - 15
	Phoenix Timber 88 - 20
	Pilkington 267 - 18
	Reckitt and Colman 244 - 16
	Satchi and Satchi 268 - 37
	Sidlaw 140 - 24
	Simon Engineering 335 - 35
	Sirdar 152 - 21
	Smiths Inds 315 - 20
	Sparrow 85 - 15
	Standard Telephones 398 - 24
	Tomatin 66 - 8
	Taylor Woodrow 510 - 28
	Vinten 280 - 24
	Wimpey (Geo) 31 - 10
	Hampton Areas 558 - 43
	Harmony 232 - 11
	Hartbeest 275 - 15
	Rustenburg 275 - 15
	Silvermines 70 - 13

BUSINESS

Coffee off £8.5; Gold down \$7.5

COFFEE: the breakdown of International Coffee Agreement talks on Wednesday night depressed the opening price, which failed to recover fully on news that the talks would reconvene, and closed £8.50 lower at £1,028. Page 28



GOLD fell \$7.50 to \$448. Page 24

STERLING lost 2.3c to close at \$1.7890, DM 4.1450 (DM 4.1675) Ffr 9.9050 (Ffr 9.9150) SwFr 3.53 (SwFr 3.56) and ¥469.50 (¥471.50). Its trade-weighted index fell to 85.7 (85.5). Page 24

DOLLAR closed at DM 2.3160 (DM 2.30) Ffr 5.5375 (Ffr 5.4725) SwFr 1.9725 (SwFr 1.9600) and ¥229 (¥228). Its trade-weighted index was 109.1 (107.5). Page 24

EQUITIES: the FT 30-share index closed 5.7 lower, at 499.1. Page 29

GLITS: the Government Securities index lost 0.81 to close at 61.29. Page 30

WALL STREET was down 0.35 at 839.99 near the close. Page 28

GOVERNMENT'S chief economic adviser, Professor Terry Burns, said in Washington that Britain's business cycle is rising, "even if recovery is expected to be slow." Back Page; Speech, Page 9

BRITISH TECHNOLOGY group asked for "substantial" Government funds to launch it as a catalyst for technical innovation. Page 8

EUROPEAN COMMISSION opened proceedings against 65 Nordic, North American, Spanish and Portuguese paper pulp producers, alleging that prices have been rigged. Back Page

ROYAL DUTCH/SHELL signed a deal with a Moroccan Government agency intended to lead to a shale oil development project valued at £2.2-£2.5bn. Page 22

HABITAT, the home furnishings group, announced profits of £4.4m before tax for the year to June, up from £3.5m in 1980, and announced the terms of its first stock market share issue. Back Page; details, Page 21 and Lex

DUNLOP HOLDINGS lost £3m before tax in the first half of 1981, compared with a profit of £15m in last year's first half. Page 20; Lex, Back Page

GEORGE WIMPEY, the construction engineer, announced a profit of £6.4m before tax for the first half of 1981, compared with £5.4m for last year's first half. Page 21; Lex, Back Page

ROWNTREE MACKINTOSH said pre-tax profits for the 24 weeks to June 20 rose by 24m to £8.7m. Page 21; Lex, Back Page

Gromyko and Haig set date for arms limitation talks

BY REGINALD DALE IN NEW YORK

THE FIRST major arms control negotiations between the Reagan Administration and the Soviet Union are to get under way in Geneva on November 30, the two superpowers jointly announced in Moscow and New York yesterday.

The agreement was reached at a four-hour meeting here yesterday between Mr Alexander Haig, the U.S. Secretary of State, and Mr Andrei Gromyko, his Soviet counterpart. It was the first high-level contact between Washington and Moscow since President Reagan took office at the beginning of this year.

The Geneva negotiations, certain to last many months if not years, are to cover nuclear weapons in the so-called European "theatre" (known as INF), not the central strategic intercontinental forces of the two superpowers.

But senior U.S. officials have said the INF negotiations should be seen in the context of renewed strategic arms limitation talks (SALT), which could start around next March.

Many western European Governments will be relieved that a date for the INF talks has finally been set officially. Washington has frequently been accused in Europe of dragging its feet on the negotiations, meant to run in parallel with the deployment of a new generation of U.S. Cruise and Pershing missiles in western Europe, starting in late 1983.

Lord Carrington, the Foreign Secretary, yesterday described the announcement as "very welcome," a sentiment wholeheartedly endorsed in Bonn by Herr Hans-Dietrich Genscher, the West German Foreign Minister.

"The West German Government sees this as fulfilling the negotiating part of the two-track Nato decision of December 12, 1979," Herr Genscher said.

The other part of that decision covered the modernisation of Nato's nuclear weapons in Europe, for which Herr Genscher and Herr Helmut Schmidt, the West German Chancellor, have been strongly criticised in their own country.

European governments have been concerned they will not be able to persuade their populations to accept the U.S. missiles, if Washington is not seen to be firmly committed to negotiating limits on nuclear weapons in Europe.

Now they will want to know the U.S. is taking the talks seriously rather than spinning them out until new missiles are in place. The talks will certainly be difficult — it is not yet even clear exactly which weapons will be covered. But yesterday's joint statement said: "Both sides believe in the importance of these negotiations for enhancing stability and international security and pledge to spare no effort to reach an appropriate agreement."

The U.S. delegation at the Geneva talks will be led by Mr Paul Nitze, who was a senior member of the Nixon Administration team which negotiated the first SALT treaty between the U.S. and the Soviet Union in 1972.

Mr Nitze is considered to be a hardliner in his dealings with the Soviets on arms control and was a strong critic of the SALT 2 treaty, concluded under the Carter Administration. SALT 2 was never ratified by Congress as a result of the Soviet invasion of Afghanistan in December 1979.

The Soviet chief negotiator will be Mr U. A. Kvitinsky, until recently a Minister Counselor at the Soviet Embassy in Bonn.

In Vienna, Warsaw pact and Nato delegations yesterday resumed deadlocked negotiations on reducing forces in Central Europe, with each side blaming the other for lack of progress in eight years of talks. Mr Emil Kheibuek, the Czechoslovak Ambassador, told a news conference after yesterday's 23rd plenary session of the negotiations, that the discussions had failed to move towards an initial agreement because of the "rigid and ultimative position" of the West.

Anger over Poland missile rejection, Page 2
U.S. blamed in arms race, Page 19

£1.25bn Indian steelworks order for Davy McKee

BY MAURICE SAMUELSON IN LONDON AND K. K. SHARMA IN NEW DELHI

ONE of the biggest contracts for a steelworks, worth more than £1.25bn, has been awarded by the Indian Government to Davy McKee, the heavy industrial arm of Britain's Davy Corporation, in partnership with companies in France and West Germany.

The contract, on which detailed negotiations have still to take place, was won against strong competition from three other international groups.

The project, which will take up to four years, is for the first stage of an integrated iron and steel-making and rolling plant with a capacity of 1.2m tonnes a year. It will be built for the Steel Authority of India on the east coast at Paradip in Orissa State.

India accepted the British bid because the financial package was considered more attractive in terms of its grant component and repayment terms for loans even though a Government agency intended to lead to a shale oil development project valued at £2.2-£2.5bn.

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Work worth about £500m will be carried out in Britain, France and West Germany, where Davy's partners in the project are CGEE Alsthom and MAN-GHH respectively, will share work worth £300m.

The European work will be covered by £350m in export credits from the three countries, and there will be Euro-currency support for the remaining £400m-worth of work to be done in India.

Ald worth up to £150m will go to India from Britain and France.

Lazard Brothers is leading the financing with the French and German elements handled by Paribas and Commerzbank. The package enables the project to be financed entirely outside India.

Davy said in London yesterday that it had received "the fullest support" from the Government.

Mrs Margaret Thatcher has taken a personal interest in the negotiations, and pressed India hard to choose the British consortium during her visit there in April.

The India Cabinet's decision in favour of Davy McKee is regarded in New Delhi as a major step toward cementing Indo-British relations, especially in view of the possibility that India will prematurely terminate the £1bn deal with British Aerospace on the Jaguar aircraft.

Yesterday's announcement came barely a fortnight after the Government endorsed the decision of the Monopolies and Mergers Commission to block a £143m takeover bid for Davy by the U.S. Enserch Corporation.

Mr Arthur Whiting, a Davy director, said that Davy's chances of securing the Indian contract had been in the Commission's mind when it blocked the bid, and justified the Government's resistance to it.

Davy, involved in large steel projects in Mexico and Brazil, said that the new contract was its biggest. It entered its first bid toward the end of last year after negotiating with the Indian authorities for about two-and-a-half-years, and subsequently made many revisions. Men and Matters, Page 18

Return of buyers to stock market revives index

BY CHRISTINE MOIR

BUYERS came back into the London stock market in the last hour and a half of trading yesterday with such force that the FT 30-share index, which had been down 17.4 points at 3 pm, closed only 5.7 points down on Wednesday's 499.1.

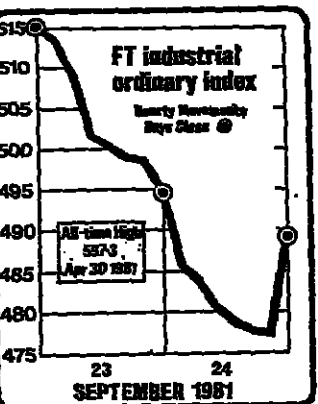
Throughout the morning individual shareholders and some institutions, largely unit trust groups and some of the more cash-starved pension funds, had continued selling, while the bulk of the pension funds stood on the side line.

By mid-afternoon, however, the selling appeared to have dried up and the bargain-hunting which the more liquid institutional investors had conducted throughout the fall was sufficient to reverse most of the drop.

Private investors were not conspicuous in late buying. Although most unit trust groups denied that any pressure to sell funds developed, at least one major unit trust group stopped buying back units from holders after midday.

Others moved their prices lower to discourage sellers and protect remaining unit-holders from forced sales from the trusts.

A secondary factor in the rally was the bear squeeze on



speculators who sold shares they did not own on Tuesday and Wednesday in the hope of buying them back more cheaply yesterday.

Some institutions seized the fall as an opportunity for selective buying of stocks they considered would survive a long-term recession. They included Legal and General Assurance, the Post Office and National Coal Board pension funds, and Commercial Union. In some cases these funds

Continued on Back Page

Lex, Back Page

World stock markets, Page 28

Why share prices are falling, Page 27

Pound falls even lower as dollar continues recovery

BY ANATOLE KALETSKY

STERLING FELL in London yesterday to its lowest level against a basket of currencies since March, 1979.

The pound's index against the dollar at the close was 85.7, compared with 86.3 on Wednesday and 86.6 before the Bank of England tightened monetary policy on September 14.

Foreign exchange dealers were responding to the stock market's apparent concern about Britain's economic prospects. The fall was exacerbated by the recovery of the dollar against the Continental currencies, which continued for most of the day in Europe.

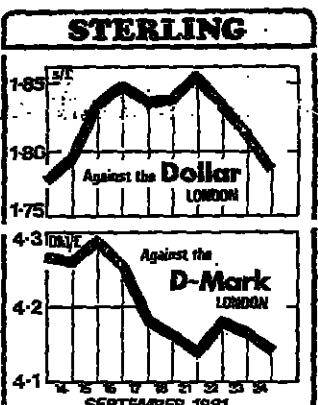
The pound opened very weak in London at \$1.7875 and DM 4.144, down 2c; cents and 2.3 pence respectively on the overnight London levels.

It recovered slightly during

Continued on Back Page

Bonn urges U.S. to curb dollar fluctuation, Page 2

Money Markets, Page 24



5 in New York

Sept. 23 Previous

Spot \$1.8025-8049 \$1.8570-8596

1 month 0.00-0.05 pm 0.17-0.22 pm

3 months 0.70-0.75 pm 0.79-0.84 pm

12 months 2.80-3.00 pm 3.50-3.60 pm

Rules on dawn raids tighten

BY RICHARD LAMBERT, FINANCIAL EDITOR

IMPORTANT CHANGES have been made in the rules governing stock market raids on companies in the early stages of a takeover bid. They took effect last night.

The move follows a number of cases in which effective control of companies has changed hands before their managements had time to consider the terms. Recent examples include the bid for Guthrie Corporation by Malaysian interests, Northern Engineering's purchase of Amalgamated Power and BTR's current bid for Serck.

The Council for the Securities

Industry, the City's main self-regulatory agency, said yesterday it was undesirable for the control of companies to change hands in a matter of hours in this way. It believed the answer was to slow down the rate at which a bidder could acquire a controlling position.

In future anyone who has announced a takeover will have to wait for seven days if he wants to build up a significant stake in the target company through a general market raid. This restriction would apply to the purchase of more than 5 per cent of the voting rights from

more than a single shareholder if such a deal took the buyer's stake up to 15 per cent or more. An option to acquire shares will be treated in the same way as an outright purchase.

The council has also ruled that bidders may not announce their terms as final until after the first closing date of their offer. Such statements have prompted shareholders to sell out at an early stage in the past. The council described these changes as interim measures. The broader issues involved in such deals are to be studied by a special committee.

CONTENTS

Share prices: why they are falling	18	Management: how Whitbread eases the pain of redundancy	18
Politics today: the U.S. gets the blame in the arms race	19	Editorial comment: the economy; Mr Healey	18
Property: Australia tightens its investment rules	10	Lombard: David Fishlock on nuclear reactors	19
Technology: nuclear fuel tests at Windscale	14	Scot Meat and FMC: hard times at the slaughterhouses	23
Around Britain: Liverpool—landscaping a graveyard	15	Survey: Investing in Turkey	insert

American News	4	European Options	22	Overseas News	3	TV and Radio	15
Appointments	17	FT Activities	20	Property	10	Unit Trusts	31
Arts	17	Int. Companies	25-27	Property Adv.	10-13	Weather	34
Bank Return	22	Leader Page	15	Racing	32-33	World Trade	34
Base Rates	8	Letters	19	Share Information	32-33	World News	24
Bus. for Sale	4	Lex	19	Stock Markets:			
Companies UK	20-22	London Options	34	London	20		
Crossword	17	Management	18	Wall Street	20		
Entertain. Guide	17	Men & Matters	18	Half Hour	22		
European News	2	Mining	22	Wm. Morrison	30		
		Money & Exchange	24	Rown. Macintosh	21		
				General	7-8		
				Labour	9		
				Geo. Wimpey	21		

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Check through this list of property in the West End ...then it's your move.

Location	sq.ft.	Location	sq.ft.
● Ninety Long Acre	193,500	● 160 Brompton Road	6,000
● Central Cross	65,000	● 37 Hill Street	4,685
● Newcombe House, Notting Hill Gate	42,960	● 14 Charles II Street	3,410
● 30 Charles II Street	31,735	● 77 South Audley Street	2,440
● 10/11 Grosvenor Place	27,930	● 33 Bedford Avenue	2,380
● 10/11 Albert Embankment	26,280	● 18 Grosvenor Street	1,940
● Bowater House, Knightsbridge	19,500	● 15/16 Doughty Street	1,185
● Millbank Tower	19,050	● 16 Albemarle Street	1,030
● 45 Berkeley Square	16,340	● Aviation House, Kingsway	1,000
● Aviation House, Kingsway	12,800	● Langham House, Regent Street	330
● 43 Upper Grosvenor Street	8,020		

EUROPEAN NEWS

Bonn urges U.S. to curb dollar rate fluctuations

BY JONATHAN CARR IN BONN

A SENIOR West German monetary official has publicly urged the U.S. to act more firmly to curb sharp fluctuations in the dollar rate.

Dr Horst Schulmann, state secretary for monetary affairs at the Finance Ministry, stressed that he was not proposing that central banks should intervene against basic economic trends. But he noted that in May the dollar had been valued at less than DM 2.80, in August it had climbed to DM 2.57 and now it was down once more to below DM 2.30.

"I have, and this is an understatement, some doubts whether exchange rate changes of this magnitude reflect the working of orderly markets. It is hard to believe that fundamentals change so rapidly."

Dr Schulmann recalled that at the western economic summit conference in 1975 all participants, including the U.S., had promised "to counter disorderly market conditions, or erratic fluctuations, in exchange rates."

He added that his interpretation of that accord was clearly different from that of the U.S. Treasury Under-secretary for



Dr Schulmann: a respect for basic trends

Monetary Affairs, Mr. Beryl Sprinkel, who has stressed that the U.S. should not intervene in the currency market except in very exceptional circumstances.

Dr Schulmann's remarks

came in a speech for delivery yesterday in Chicago, Illinois, and are a foretaste of the approach likely to be taken by the West Germans at the International Monetary Fund meeting in Washington this month.

While Bonn welcomes the recent strengthening of the D-Mark, it deplores sharp swings in the dollar which, among other things, mean additional strains for the European Monetary System.

The desire for a less erratic dollar course is linked to Bonn's urgent interest in seeing less volatile U.S. interest rates and firmer action by Washington to cut the federal budget deficit.

In his speech, Dr Schulmann noted that the West German Bundesbank had been one of the central banks to set monetary growth targets. But it had done so for a year ahead, not for shorter periods.

"Some of us feel that in targeting money growth, U.S. authorities place too much emphasis on week-to-week variations. The rest of the world might be better off if your authorities took a more relaxed attitude."

New funding sought for W. German reactors

By Kevin Done in Frankfurt

NEGOTIATIONS in the next few days between the West German Government and the electricity supply industry are expected to save the country's DM 8.4bn (€2bn) advanced nuclear reactor development programme from financial collapse.

Representatives of the country's largest electricity utility and the federal Research Ministry have agreed to try to arrange a new financing programme. The Government is pressing the power industry to increase its share of the DM 8.4bn development programme for the 300 MW fast breeder reactor under construction in Kalkar from the present 8 per cent to 28 per cent.

After a further round of talks with Rheinisch-Westfälische Elektrizitätswerke (RWE), the utility most heavily involved in building the reactor, the Research and Technology Ministry, said a new financial package was likely to be agreed in the "next few weeks."

The talks have been given fresh impetus by a Bonn Cabinet decision this week to press ahead with the Kalkar prototype. The Government reaffirmed its commitment to the development of fast breeder technology, which it sees as the country's best chance for reducing its dependence on imported energy.

The industry's biggest objection to shouldering a larger part of the financial burden has been its fears that the Bundesrat (Parliament) might refuse to allow the commissioning of the new reactor under pressure from the growing anti-nuclear movement.

The issue will not be raised in the Bundesrat before next summer when the report of the commission on future nuclear energy policy is expected, but the Cabinet is then expected to press hard for a positive decision.

The Government and the utilities will produce a financing package soon, but its full implementation will probably be delayed until the autumn of 1982 and could be made conditional on the Bundesrat vote. A temporary financing package is therefore under discussion to bridge the gap.

Industry is being pressed by the Government to close a gap of DM 1bn in the fast breeder programme over the next five years and a short-fall of DM 500m in the high temperature reactor (HTR) programme over the next two years.

The Cabinet decided this week in favour of completing the DM 8bn, 300 MW high temperature reactor under construction at Schmeinfeld, despite the fact that neither the Government nor industry expects any early practical commercial application.

So far industry has provided only about DM 240m of the DM 8bn spent on the fast breeder which is due for completion by the end of 1986. The West German Government is carrying 62 per cent of the costs, the Dutch and Belgian states 15 per cent each and West German industry (chiefly RWE) 8 per cent.

Of the DM 2bn spent on the HTR, industry has met some 20 per cent and the Government 80 per cent. The squeeze on public expenditure has ruled out any increased contribution from Bonn to both projects and quick agreement on a new package is needed if construction is to be ensured. Some DM 177m still needed to underwrite the rest of the work scheduled for 1981 on the fast breeder programme.

Poland's MPs force a climbdown

BY CHRISTOPHER SOBINSKI IN WARSAW

POLAND'S MPs yesterday forced the Communist Party leadership to back down on the issue of workers' control and showed that Parliament is becoming an independent force.

The revolt came over a Bill on workers' rights, which includes the controversial point of who is to appoint management, the authorities or the workers.

The party leadership faced the threat of a split in the chamber with up to 200 deputies threatening to vote against an official amendment and 200 Communist Party deputies bound by party discipline to back it. "But I would not have vouched for the party group either, some might have broken ranks," a Communist deputy said.

The issue arose on Wednesday when the Politburo ordered its deputies to vote for an amendment to establish the rule that all management appointments should be in the hands of the authorities and that election by workers would be the exception. This reversed a compromise formula achieved earlier in the week in negotiations between deputies and the Solidarity independent union. Under that formula elections would have been the rule and the authorities would have drawn up a list of factories, in consultation with the unions, where management would be centrally appointed.

The rebuff to Solidarity was expected to raise the temperature at the union's congress which is due to resume in

Gdansk tomorrow. The union had threatened to boycott the law.

When the chairman of the various groups in Parliament met yesterday morning it became apparent that a majority of 113 Peasant Party deputies would vote against the bill, including 14 Catholics. Faced with such resistance, Mr Stanislaw Kania, the Communist Party leader, who was consulted by the party's parliamentary group, decided to withdraw the amendment.

Mr Kania's decision shows that the party leadership is still anxious to avoid all-out confrontation. This is in line with the conciliatory tone of a speech earlier in the week by Mr Stefan

Olszowski, a Politburo member. Confirmation came in a statement yesterday morning by the Minister, General Wojciech Jaruzelski. He told Parliament that he had instructed the Interior Ministry and forces to take the necessary steps to oppose all anti-Soviet excesses. He also held out the possibility of bringing non-party men into Government.

"Anyone who is not a socialist can set up new forms of constructive co-operation," he said. He announced a committee of advisers to be established soon.

Mitterrand woos Saudis

BY TERRY DODSWORTH IN PARIS

PRESIDENT François Mitterrand embarks on a two-day official visit to Saudi Arabia today. At stake will be France's credibility in an arch-conservative country which now supplies more than half its oil.

The victory of the Socialists three months ago marked a clear shift in France's relations with the Middle East. During the past decade and a half France has played the Arab card for all it is worth. It has been rewarded with a steady and expanding flow of oil, lucrative arms contracts, developing trade and helpful deposits in the French financial system.

President Mitterrand has come to power with a much less committed to Arab interests. His natural sympathies lie with Israel, nurtured by years of contact with the Israeli Socialists, and he heads a party which has a clear distaste for the Arab trade boycott, no enthusiasm for arms trading, and economic leanings which give little long-term assurance to foreign capital.

Given these conflicts of interest, the President has decided on a policy of compromise which leaves France precariously poised between the two Middle East forces. Israel will not be ditched for more



President Mitterrand: a natural sympathy for Israel

oil and petrodollars—his next Middle East visit will be to Tel Aviv in January. On the contrary, the President's special relationship with the Israelis is being presented as "an advantage and not a handicap" in the negotiating moves towards a Middle East peace plan.

During the Saudi visit, the peace plan will be high on the agenda, along with North-South relations. In two meetings President Mitterrand is to have with King Khalid. But a strong team of Ministers, including M

Michel Jobert (Trade), M Jean-Pierre Chevènement (Research and Technology) and M Louis Mexandreaux (Telecommunications), will ensure that trading issues are not forgotten.

The significance of these questions to France can be seen on a number of fronts. First, there is Saudi oil, now of unprecedented importance following the virtual strangulation of Iraqi supplies.

Secondly, there is trade, relatively favourable to France when the oil import bill is excluded, but now threatened by the boycott clauses against Israel often included in Arab contracts. French exports to Saudi Arabia went up to FRF 5.1bn (€800m) in the first six months of this year, compared with FRF 3.5bn in the same period of 1980.

Thirdly, there are arms sales, for which figures do not always show in the trade statistics, but which have clearly counted strongly for France in recent years.

Finally, France has an interest in maintaining sagging confidence in its internal financial management. It would like more Saudi deposits or loans to shore up the franc (there have been reports that it is seeking up to \$8bn from Riyadh) and it wants to avoid Saudi capital leaving France.

Baudouin calls on Claes

KING BAUDOUIN of Belgium yesterday asked Economic Affairs Minister, Willy Claes, to consider the country's political leadership whether a new Government could be formed—whether elections should be held, AP reports from Brussels.

Mr Claes, 42, a Flemish-speaking Socialist, said that he did not favour elections because of Belgium's precarious economic situation.

French truce over

Isolated strike movements, mostly in the public sector, have been the only sign of dissent in France since President François Mitterrand's election victory in May. David White reports from Paris. An action day of workers at the steel works at the end of the week was called yesterday by the Communist-led CGT union to back demands for mining industry expansion. The protest followed 24-hour strikes of pay on Wednesday by dock workers at ports all round the country.

Spain's economy

Spain's economy is expected to grow by less than 1 per cent this year, according to the latest quarterly report published by the employment federation, Robert Graha reports from Madrid. The Government had hoped to achieve 2.5 per cent growth in 1981, but early in the year this was revised to around 1 per cent.

Steel prospects

The European Commission envisages a "modest improvement" in the demand for steel in the European Community during the closing months of this year, and the establishment of a "significant upward trend" next year, Gilles Merritt reports from Brussels. The Commission has warned that any price increase between now and the end of 1981 is liable to owe much to seasonal fluctuations, so the firm indications of a sustained improvement of demand are still wanting.

Excise duties plea

The European Commission, supported by Italy and Britain, is to appeal to the European Court to delay further a decision which would alter the excise duty currently levied on British beer and wine, John Wyl reports from Brussels. The court's ruling has been off several times over the 18 months.

Anger over 'Roland' rejection

BY ROGER BOYES IN BONN

WEST GERMANY'S arms industry and Government are upset by the United States' intention to scrap plans to buy Franco-German Roland anti-aircraft missiles for \$477m (€227m). The move hits directly at the idea of the "two-way street" whereby the U.S. agreed to order more European weapons to help compensate for vast purchases of U.S. arms by Germany and other allies in the North Atlantic Treaty Organisation.

Arms industry officials were yesterday describing the cancellation—announced on Wednesday by Mr Caspar Weinberger, the U.S. Defence Secretary—as a triumph for the U.S. arms and aerospace lobbies which have traditionally resisted the procurement of European weapons.

The Bonn Government has not made any formal statement but officials made clear that they regretted the move. "There must surely have been other areas to cut," one official said. The Roland is a highly mobile

Mr Caspar Weinberger, the U.S. Defence Secretary, said yesterday he was willing to revise his plan to halt purchase of Roland air defence missiles if the manufacturers agreed to stretch out the programme and bring down the costs. Reuter reports from Washington. "The problem we had was the unit cost," Mr Weinberger told a House of Representatives sub-committee.

system for use against low-flying aircraft which are tracked by radar and then shot down. It can be used on trucks and ships and would have been attached to tanks had the U.S. gone ahead with the deal.

The missile was jointly developed by Messerschmitt Boelkow Blohm and Aerospace under the aegis of the Franco-German Eurocopter company. The U.S. deal was to take over license production with

Hughes Corporation acting as the lead manufacturer.

The cancellation is the second blow to the Roland programme in the last few months. The German Defence Ministry has already decided to reduce its original plan for 340 Rolands to 140, to save money.

This highlights the problems facing German arms manufacturers. First, the Bundeswehr is cutting back on a whole range of planned weapons systems because of the financial squeeze and general bad housekeeping over the Tornado multi-role combat aircraft. Secondly, Germany's highly restrictive arms export regulations make it difficult to extend production lines in the hope of selling to the Middle East.

The one real step in two-way deals came when the U.S. recently sold the Boeing air-borne advanced warning and control system (AWACS) to Germany. In return the U.S. agreed to buy German trucks for its forces in Europe.

COMPANY NOTICES

RENOWN INCORPORATED

On 17th September, 1981, the Board of Directors of the Company met and issued the following Report:

SEMI-ANNUAL BUSINESS RESULTS (Unaudited and on Consolidated basis)

	Millions of Yen	Six months ended June 30th	1981	1980
Revenue:				
Net Sales	103,110	103,452		
Other Income	2,960	1,961		
	106,070	105,413		
Cost and Expenses:				
Cost of Sales	74,039	68,939		
Selling, General and Administrative Expenses	22,767	24,598		
Interest	945	985		
Other Expense	287	375		
	98,038	96,897		
Income from consolidated operations before income taxes	8,032	8,516		
Income Taxes:				
Current	4,087	4,296		
Deferred	509	522		
	4,596	4,818		
Income from consolidated operations	3,436	3,698		
Equity interest in earnings of associated companies	361	419		
Net Income	3,797	4,117		
Per Share: Net Income	31.78	32.99		

NOTE: No interim dividend is declared and paid for the current Semi-Annual period because the Company does not apply the interim dividend system to shareholders of the Company.

ROBERT FLEMING & CO. LTD.
8 Crosby Square, London EC3A 6AN

London.
25th September 1981

GOLD FIELDS GROUP

NOTICE RE CLOSING OF REGISTERS OF MEMBERS

NOTICE IS HEREBY GIVEN that the Registers of Members of the undermentioned companies will be closed for the purpose of the Annual General Meetings as follows:

Name of Company	Register of Members closed
New Witwatersrand Gold Exploration Company, Limited	5 October to 12 October 1981
Gold Fields Property Company Limited	8 October to 13 October 1981
Gold Fields of South Africa Limited	9 October to 16 October 1981

By Order of the Board
LONDON SECRETARY

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRs) IN YAMAICHI SECURITIES CO. LTD.

NOTICE IS HEREBY GIVEN that pending payment of a cash dividend, the shareholders' register will be closed for the period October 1, 1981 to the closure of the Annual General Meeting of shareholders expected to be held in December, 1981. During this period it will not be possible to register the transfer of shares against the share certificates.

Furthermore, it has been decided that the shares will be traded on the London Stock Exchange with effect from September 26, 1981. Subject to approval of the dividend, a further notice will be published stating the amount and actual date of payment of such dividend together with the procedure to be followed for obtaining payment thereof as soon as practicable after receipt of the dividend by the Depository.

Common No. 2 will be used for collection of this dividend.

CITIBANK, N.A., LONDON, Depository.
September 25, 1981.

30,000,000 EUROPEAN COMPOSITE UNITS

EUROPEAN INVESTMENT BANK

8 1/2% BONDS OF 1973, DUE 1988

NOTICE IS HEREBY GIVEN that the amount to become due against coupon 8 1/2% of the Bonds of 1973, DUE 1988, of the Italian Lira has been made. The amount is Lira 1,000,000,000 (one billion) and is payable on 27th September 1981 to 28th September 1981. The amount is payable in the form of a check drawn on the account of the Bonds of 1973, DUE 1988, of the Italian Lira, at the Bank of Italy, Rome, Italy.

FRAB-BANK INTERNATIONAL

U.S.\$25,000,000

Floating Rate Notes 1978-1985

According to the terms and conditions of the prospectus, the interest rate applicable for the interest period of six months beginning on 1st October 1981, will be fixed at 17 1/2% per annum.

BANQUE INTERNATIONALE A LUXEMBOURG

Société Anonyme

Financière

MUNICIPAL TELEPHONE COMPANY

9 1/2% 1978/1984 U.S. 10,000,000

Pursuant to the terms and conditions of the prospectus, the interest rate applicable for the interest period of six months beginning on 1st October 1981, will be fixed at 17 1/2% per annum.

AGA AKTIEBOLAG

NOTICE IN ACCORDANCE WITH

SWEDESH ACT

At an Extra General Meeting of the

AGA Aktiebolag, held on 24th September 1981, the Board of Directors

has decided to increase the share capital of the Company from SEK 100 million to SEK 150 million.

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EEC SUMMIT PROSPECTS

Schmidt's reformist zeal is cooling

BY JONATHAN CARR IN BONN

THE EUROPEAN Summit meeting in November in London has long been billed as the key session for final decision on pressing issues of EEC budget and farm policy reform.

But there are growing signs here that Bonn does not see these matters as quite so urgent after all, and that their resolution may take longer than expected.

At first sight this is surprising. Chancellor Helmut Schmidt has publicly underlined recently that the Germans—the biggest net contributors to the budget—are not "60m golden cows to be milked at will."

There has been talk at the Finance Ministry of finding some mechanism to hold down Bonn's budget contribution along the lines of that found for Britain. And it is recognised that Budget reform both to relieve the German contribution and to provide more cash for EEC New and social policies means limiting expenditure on the Common Agriculture Policy (CAP), which consumes the lion's share of EEC funds. No-

one in Bonn is ready to see an increase in the present, 1 per cent ceiling on VAT contributions to Brussels, thus providing the EEC with extra revenue by this route.

Thus the conclusion so far generally drawn is that an irreducible pressure for reform is building up, and that there must be something of a "show-down" at the London meeting. However, this prospect is starting to fade.

One reason is that EEC farm expenditure is lower than had once been expected and that even without major reform there is no imminent danger of hitting the 1 per cent VAT ceiling.

That does not mean that Bonn is giving up on farm policy changes, but it does imply that the matter is not quite as urgent as it was.

Further, there are signs that despite the talk about being treated like Britain on the budget, the final German aim is less ambitious. Last Friday the Cabinet agreed that Bonn should achieve a "perceptible and suitable relief" in its net contributions, a demand hardly to be compared in scope with that originally made on Britain's behalf.

One reason for this fairly low-

key approach is that Herr Hans Dietrich Genscher, the Foreign Minister is hoping for "agreement in principle" at the London Summit on a document on "European union" a project he has much at heart. A serious row over money could well upset this scheme.

But apart from that, Bonn has always had grave problems in forcing through its budgetary demands in the EEC, partly because of history and partly because the German economy is usually healthier than others in Europe. Even now the Government publicly says that Bonn is ready to remain the biggest net contributor to Brussels. So the prospect is more for adjustments than for reform.

None of that implies that even adjustments will be easy to achieve. But it is stressed here that the final shape of an EEC "package deal," as far as Bonn is concerned, will not be decided on EEC issues alone. It will depend in particular on what balance of interests Bonn and Paris can achieve in a very broad range of fields—including security and East-West policies.

This balance will provide the context in which EEC solutions will be sought—and it is recognised here that it cannot be achieved overnight. Only

now is the new French Government emerging from its "run-in" period to define its views in key areas.

Herr Schmidt and M. Mitterrand are expected to make a lot of progress in mutual information and clarification when they meet on October 7 and 8 at Latche, in south-west France. But they are felt unlikely to cover so much ground that a detailed joint approach can be settled for the November EEC meeting.

One question mark involves the so-called "personal chemistry" between the West German and French leaders. How well will they get on together? Despite several quite friendly meetings this year it remains unclear whether a close relationship can be established similar to that between Herr Schmidt and ex-President Valéry Giscard d'Estaing.

Another problem is that the Germans have grave misgivings over the present course of French economic policy. Bonn feels the (limited) success of the previous French administration in the battle against inflation is now likely to be squandered.

But despite that, the German aim remains a close and



Helmut Schmidt: not a milk-cow

privileged relationship with France, in which areas of disagreement are played down. It is stressed that this relationship is not directed against Britain—and it is hoped that Herr Schmidt's talks with Mrs Thatcher in Bonn on October 29 and 30 will be fruitful. But it is not clear that the German what Mrs Thatcher may have to offer. It is also noted that President Mitterrand has been elected for a seven-year term, whereas Mrs Thatcher's position seems less secure.

July 1981

South African bank plans in tatters as Botha's policy falters

J. D. F. JONES IN JOHANNESBURG

Southern African Development Bank, which was to have been one of the pillars of Minister P. W. Botha's "reformist" policies, is now in a state of near-collapse. The bank's plans to open its doors on September 1, 1982 and to be the first of the Prime Minister's project for a "Convention of States" in the part of the continent. The bank's plans have been severely damaged by the discovery that the independent black states, led by Zimbabwe, would have nothing to do with a project so manifestly dominated by Pretoria. These states are now concentrating on a different group for economic regional co-operation called SADC (Southern African Development Co-ordination Conference).

A more recent setback has been Pretoria's difficulty in getting agreement on qualifications for membership of the development bank. It was planned to offer full membership only to those of Bantustan governments which had accepted full "independence" from Pretoria (an independence which has not so far been recognised by any other governments). Clearly the potential benefits of membership of the bank were intended as an inducement to opt for independence.



Mr P. W. Botha Prime Minister

Melbourne summit security tightened

SYDNEY — Australian police yesterday began a huge operation to protect Commonwealth leaders at a summit in Melbourne next week, raiding 12 homes occupied by an India-based religious sect and seizing documents about the meeting.

Police are carrying out the biggest security clampdown in the history of the Commonwealth summit. Australian history to protect leaders of a quarter of the world's population at the Commonwealth heads of government meeting. They said yesterday's action was part of the operation.

In a series of co-ordinated dawn raids on premises occupied by the Ananda Marga sect, police and special branch detectives seized documents about the meeting and a plan of a hotel where some of the delegations will be staying. Two men and a woman were arrested during the raids, but one man was later released. The remaining man and a woman were charged with minor offences unrelated to the summit, police said.

A police informer has claimed in court that members of Ananda Marga were responsible for a bomb blast outside a Commonwealth regional heads of government meeting in Sydney in 1978 which killed two dustmen and a policeman.

Australian ships engineers yesterday voted to end their three-week strike which stranded some 60 vessels and disrupted the nation's fuel supplies, a union official said.

At meetings throughout Australia, the men agreed a union recommendation to go back to work immediately so that stalled talks with employers on an annual pay and conditions claim could be resumed.

Reuters

OVERSEAS NEWS

David Lennon in Tel Aviv reports on concern over the peace agreement with Egypt Israel anxious as Sinai deadline approaches

THE RECENT crackdown on dissidents in Egypt, the slow progress in developing normal relations between Egypt and Israel, the lack of progress on Palestinian autonomy and the take over by militant Israelis of some abandoned settlements in Sinai are all contributing to a degree of anxiety here about the approaching deadline of April 25 next year when Israel is to make its final withdrawal from Sinai.

Israel's blunt-speaking Chief of Staff, General Rafael Eitan, voiced the fears of many when he said that if the unrest in Egypt were to topple President Anwar Sadat, the peace agreement between the two countries could collapse. Subsequent political pressure forced him to deny having made this remark, but this did nothing to dispel the fears in Israel to which he had given voice.

Israelis believe that in signing the peace treaty with Egypt their country undertook to give up a tangible asset, the Sinai peninsula, for the intangible of peaceful relations. While Mr Menachem Begin, the Prime Minister, his Government and most of the political opposition believed that this was a fair deal and a worthwhile risk, many others are not so sure.

Prof. Shimon Shamir of Tel Aviv University says that the peace agreement raised questions in Israel such as: Is it really peace? Will it endure? Is it a ploy to get Sinai back? Is it peace with Egypt or only with Sadat? What happens after Sadat?

The Professor, whose specialty is the history of Egypt, adds "Jews are suspicious. Their experience justifies this." To overcome many of these fears Israel insisted in the peace treaty that there must be a development of normal relations between the two countries but in the two and a half years since the treaty was signed Israel has been disappointed at the slow pace of normalisation. While tens of thousands of Israeli tourists have flocked to see the land of the Nile, only a couple of thousand Egyptians have visited Israel—about one third of them Egyptian diplomats.

Israeli disappointment has been sharpest in trade and commerce. The dominant public sector in Egypt has been closed to Israel. Companies here have failed to win a single tender. Trade which has developed has been with the private sector and has been totally one-sided. Last year Israeli exports to Egypt totalled \$12m but was unable to register a single item of import, with the exception of Egyptian oil guaranteed under the peace treaty.

The fact that commercial and cultural ties between the two countries have not flowered as had been hoped has fuelled the suspicion of those inclined to believe that President Sadat only offered peace as a stratagem to get back the territory Egypt lost in the 1967 war.

When President Sadat arrested 1,500 of his opponents earlier this month these concerns were intensified. Israelis began to worry that the Egyptian leader's hold on power may be weakening.

Opponents of the peace treaty within Israel, seized on this to question the wisdom of returning the eastern section of Sinai in these circumstances. Though only a minority, they are a vociferous and often violent group, based mainly on the militant Gush Emunim Settlement Movement. Their members have been moving into the houses in the Jewish settlements in north-eastern Sinai which have already been evacuated by their original settlers in anticipation of the final evacuation.

These new settlers are not the least interested in farming the land or operating the few factories still standing. They are there to halt the Israeli withdrawal and they promise to resist any attempt to remove them.

But it is not only the extremists who are concerned about the pace of normalisation. On the eve of the summit meeting in Alexandria, late last month between President Sadat and Mr Begin, the Director General of the Israeli Foreign Ministry, Mr David Kimche, said that Israel was not satisfied with the way Egypt was carrying out the normalisation process.

One outcome of that summit has indeed been a renewal of the dialogue about the development of relationship between Egypt and Israel. It has also led to this week's resumption of the talks on autonomy for the occupied West Bank and Gaza strip, negotiations which were broken off by Egypt 15 months ago.

Just how the intensification of talks on normalisation will develop is difficult to judge at the moment. Many of the arrangements which will be reached will be directly concerned with the new arrangements needed when Egypt regains the remainder of Sinai. Few of the subjects discussed so far deal with broader issues.

Many Israelis who travel frequently to Egypt believe that there is a clear link between the limits placed on normalisation by Egypt, and the absence of real progress on the solution of the Palestinian autonomy issue.

However, despite the problems and disappointments during the years of peace, there is no doubt that Mr Begin will honour the letter of the peace treaty. He will stand by his written commitment to complete the evacuation of Sinai by next April.

CAIRO — Israel plans more measures to bring Palestinians into U.S.-sponsored autonomy talks in hopes of reaching a speedy agreement, an Israeli spokesman said yesterday.

"We decided that we wish to do everything possible to reach a speedy conclusion to the autonomy talks," Mr David Kimche, secretary of the Israeli Foreign Ministry, said.

Mr Kimche said Israeli moves to create a climate of confidence among Palestinians on the occupied West Bank and the Jordan and the Gaza Strip were planned unilaterally by Israel and independently of the autonomy talks.

AP

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Power cuts hit Indian industry

BY K. L. SHARMA IN NEW DELHI

INDUSTRIES in Northern India are reeling from the impact of severe power cuts following emergency measures by the central and state governments to conserve electricity during the "kharif" (summer) crop season.

The measures have become necessary because of drought in the last six weeks. As a result, the standing crop of wheat and other summer grain has withered in many areas. This could lead to a sharp drop in production, particularly of rice.

Under the target of 58m tonnes of rice to be reached, the government could be forced to make further imports of wheat to augment the fast-depleting stocks. Western diplomats predict that India will be compelled to import at least 3m tonnes of wheat in addition to the 1.5m tonnes purchased in the U.S. markets last July.

Since further grain imports would seriously affect the foreign exchange reserves, the Indian Government is trying to conserve as much of the summer crop as possible.

In consultation with the affected states of Haryana, Punjab, Rajasthan and Uttar Pradesh, it has decided to divert power supplies from urban and industrial areas to farms where irrigation pumps are working round the clock.

The power cuts are bound to affect factory production, although it is hoped that work there will be affected for only a fortnight.

But the Energy Ministry has warned that Northern India may have to live with power cuts for several months since the drought has led to a fall in reservoir levels. This will affect generation in the entire northern grid where thermal stations are operating well below capacity because of faulty maintenance and other problems.

When wheat was purchased from the U.S. last July, grain stocks had dwindled to 14m tonnes after state agencies were able to procure only 6.3m tonnes of wheat from farmers against the target of 9m tonnes.

The Agriculture Ministry is not revealing what the present stocks are, but these must have come down further since the needs of the public distribution system of ration shops have been catered for from the official inventory.

An official committee recommended recently that a minimum of 10m tonnes of grain should be maintained as buffer stocks as a safeguard against price rises and shortages.

Fears grow of Fatah terrorist attacks in Europe

BY OUR TEL AVIV CORRESPONDENT

ISRAELI believes that a wave of terrorist attacks in Europe is being planned by Fatah, the Palestinian guerrilla organisation, thus ending a two-year moratorium on such actions. The main targets will be Israeli, Jewish and American institutions.

Israeli officials say that if the talks on Palestinian autonomy, which were renewed in Cairo this week, make progress, the pressure will intensify for Fatah to stage dramatic operations in an attempt to foil a resolution of the Palestinian problem without reference to the PLO.

The low level of Palestinian actions abroad during the last couple of years, including this week's grenade attack on Israeli shipping agent in Cyprus, has been carried out by dissident organisations.

But now, according to Israeli officials, the Fatah organisation, headed by Mr Yasser Arafat, who is also chairman of the PLO, plans to resume its operations outside the Middle East.

The Israeli report that Fatah has been building up its European network of agents and supporters as well as arms stockpiles. This gives the organisation a base and a capability for operations as soon as it decides to renew its international terrorist activities.

The PLO is believed to have taken a decision in principle to place a greater emphasis on armed confrontation with Israel at home and abroad, thus moving away from its concentration on diplomatic activity.

The first sign of this policy, it is believed in Tel Aviv, was the attempt in July this year by two PLO men to smuggle arms into Austria through Vienna airport. It is pointed out that the detained guerrillas were both members of Fatah.

It was admitted in Israel that the attacks carried out by Palestinian organisations in Europe in the past couple of years may have been against PLO policy, but it is added that this can no longer be said to be the case following the discovery of the Vienna arms smugglers.

Spain's economy

Spain's economy is reeling from the impact of severe power cuts following emergency measures by the central and state governments to conserve electricity during the "kharif" (summer) crop season.

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Singapore determined to secure place in world aviation industry

BY KEVIN RAFFERTY IN SINGAPORE

SINGAPORE is determined to secure its strategic location, its highly skilled labour force and its already significant power and communications to place it at the centre of the world aviation industry. This will be done by using the hub to develop other industries with a high skill, engineering, technical and technological content.

This was one of the main themes to emerge from the opening day of the Singapore Aerospace Conference yesterday. The conference is being held at the same time as the first Asian Aerospace exhibition.

Several speakers, especially from Singapore, pointed out that Singapore is already an important aviation centre and like many developing countries is currently planning well ahead and thinking of the 1990s. The island republic with a population of 2.2m and a land area of only 2.4m sq km is planning its programme for training manpower, building up a fleet of aircraft, and equipping it with the latest technology required in the world of fast changing technologies, said Mr Ng, Singapore's Minister for Transport.

Mr Ng said the Singapore Institute of Technology is setting up a System Science Institute in collaboration with IBM to train computer software specialists and develop software for the airline industry. Employers are being encouraged to upgrade the skills of their staff. Already, said Mr Ng, more than 20 international aerospace companies have set up in Singapore and the country is a bilateral airworthiness agreement with the U.S., allowing Singapore-made components to gain federal aviation authority certification.

A number of speakers commented favourably on Singapore's new \$500m international airport at Changi which opened in July. Mr Lim Hock San, Asian states share of world traffic in both categories had more than tripled in the period. Predictions that fast growth in air traffic in the Asian region would continue were made by Mr Robert C. Fraser, director of transportation studies with Arthur D. Little Inc. The Far Eastern market would be almost as large as Europe in almost all categories by the year 2000—an increase of fivefold on today. The Southeast Asian market would grow at 10 per cent a year, higher than world traffic of about 8.5 per cent. Singapore Airlines is already in the top 20 airlines of the world in terms of revenue passenger kilometres.

Mr Jim Worsham, vice-president and general manager of General Electric's market development operations, Aircraft Engine Group, pointed out that development of new aircraft and engines required huge costs, \$1bn at least by the engine manufacturer alone for a new engine for a 150-seat passenger airliner. Airlines were in bad shape, financially, which was why many of them were fitting existing aircraft with new engines.

Basel Blackwell, vice-chairman and chief executive of Westland Aircraft, a helicopter could be built for a fraction of the cost and on about one-fifth of the land area of even a small airport.

Mr John Corrigan of the Piper Aircraft Corporation, also pointed to the opportunities for an enhanced role for general aviation of business and other smaller aircraft. New aircraft would fly faster and more efficiently and more safely leading to greater safety.

In his opening remarks, Mr Michael Dams, aerospace and defence correspondent of the Financial Times, who was chairman of the first day's proceedings, said that in spite of the present recession in aviation there were more spectacular than we have seen in the past.



One thousand feet beneath the North Sea is an unlikely place to start looking for better farming techniques. But that's where the husbanding of natural gas starts. Then, from 1,000 acres of tank farms and cracking plants, DSM produces the goods that help Europe's farmers to be some of the most efficient in the world.

Farming today

It is also Europe's largest producer of fertilizer made from natural gas.

For more than 50 years now DSM has seen its technology grow and spread through more than 400 chemical plants in some 60 countries.

Farming may seem a long way from a hole in the North Sea. But as any farmer will tell you, a hole in the ground is the natural way to start things growing.

DSM chemicals and plastics

To find out how much more we do, write to the Information Department, DSM PO Box 65, Heerlen, The Netherlands.

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OWS

Our Washington
respondent

MORTGAGE
entitled a steady
to push the price
index in the
cent to August
government reports

was good news
with the econo-
index from a low
per cent in June to
administration
as confirmation
economy was
towards a perma-
nent reduction
inflation at the
was still at an 11.1
compounded rate
the June-August
Labour Depart-

the consumer price
been criticised for
heavy weighting to
food, and this for a
time the "real" rate
of interest was high
interest rates.

governor of the Fed
Board, said that
the "core" inflation
rate will remain at an
annual rate of 3 per
cent.

The Fed's decision
to raise rates was
prematurely
made, he said, and
the Fed should have
waited until the
inflation rate had
fallen to 3 per cent
before raising rates.

Senate
defies
Reagan

WASHINGTON-

Senate has
voted to
reject the
President's
request for
a 15 per cent
increase in
the federal
gas tax.

The Senate
voted 60-38
to reject the
President's
request for a
15 per cent
increase in
the federal
gas tax.

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gas tax.



THE NEW FORD CARGO.

BUILT TO COMBAT RISING COSTS.

From 6 to 28.5 tonnes, the new Cargo truck range offers significant improvements over the 'D' Series, as well as retaining welcome similarities.

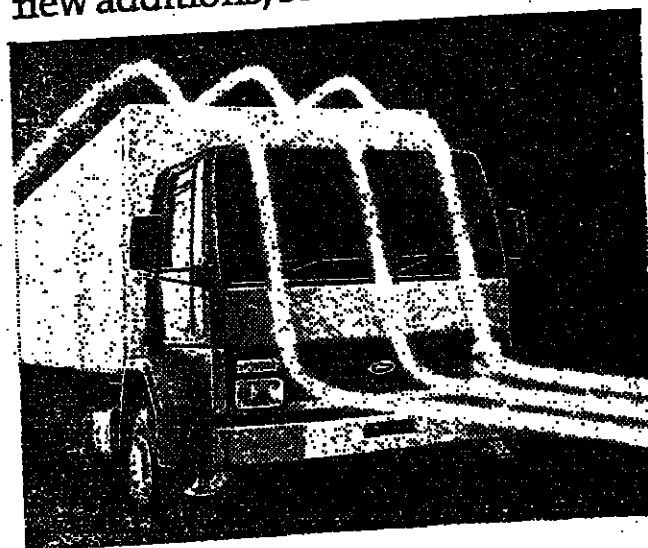
STRENGTH WHERE YOU NEED IT.

Let's start with the chassis. It's a high tensile steel which gives up to 82% higher yield strength than that used on the 'D' Series chassis.

The bonus is that it offers you reduced kerbweight as well as a clear chassis top.

DEPENDABLE POWER.

We've kept the proven reliability of our 4 and 6 cylinder engines, with new additions; such as the oil cooler



which now comes as standard on all 6 cylinder engines.

THE SHAPE THAT COUNTS.

Look at the cab and you'll see the striking aerodynamic shape.

Wind tunnel testing led us to design a unique collar at the back which deflects air out past the load.

FAST SERVICE.

Access to the engine is exceptional. There's a torsion bar tilt on the cab - 40° or 50°.

Turn to the front of the cab and you'll see our new inspection panel.

An ingenious touch, it offers quick, simple access to your daily checks.

THE HANDSOME CAB.

Inside, we've created comfort and quiet. The sense of space you'll find is remarkable. You can reach all controls effortlessly.

Sound-deadening is superb. And in front of you, notice the deep windshield for excellent visibility. Plus the drop side observation windows, too, for extra safety.

FORD GIVES YOU MORE.

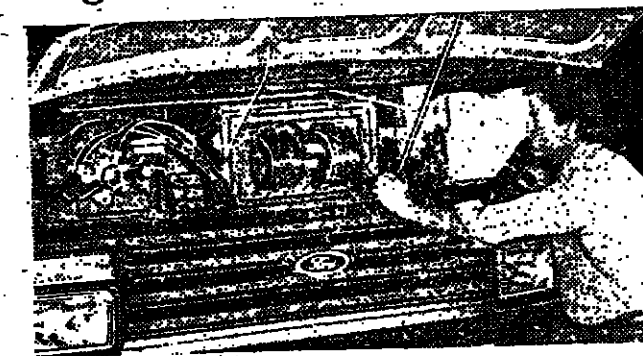
The scheduled servicing costs of a Cargo are cut by one third compared to other middleweight trucks.

Equally important, our exhaustive pre-tests revealed improved

reliability, plus outstanding fuel economy.

We even give you a twelve months unlimited mileage warranty.

And just to set the icing on the cake, the cab features our new anti-corrosion system. So it's tougher, for longer.



Last, but not least, you have our incomparable national network of Ford Truck Dealers.

They're fully prepared to meet your needs exactly...

Just like our new truck.

FORD CARGO
6-28.5 TONNES



Botswana RST Limited

Incorporated in Botswana

INTERIM REPORT FOR THE SIX MONTHS ENDED JUNE 30 1981
FOR THE COMPANY AND ITS SUBSIDIARIES

	Half-year ended June 30 1981	Half-year ended June 30 1980	Year ended Dec. 31 1980
PRODUCTION AND SALES (Tonnes)			
Production at mine	23 867	13 627	40 099
Nickel/Copper matte	9 302	5 331	15 442
Nickel	9 179	5 195	15 353
Copper	126	78	226
Cobalt			
Sales	24 791	26 518	51 259
Matte			
	1981	1980	1980
	(unaudited)	(unaudited)	(audited)
	P000's	P000's	P000's
CONSOLIDATED INCOME STATEMENT			
Sales	43 037	60 245	107 854
Operating profit	9 135	18 194	32 630
Less:			
Interest and other charges for borrowed money	31 746	24 726	46 569
(Profit) Loss on currency exchange fluctuations	8 241	1 951	(2 441)
Loss for the period	30 852	8 483	13 498
Attributable to:			
Preference shareholders of BCL Limited	—	641	641
Net loss attributable to the shareholders of Botswana RST Limited	30 852	7 842	12 857
Accumulated deficit at beginning of the year	81 247	68 390	68 390
Accumulated deficit	112 099	76 232	81 247
Net loss attributable to the shareholders of Botswana RST Limited converted into:			
Sterling at the rate of P1	£0.6006	£0.5408	£0.5626
£000's	18 530	4 241	7 233
U.S. Dollars at the rate of P1	\$1.1685	\$1.2730	\$1.3385
\$000's	36 051	9 983	17 208
CAPITAL EXPENDITURE AND COMMITMENTS			
Capital expenditure	6 758	13 170	24 145
Capital commitments	3 676	6 139	6 635
Capital expenditure approved by the Directors but not committed	3 814	1 609	3 021

REVIEW OF OPERATIONS

Plant availability and operations at both Phikwe and Selebi continued to be satisfactory with the targets set at the start of the present furnace campaign. A 55 per cent increase in concentrate smelted and an 18 per cent increase in matte production, being exceeded. Mine costs for the six month period ended June 30, 1981 were well controlled at below the level for the last six months of 1980.

Matte production for the six months was 23,867 tonnes compared with 13,627 tonnes for the same period in 1980 and 26,472 tonnes in the half-year to December 31, 1980. The increase in production for the six month period ended June 30, 1981, compared with the corresponding period in 1980, reflects the benefits of the expansion programme completed in 1980 and the reduced production in the first half of 1980 due to the smelter overhaul. The reclamation and treatment of high-grade concentrates stockpiled during the smelter overhaul continued into this year with the last of the concentrates being returned to process in March, 1981.

Metal prices were disappointing. The average nickel price on which the revenue of BCL Limited is based, fell to U.S.\$3.17 per pound for the half-year compared with U.S.\$3.36 per pound in the corresponding period of 1980 and U.S.\$3.37 per pound for the whole year 1980. The price received by BCL Limited has declined further since the end of June in line with the general softening of the market. The impact of the lower prices on BCL Limited's cash flow is serious and there is no evidence that conditions will improve until well into 1982.

The copper price which started the year at U.S.\$0.85 per pound remained depressed and decreased to U.S.\$0.77 per pound at the end of the half-year. These prices compare with U.S.\$1.18 per pound in January 1980 and U.S.\$0.91 per pound in June 1980.

The published cobalt price decreased in March 1981 from U.S.\$25.00 per pound to U.S.\$20.00 per pound, and has now fallen further to about U.S.\$13.00 per pound.

The group operating profit was P9.1 million (1980: P18.2 million). Whilst the 1980 result was abnormally improved by the clearance of the matte stockpile built up during the period of the refinery strike in late 1979, the reduction in the comparative operating profit also reflects the lower metal prices realised and the increased refining costs incurred.

After deduction of interest and commitment fees due to third parties, interest on shareholders' loans and losses on currency exchange fluctuations, there was a loss for the period of P30.9 million (1980: P8.5 million) all of which was attributable to the shareholders of the company (1980: P7.8 million). The currency exchange loss of P8.2 million was largely attributable to the strengthening of the U.S. dollar.

Exploration work within the Phikwe, Selebi and Selebi North mining areas, continues to be most encouraging with 80 per cent of the holes drilled intersecting ore grade mineralisation. A proportion of the surface diamond drilling is now directed towards infill drilling with the aim of providing additional ore reserves by year-end. At Selebi North the emphasis has now turned towards underground exploration to provide more detailed knowledge of this complex structure and also to obtain a bulk ore sample for metallurgical analysis.

Progress on the Phikwe 3 shaft project continues on schedule. Equipping of the shaft is now complete and, following commissioning of the service winding, work continues on the installation of the 850-metre level pump station. Development on the various station levels is in hand to permit raise boring of the shaft ore and waste pass system.

During the period under review the principal shareholders increased their loans to the group by P1.3 million to finance loan interest and expenses payable by the company and the capital expenditure of BCL Limited relating to pollution abatement. However, additional financial support which has not as yet been committed to BCL Limited will be required before the end of the year. The remaining capital expenditure of BCL Limited has been financed from operations.

To mitigate the cost to it of maintaining large inventories of nickel at present high interest rates, Amax Inc. has asked BCL Limited to agree urgently to a reduction of about 25 per cent in matte sales to Amax to an annual level of about 30,000 tonnes of matte for the next 27 months, and to a revised nickel pricing formula based upon the Amax realised price rather than on the present contract under which prices are determined by reference to the prices received in the Federal Republic of Germany by major nickel producers. The reduction in matte sales, if given effect to, would have a material adverse effect on the company unless the reduction in sales is replaced by sales to others on terms approximating the existing contract terms. If the revised pricing formula which would be effective over the life of the contract, is determined not to be substantially equivalent to the existing pricing mechanism, that would also have such a material adverse effect. In conjunction with the Government of the Republic of Botswana and Anglo American Corporation of South Africa Limited, the company is examining the consequences of the changes proposed and possible alternative course of action.

J. W. GOTH | Directors
A. B. McKERRONRegistered Office:
Administration Block
P.O. Box 3
Selebi-Phikwe
Botswana

25th September, 1981

WORLD TRADE NEWS

Japan is 'open' to EEC ideas on trade imbalance

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

THE HIGH-LEVEL Japanese economic mission which is to visit Europe next month will focus on long-term rather than immediate solutions to the problem of Japan's European trade imbalance.

However, the mission will "not hesitate to discuss" any ideas that European leaders may have on ways of dealing with the imbalance.

This assurance was offered by the mission leader, Mr Yoshihiro Inayama, in an exclusive interview, yesterday.

The 77-year-old Inayama, who became chairman of Kaidanren—the Japanese Federation of Economic Organisations—after a career with Nippon Steel Corporation, is known as an advocate of "harmony" in international trade rather than cut-throat competition.

He believes there should be more industry-level consultations with the EEC like those already under way in the motor industry.

Mr Inayama also says although bilateral trade imbalances are natural within a global free trading system there are occasions when they can "create difficulties for the life of the community."

When this happens "something should be done to adjust the situation," but how to reconcile such adjustments with the principle of free trade "has yet to be worked out."

After last summer's tour of European capitals by Prime Minister Zenko Suzuki had revealed the extent of European antagonism to Japanese trade practices, Mr Inayama found himself with the job of leading an "official" mission whose object will be to launch "a new era" in Japan-EEC economic relations.

Mr Inayama, whose terms as president of the Nippon Steel Corporation coincided with the start of export restraint by the

Yoshihiro Inayama:
advocate of harmony

Japanese steel industry to the U.S. and Europe, says imbalances have grown up between Japan and the West because Japan has achieved extremely high productivity levels in "certain" industrial products. Europe still excels in other areas, says Mr Inayama, but not for the most part in products forming the bulk of international trade.

He believes it is natural and reasonable for the Japanese to buy the products they like best. No-one should complain if these products happen to be Japanese. He admits, however, that "we often hear" of barriers against imports which make life difficult for European exporters.

Long-term solutions to the problems of Japan's European trade imbalance favoured by Mr Inayama include more technical interchange between Japan and Europe, more co-operation in selling to third markets and Japanese imports of products in which Europe still maintains a technical lead, such as aircraft and nuclear generating equipment.

Talks with Iran resume

BY OUR TOKYO CORRESPONDENT

JAPAN AND IRAN will resume discussions this weekend on the future of the \$3.5bn (£1.9bn) petrochemical complex at Bandar Khomeini where work has been halted by the Iran-Iraq war.

The talks will be "exploratory" and are not expected to end the deadlock on who should pay additional costs caused by war damage and construction delays. They will be led, on the Iranian side, by Mr. F. Dabiri, president of the Iran-Japan Petrochemical Company, the joint venture company responsible for carrying out the project.

Mr. Dabiri left Tokyo for

Tehran yesterday and is expected to spend two weeks in Tokyo meeting officials of Iran Chemical Development Corporation (ICDC) the Tokyo-based investment company set up to look after Japan's interests in the project. ICDC's major shareholders are Mitsui and Company and four other members of the Mitsui group.

The Mitsui Group, which has spent an estimated ¥250bn (£500m) on the project to date, said last April it was suspending further investment pending renegotiation of the basic contract under which the Japanese and Iranian sides are to share the costs equally.

Future grim as tanker scrapping mounts

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THOSE LUMBERING giants of the world shipping industry, the supertankers, have been having a black year. Already in 1981, nearly 30 VLCCs (very large crude carriers) have been sold to scrapyards for only a few million dollars each.

Another 10 or so are expected to go before the year is out, but the acute tonnage surplus on the depressed oil markets is coming down far too slowly for the industry's comfort.

On a conservative estimate, there are still between 100 and 150 VLCCs too many. Pessimists argue, more extremely, that the total VLCC fleet of around 700 ships will have to be nearly halved before a sustained recovery can start.

Both views are set out in a recent study by the Oslo-based Intertank, the International

Association of Independent Tanker Owners. Even on the moderate assessment, it says, recovery would not be before 1984.

If the opinions of the pessimists are accepted, however, and assuming around 40 VLCCs (tankers over 200,000 deadweight tons) continue to be sent to the scrapyards each year, "we will have to wait eight years for the recovery."

The country demolishing the most tankers is Taiwan, which has taken about 20 this year. Some way behind are South Korea, which has bought three VLCCs, and Pakistan.

But the increasing desire of owners to sell tankers for scrap has coincided with a fall in steel output and prices. Also, the knowledge that more tankers will have to be sold as stringent international anti-

Finns win radio order for gas pipeline

By Lance Keyworth in Helsinki

NOKIA ELECTRONICS, a division of the Finnish international company Nokia AB, is to supply telecommunications equipment for the Soviet-West European natural gas pipeline. The contract, valued at about FM 50m (\$5.2m), will be signed in Moscow on Tuesday. Deliveries will be made in 1982-83.

The order comprises a four-channel radio link line, some 2,000 radio telephones, and telemechanical equipment. It will be used to co-ordinate and direct construction work and transport on the 4,500 km gas pipeline known as the Jamburg natural gas pipeline in the Soviet Union—from Siberia to West Europe.

Western financing for the pipeline has not been agreed but the Soviet order for Nokia is firm. The mobile and semi-mobile telecommunications stations can be used anywhere in the Soviet Union.

Nokia has hopes of a follow-up order which may be double the value of the present one. AP-DJ writes: Deutsche Babcock, the West German maker of power generating equipment and other machines, said yesterday it had received an order from the Soviet Union for high pressure valves and other fixtures for several power plants.

Industry estimates put the order at about DM 55m (£13m). It was awarded by Maschinenimport, a Soviet trade organisation, on behalf of the Soviet Energy Ministry. Babcock said. The fixtures are to be installed in the second half of next year.

Argentine wine group visits UK

By Jimmy Burns

ARGENTINA is sending a trade mission to Britain this weekend in an attempt to boost its exports of foodstuffs and wine to the EEC.

The visit, which has been organised by Community officials in Brussels, is led by Sr Roberto Mori, the director general of the Argentine Export Promotion Board and representatives of 16 major companies including Pefafior, Argentina's leading wine group.

Argentina, the world's fourth largest wine producer, wants to diversify its exports in this field which, until now, has been concentrated on the Soviet Union. Canned fruit, frozen fish and frozen vegetables—a new development in Argentinian agro-business—are among the other main sectors represented in the mission.

Soviet Union and Sweden agree to boost business

BY WESTERLY CHRISTIAN IN STOCKHOLM

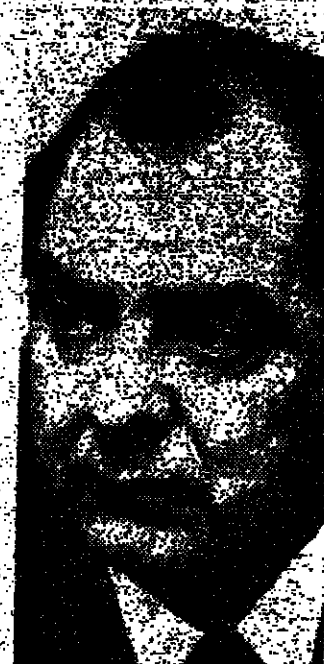
SWEDEN and the Soviet Union yesterday signed a new type of bilateral agreement geared to doubling the present value of trade between the two nations to \$500m (£180m) from 1981 to 1990.

Mr Yuri Brezhnev, First Deputy Minister of Foreign Trade and son of the Soviet President, led the large Soviet delegation. The trip culminated in the signing of a "programme for economic and technical co-operation." The delegation is scheduled to leave Sweden tomorrow after a six-day visit.

The 1981-90 programme supercedes one which was supposed to be in force from 1976-1985 at the insistence of the visiting delegation, according to one Swedish Government official, who also said the Swedes are sceptical about the chances of the \$500m goal being met.

"The Russians have been reducing the types of exports Sweden wants (mineral products) while they are placing more demands on us to take their other products," the official said.

Sweden has been taking deliveries of Russian crude oil but these have been reduced from the beginning of last year. "There has been some disillusionment over the past few years but the potential for increasing trade still exists," Mr Nils G. Astling, Sweden's Minister of Industry, said, following the official signing. Mr Astling paved the way for Sweden to take part in the

Yuri Brezhnev:
delegation leader

planned Soviet natural gas project when he led a delegation to Moscow last autumn.

A study on the feasibility of the Swedes taking part in the project is being jointly conducted by Swedegas, a state-owned energy company, and Finland's Neste Oy. However, it is generally acknowledged the Swedes do not intend to get involved in the project, partly because of financing problems.

UK 'can double or treble trade'

By Elaine Williams

MR PETER WALKER, UK Agriculture Minister, said yesterday that trading prospects with Brazil and Argentina looked "brighter" following agreements to foster trading relationships.

Mr Walker, returning from a 10-day trade mission to the two countries, said there had been detailed talks on increased agricultural co-operation. He urged businessmen to take advantage of Brazil and Argentina's willingness to increase two-way trade.

Britain had lacked determination to attack their markets. "For nearly 40 years, we have had a declining share of their markets at a time when their economies had expanded and developed out of all recognition," Mr Walker said.

"Our share of the market is at such a low ebb that with effort we could double and treble our trade with them."

Peter Walker:
call for effort

It's very difficult to be other than gloomy," commented Mr Richard Tookey, marine coordinator for Shell International Petroleum, "not long after this news."

Altogether, 87 tankers of various sizes totalling nearly 8.5m dwt were scrapped between January and August, including over 3 per cent of the VLCC fleet. In an industry plagued by a chronic oversupply of tonnage, concludes Drewry, "an ambitious scrapping policy is a harsh but necessary medicine before any sort of market balance can be reached."

Nonetheless, the big oil companies, which account for nearly a fifth of total tanker tonnage of 321m dwt, have been busily shedding surplus tonnage. The dismal state of the market was highlighted in late June when both British Petroleum and the Dutch end of Royal Dutch/Shell announced plans to sell more tankers.

Compared with steel from iron ore, steel produced from scrap needs only about 40 per cent of energy input. "But," says Jacobs, "if there is no financial inducement to encourage its use, the scrapping industry will remain relatively small and labour intensive, confined to such countries which can use recycled steel."

The reasons for the malaise in the tanker business have been fairly well publicised. Apart from the oil glut, as recession has weakened oil demand, they include the fall in Middle East oil production and rising shipments from areas like Mexico, Alaska and the North Sea which are nearer to major markets.

To try to accommodate the vast surplus of tonnage, tanker owners have resorted to a variety of stratagems, notably slow steaming and use of ships for storage. Japan's storage programme uses 30 VLCCs and Intertank reckons another four or five will be chartered for this purpose.

The total world fleet of VLCCs is nearly 190m dwt, of which over 100m is owned by independent operators. "It is they rather than the oil companies which have been scrapping the most tonnage."

In the first eight months of 1981, independent owners scrapped over 8.1m dwt, or 81 per cent of the total, points out H. P. Drewry (Shipping Consultants) in a new study on scrapping.

Since the profitability of independently-owned tankers

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DUE 1994

Pursuant to the Terms and Conditions of the above Bonds, notice is hereby given as follows:

1. On 14th September, 1981 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of 30th September, 1981 in Japan, at the rate of 1 new share for each 20 shares held.

2. Accordingly, the conversion price of the Bonds will be adjusted effective immediately after such record date. The conversion price in effect prior to such adjustment is Yen 539.00 per share of Common Stock, and the conversion price after adjustment is Yen 519.30 per share of Common Stock.

DAIWA SECURITIES CO. LTD.

By: The Bank of Tokyo

Trust Company

as Principal Paying Agent

Dated: 25th September, 1981

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Allied Irish Bank	14%	Hambros Bank	14%
American Express Bk.	14%	Heritable & Gen. Trust	14%
Amro Bank	14%	Hill Samuel	14%
Bank of Australia	14%	C. Hoare & Co.	14%
Bank of Belgium	14%	Hongkong & Shanghai	14%
Bank of Canada	14%	Knowles & Co. Ltd.	14%
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Bank of Ceylon	14%	Lloyds Bank	14%
Bank of India	14%	Mallinshall Limited	14%
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Bank of Korea	14%	Midland Bank	14%
Bank of London	14%	Samuel Montagu	14%
Bank of Mexico	14%	Morgan Grenfell	14%
Bank of New York	14%	National Westminster	14%
Bank of Persia	14%	Norwich General Trust	14%
Bank of Portugal	14%	P. S. Refson & Co.	14%
Bank of Spain	14%	Stavrosburg's Bank	14%
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Bank of Switzerland	14%	Standard Chartered	14%
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Bank of the World	14%	Wintour Secs. Ltd.	14%
Bank of the World	14%	Yorkshire Bank	14%
Bank of the World	14%	Members of the Accepting Houses	14%
Bank of the World	14%	Committees.	14%
Bank of the World	14%	2-day deposits 11.5%, 1-month	14%
Bank of the World	14%	11.75% Short term £4,000/12	14%
Bank of the World	14%	month 14.25%	14%
Bank of the World	14%	1-7-day deposits on sums of £10,000	14%
Bank of the World	14%	and under 11.75% up to £50,000	14%
Bank of the World	14%	and over £50,000 to £100,000	14%
Bank of the World	14%	and over £100,000 to £250,000	14%
Bank of the World	14%	and over £250,000 to £500,000	14%
Bank of the World	14%	and over £500,000 to £1,000,000	14%
Bank of the World	14%	and over £1,000,000 to £2,000,000	14%
Bank of the World	14%	and over £2,000,000 to £5,000,000	14%
Bank of the World	14%	and over £5,000,000 to £10,000,000	14%
Bank of the World	14%	and over £10,000,000 to £20,000,000	14%
Bank of the World	14%	and over £20,000,000 to £50,000,000	14%
Bank of the World	14%	and over £50,000,000 to £100,000,000	14%
Bank of the World	14%	and over £100,000,000 to £250,000,000	14%
Bank of the World	14%	and over £250,000,000 to £500,000,000	14%
Bank of the World	14%	and over £500,000,000 to £1,000,000,000	14%
Bank of the World	14%	and over £1,000,000,000 to £2,000,000,000	14%
Bank of the World	14%	and over £2,000,000,000 to £5,000,000,000	14%
Bank of the World	14%	and over £5,000,000,000 to £10,000,000,000	14%
Bank of the World	14%	and over £10,000,000,000 to £20,000,000,000	14%
Bank of the World	14%	and over £20,000,000,000 to £50,000,000,000	14%
Bank of the World	14%	and over £50,000,000,000 to £100,000,000,000	14%
Bank of the World	14%	and over £100,000,000,000 to £250,000,000,000	14%
Bank of the World	14%	and over £250,000,000,000 to £500,000,000,000	14%
Bank of the World	14%	and over £500,000,000,000 to £1,000,000,000,000	14%
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Girling in anti-skid brakes challenge

AN ANTI-SKID braking system developed by Lucas Girling for passenger cars could cost "much less" than rival systems now offered on West German Mercedes and BMW cars, the company said yesterday.

Lucas Girling said interest already shown by more than one leading manufacturer should develop into firm business by next year.

Mercedes and BMW are the only ones to offer anti-skid systems as standard on some top-range cars and as an option on some other vehicles.

Apart from allowing a car to stop much more quickly in an emergency, they also allow the car to be steered even under maximum braking. As such, they have been widely acclaimed as a safety advance on a par with the seatbelt.

But they are expensive — Mercedes charges £530 for its Waben-developed system when fitted as an option and BMW £550.

Lucas Girling says that while it would initially expect its own system to be fitted to executive-class cars, "we have the capability to engineer a cost-effective system for any car. It is now up to the manufacturers."

The company first developed such a system in 1973 when it underwent trials on Jaguars. Lucas was preparing to tool up for production when the oil crisis struck and the project was abandoned as too expensive.

But in the last 18 months it has intensified development of a lightweight system fully controlled by microprocessors.

City awards prize

THE CITY Corporation's prize committee has awarded the Midsummer Prize for 1981 to Professor Christopher Brooke, Dixie professor of ecclesiastical history and fellow of Gonville and Caius College, Cambridge, who has written several books on London's historical development.

The prize, worth £1,500, aims to reward "a British artist, sculptor, musician, writer or person of learning in literary or cultural matters who, in the opinion of the committee, has made an outstanding contribution to the cultural life of the nation."

NHS cash and manpower controls too lax, say MPs

BY GARETH GRIFFITHS

MANPOWER planning and auditing policies within the National Health Service were criticised in a report by the House of Commons Public Accounts Committee published yesterday.

The committee, which looked at financial control and accountability in the NHS, doubts whether the largely devolved system of control in England has ensured that the numbers of staff employed have been limited to those strictly necessary to meet the NHS's objectives.

The report argues that the changes in NHS organisation last year will make detailed scrutiny of accounts more difficult and wants the Department of Health and Social Security to reconsider the situation whereby the regional and area health authorities have separate internal audit organisations.

The committee says that in view of the important monitoring role of the regions this should

change.

But the MPs reserve their main criticism for NHS manpower planning. The NHS employs some 890,000 full time equivalent staff and is the largest employer in the UK. But the report says there is need for more detailed controls over manpower planning instead of leaving it to a system of cash limits as at present.

The refusal by the DHSS to introduce comparisons between regions is highlighted as "reflecting an absence of proper control." Staff inspection teams at a central DHSS level should be used to check on staff levels. The review exercises by local management are dismissed as totally inadequate substitutes.

The committee has been in favour for some time of transferring responsibility for appointing auditors for the health service from the health ministers to the Comptroller and Auditor General—Parliament's

watchdog on public spending. The report repeats this call and is worried that with reorganisation downwards, the DHSS accounting officers will find it more difficult to reconcile Parliamentary accountability for health spending with the greater delegation of day to day management decisions to the health authorities.

A management accounting system introduced at the Stationery Office in 1978 has proved more difficult to implement than originally thought, the Public Accounts Committee said yesterday in a report on Stationery Office trading operations. Price £3.20. House of Commons Paper 370.

Committee of Public Accounts 16th Report. Financial Control and Accountability in the National Health Service. Price £7.25. House of Commons Paper 355.

Record trade expects slight upturn

BY JAMES McDONALD

IN A RARE burst of qualified optimism the British Phonographic Industry—the organisation which represents most manufacturers in the £250m a year record and tape industry—says that deliveries to the trade in the second quarter of this year give "a more promising picture than has been evident for some time."

The figures do not yet indicate an expanding market in real terms, adds the BPI, but "it seems that UK sales have just about reached their lowest level in the current recession, and some modest recovery can be expected during the course of the next 12 or 18 months."

The organisation, however, repeats its warning that at least one-third of the industry's potential market will remain lost to home taping activities—either from borrowed records or from the radio—until some protection is given to copyright owners.

In the April to June quarter 17.9m single discs were delivered to the trade, 9.2 per cent more than in the second quarter of 1980, and the value, at £12.4m, was nearly 27 per cent higher. In the year to the end of June sales of singles totalled 79.1m units, valued at £64.1m, compared with 78.8m units, with a trade value of

£48.5m in the previous 12 months. "This is especially surprising in view of the high total of youth unemployment," says the BPI.

Sales of LPs in the second quarter, at 11.2m discs, were only 1.9 per cent lower than in the same period of 1980. In the year to the end of June, the year to the end of June, sales of 65m units, worth £144.4m, compared with 9.6m units, worth £152.4m, in the year to mid-1980.

The total value of all trade deliveries in the year to the end of June, of discs and pre-recorded tapes, was £252.5m, compared with £251.1m in the previous 12 months.

IMI opens language courses to outsiders

BY LORNE BARLING

IMI, THE Midlands-based metals group, is offering foreign language courses to other companies, based on a successful in-house training scheme.

IMI said many companies found it uneconomical to operate language courses for a

limited number of people, so it was opening up its own scheme to outsiders. Discussions had taken place with BL, Delta Metals, Courtaulds and Cadbury-Schweppes.

The training method, developed by Euro-Lang Tapes, allows businessmen to learn a

language in only one or two days a week away from their jobs.

It involves private study, use of tapes and tuition. Initially two courses in both French and German will be held, at a cost of £225 for the first and £500 for the second.

Cuts hurt mining equipment makers

NCB orders are down and 6,000 jobs lost, Hazel Duffy reports

WHEN the National Economic Development Office sector working party on mining equipment met yesterday it was told that employment in the industry fell by 12 per cent—about 6,000 jobs—between last October and this July.

For an industry which has been viewed by the Government and the City as one of the bright spots in the demoralised engineering sector, these figures are a sad summary of what has happened over the past year.

Furthermore, it was clear from the speech made by Sir Derek Ezra, National Coal Board chairman, in Selby, Yorkshire, on Wednesday, that the prospects for the coming year are almost as painful as they have been for the past.

Sir Derek did not give figures on the extent of the cuts in mining equipment purchases—totaling capital expenditure, he put 1981/82 spending at £715m, which is £88m down in real terms on last year.

The mining equipment industry, however, says that its orders from the NCB have been reduced by between 25 and 30 per cent. For an industry which sells about 50 per cent of its output to the NCB, its sole domestic customer, the effects have obviously been serious in terms of reduced employment and profitability.

The first intimations of the problems came last autumn, when NCB cuts in equipment purchases were about 10 per

cent. Then came the request from the NCB for the equipment industry to delay deliveries due in January until the spring (the NCB's new financial year), which caused severe cash flow problems for the manufacturers.

It is normal practice for the NCB and the equipment suppliers to begin a series of meetings several weeks before the start of a financial year at which the NCB gives a broad indication of its purchasing requirements. At this year's meetings it was clear that 1981/82 would be a difficult year.

Joint delegations from the industry and the NCB went to see Sir Keith Joseph, the then Industry Secretary, in January to express their concern. The threatened miners' strike and the Government's capitalisation on NCB cash limits followed.

Part of the extra £300m permitted to the NCB was set aside for equipment purchases. But the industry says it has seen little in the way of orders to confirm this.

Most of the money, has been used to subsidise coal prices to its major purchaser, the Central Electricity Generating Board, which was threatening to increase its purchases of cheaper imported coal, and to prolong

the life of uneconomic pits. The NCB says this is the first year since the inception of its ambitious modernisation and expansion programme, begun in the 1974 Plan for Coal, that it has had to cut investment.

The equipment manufacturers believe that they cannot expect much, if any, improvement over this year's spending levels. With their base demand seriously eroded for at least another year, they must look to increasing their exports if they are to avoid further redundancies and plant closures.

The export potential of this industry in the light of the world's renewed interest in coal is one of its major attractions. Britain's experience in the deep mining of coal has led to the development of a specialised equipment industry which has become highly export oriented.

Major companies like Dowty and Anderson Strathclyde have factories in the U.S., one of the major markets, while the industry's success in gaining huge orders from China a few years ago demonstrated the potential in developing countries.

Exports of mining equipment in 1980 totalled £128m against £182m in 1979. If the value of the China orders is excluded (£26.5m in 1980 against £95.7m

in 1979), exports went up. China looks increasingly unlikely to go ahead with the new coal developments that had been planned, however, so the industry must look to other areas such as India, South Africa and Australia, as well as the U.S.

Britain's major export competitor in deep mining equipment is West Germany, which exports about twice as much as the UK although the industries are about the same size. The German industry has had an undoubted advantage over the past year in the weakness of the DM mark against the dollar, but the greater export success of the Germans over a number of years is a disturbing factor in the British industry's chances of finding alternative markets to the NCB.

Exports have certainly not been sufficient in the past year to compensate for the NCB's cuts.

In the longer term, the strength of the mining equipment industry depends substantially on the purchasing power of its main customers.

The major manufacturers — Dowty, Anderson Strathclyde and Gullick Dobson — can weather the storms, as can many of the smaller companies.

But already some of the subcontractors have gone out of business, and there must be increasing concern about the industry's ability to win major export orders if its structure is forced to shrink further.

Drunkenness cases cost £14m a year

By Gareth Griffiths

THE COST of processing drunkenness cases in England and Wales through the courts each year is some £14m, according to the Out of Court Organisation which is campaigning for alternatives to fines and imprisonment for drunkenness offenders.

Lord Donaldson, the chairman of the group, which is supported by senior policemen, said the vast majority of people who appeared in court on drunkenness related charges did so on a charge of simple drunkenness or for being drunk and disorderly.

He said the position was particularly serious as the prison population was growing. In 1980 there were 125,000 offences of drunkenness in England and Wales, an increase of 4 per cent over 1979.

Building crafts register launched in 47 counties

BY JAMES McDONALD

Owners of thatched cottages who have to wait a year or more for the services of a thatcher, if they can discover one, may find it hard to believe that there are still 168 active thatchers in England and Wales.

This is revealed in the first National Register of Conservation Craft Skills in the Building Industry, launched in London by the Crafts Council. The register contains the names of 900 companies and craftsmen in England and Wales able to undertake specialist work on historic buildings.

The register has been organised jointly by the Crafts Council's conservation section and county planning departments. Forty-seven of the 54 counties of England and Wales have joined in the scheme. Its

purpose is to provide a source of information for both owners of historic buildings and the architects involved with their repair and maintenance.

Each county planning department holds its own local register. A copy of all the county registers is held by the Crafts Council.

The register will not be published. Inquiries should be made initially to local county planning departments. If a craftsman is not available locally then the Crafts Council will supply the name of someone operating in a neighbouring area.

A leaflet giving county addresses is available from the Crafts Council, Conservation Section, 12 Waterloo Place, London, SW1.

Manchester's airport traffic a record

By Lynton McLean

A RECORD 665,845 passengers used Manchester International Airport in August, 16 per cent more than in August last year and an increase of 10 per cent since January, the airport said yesterday.

Aircraft movements also increased in August and were 11 per cent up on the corresponding month last year.

Most of the increased traffic at Manchester airport was accounted for by inclusive tour and charter flights, which rose by a quarter compared with August 1980.

The latest record figures come on top of the successful growth in traffic at the airport last year, when passenger traffic rose by 26 per cent.

BS (Eng) 71 of these.

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PhD 41 of these.

BS (Sci) 28 of these.

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HNC (Eng) 95 of these.

You don't need to add them to your payroll to get them to work for you.

Technology around the world is developing at a rate of knots. Yesterday's idea is today's research is tomorrow's new market leader.

The problem is that fewer and fewer British companies can afford to spend what it takes to keep pace.

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UK NEWS

Cable-maker shuffles into a new industry

BICC's successful £38.5m bid for the U.S. electronics company Sealco takes it a step nearer its declared aim of making the fast-growing electronics sector a significant part of its business.

This year electronics will account for only about 4 per cent of the cable-making and construction group's expected turnover of about £1.4bn. The aim is to make its electronics side big enough for BICC's expansion to be significantly affected by the growth of the electronics industry.

If BICC succeeds, it is expected that by the end of the decade about 25 per cent of its turnover will be in electronics.

For some time BICC's declared strategy for the future has had three main planks, one to improve the efficiency of what it calls its "cable heartland," with sales of nearly £450m last year; second to expand its international business; third to supply components to the electronics industry.

The purchase of Sealco is the latest and largest of a series of acquisitions of small companies in the past two years. Unless BICC finds a particularly attractive company it is unlikely to buy more in the near future, though it could be expected to acquire other electronics companies within five years.

With Sealco's turnover in electronics will be £100m next year. There is a further £95m of sales of cables to the electronics sector for computers and aircraft wiring.

JASON CRISP analyses BICC's ambitions in electronics/production after its purchase of Sealco

BICC has chosen which part of the electronics industry to tackle with care and proceeded cautiously. As one analyst put it: "It is shuffling into the electronics industry, rather than leaping in."

The intention is to become worldwide supplier of components to the electronics industry and to benefit from its overall growth while avoiding becoming too specialised or limited.

It is avoiding high technology areas, such as semiconductors, because of high entry costs into new markets and because it is too far away from the company's present skills.

The electronics division headed by Mr Gordon Dunn is run by BICC Industrial Products, which has sales of £135.5m and is responsible for BICC's UK manufacturing other than cables. The other two divisions in BICC Industrial Products have been badly affected by the recession.

The first significant electronics acquisition was in 1979 when it bought Vero, a UK manufacturer of printed circuit boards and electronics racking equipment.

Earlier this year BICC bought Boschert, a Californian company making electronic switching supply units. This month it bought the 50 per cent stake which Burnby held in the joint venture in the UK BICC-Burnby, which makes low-frequency connectors.

Transmission, which produces control and monitoring equipment, was bought in 1976.

Sealco, in New York state, makes connectors for high-frequency applications.

Wealdway opening walk

THE OFFICIAL opening of the 30-mile Wealdway, Britain's latest long-distance footpath, will be celebrated by two groups of Long Distance Walkers Association members on Sunday.

Starting at either end of the Wealdway, one will walk a little under 45 miles and the other a little over 35. Both will arrive in time for the 3 pm opening ceremony at Carup Hill, Ashdown Forest's highest point. The walk has been organised by the Kent branch of the Long Distance Walkers Association.

He said there was no good reason why the British Government should insist on standards from Nissan different from those which would affect European or U.S. vehicle manufacturers, particularly as the UK Government remained enthusiastic about the project.

Since Nissan announced last January it was to study the viability of producing 200,000 Datsun cars a year at a British plant, BL and Ford of Britain have put considerable public pressure on the UK Government.

They suggest that Nissan should not be allowed to set up in Britain unless it agrees to have a high level of local component content in its cars.

The two manufacturers claim that unless this happens the Nissan plant might even lead to more closures in the UK by forcing European car companies to source components from low-cost countries like Japan.

The Europeans calculate that if Nissan imported all major parts from Japan rather than buying in the EEC it could save up to £750 a car.

Nissan said from the outset it would start with a 60 per cent

Government asked to boost British Technology Group

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

THE British Technology Group has asked Mr Patrick Jenkin, the Industry Secretary, to provide it with a substantial lump sum of Government funds to launch it as a catalyst for technological innovation in industry and public-sector research establishments.

Sir Freddie Wood, chairman of the group, which covers the National Research Development Corporation and the National Enterprise Board, made this request when he met Mr Jenkin earlier this week.

Although no precise figures were discussed, Sir Freddie, who is chairman of Crodia, wants

between £100m and £200m as a lump sum.

The group would then be required to make its own way, producing profits within a few years. The precise amount required would depend on whether the group was allowed by the Treasury to keep all the proceeds from sales of its investments.

This idea will be discussed in the coming months when the Industry Department considers ways of modifying the NRDC's and NEB's financial arrangements and guidelines in the light of their operations being combined earlier this year.

Mr Jenkin is likely to decide that he cannot make radical changes in the financing arrangements until legislation is passed formally merging the organisations.

Until then the NRDC will continue to operate, as it has done for some years, on its own income of some £20m annually, while the NEB will receive £40m to £50m, dropping soon to about £30m a year from the department.

The NRDC report for 1980-81, published yesterday, shows that it made an operating surplus before tax and interest of £5.5m compared with £9.7m in 1979-80.

Though income rose by £2.8m to £21.9m, the amount set aside for amortisation of projects in universities and industry rose to £8.5m from an unusually low figure of £2.8m the previous year.

After tax and interest the surplus was £4.1m. Increasing demand from companies for financing help meant that NRDC business expanded in spite of the recession. New investments increased from 157 in 1979-80 to 161. Total projects being handled rose from 608 to 699, a record figure.

O the 699 there are 320 with industrial companies and 379 licence arrangements for inventions from universities and other public-sector organisations.

Net investment in development projects was £12.5m, against £8.6m in 1979-80.

The merger of the NEB and the NRDC has led to some public criticism. Yesterday Sir Freddie denied that there had been an "NEB takeover." Mergers were often opposed by the people involved, he added, but usually proved advantageous within a year or two.

Both he and Mr Brian Willott, chief executive, denied that the merger group planned to abandon the project finance type of arrangements in which

the NRDC specialised in favour of equity funding operated by the NEB.

In the year the NRDC used the Small Company Innovation Fund, set up last winter to provide up to £60,000 for small innovative businesses, it backed 14 new ventures.

The British Technology Group has launched an academic enterprise competition for academic researchers setting up new companies based on their own work. Prize money will total £130,000 for the best business propositions.

Heseltine plans new curb on overspending councils

BY ROBIN PAULEY

ANY COUNCIL which fails to win electoral support for expenditure once it has passed a centrally determined level in any year will not be allowed to fix its own rate the following year.

This major additional curb on local councils' financial autonomy was announced to the joint local authority associations' conference in Torquay yesterday by Mr Michael Heseltine, Environment Secretary.

The meeting erupted with shouts of protest as Mr Heseltine told council leaders that in such cases his personal approval would have to be obtained before a rate could be fixed.

After a long debate yesterday, the Cabinet approved Mr Heseltine's plans for legislation which will give priority in the Queen's Speech. However, his preference for the dissolution of a council and a new election to endorse spending levels when it wants a second supplementary rate was defeated. Instead, councils will have to hold mandatory referendums.

The amount a council can

raise in its main rate call will be limited to the sum required to reach expenditure a fixed percentage above the amount the Government thinks that council needs to spend to provide a standard level of services.

Extra spending will have to be raised in a supplementary rate. This would be limited and would operate to give a bias in favour of commercial and industrial ratepayers.

If further cash is needed, a second supplementary rate must be called as soon as possible after October 1, also with a bias to protect commerce and industry.

But first a referendum must be called. If the council wins it can levy the full second supplementary. If it loses it will have to agree with Mr Heseltine the necessary short-term borrowing to finance "such reduced level of expenditure as is practicable for the remainder of the financial year and secure temporary borrowing approval." It must then return to Mr Heseltine.

A consultation document will

be issued on the proposals next week.

Since last June 258 authorities had made savings of £202m. But this was offset by increases of £208m by 51 authorities, and 80 per cent, or £167m, of this was by only three authorities.

Mr Gerald Kaufman, Opposition environment spokesman said yesterday that an incoming Labour government would repeal the legislation together with the recent block grant legislation.

Sir Raymond Pennock, president of the Confederation of British Industry said "This is a vital move which will help limit the burden on costs falling on industry at a time of very low profitability."

Mr Bill Rankin, deputy general secretary of the 500,000-strong National and Local Government Officers Association, said: "The problem is not the rates, but the way the Government is using the rate support grant system to enforce massive cuts and to penalise those councils determined to preserve their services."

Tory group to seek major shift in policy

By Elinor Goodman

MRS MARGARET THATCHER faces a highly embarrassing challenge to her policies from within the Tory Party on the eve of next month's Conservative Party Conference.

A group of 12 leading young Tory MPs will publish a pamphlet calling for a major shift in the direction of Government policies.

The pamphlet, pointedly entitled *Changing Gear*, describes the policies which the group claims are fundamental to winning the next election.

It says that some degree of refashioning is essential and that the Government must allow public-sector borrowing to increase.

It calls for extra aid for young people and selective help for industry, and urges the Government to embark on major capital spending projects such as a Channel Tunnel.

The proposals are couched in terms of "constructive advice on how to win the next election. But they clearly imply criticism of Government policies to date. The main thrust is that if the Government continues on its present path it will lose the election.

Among the authors are Mr William Waldegrave, promoted in last week's Cabinet reshuffle to become a junior minister at the Department of Education, and Mr Michael Ancram, chairman of the Scottish Tory Party.

Almost all the 12 are younger MPs on the left of the party who came into Westminster at the last election, and have met since as a group in the "Blue Chip" private dining club.

The group has, with Conservative Central Office's knowledge, been preparing the pamphlet for several months.

But its publication comes when Mrs Thatcher faces other threats to party unity, and when morale in the party is very low indeed.

Westminster was full of rumours yesterday that discontented MPs had been meeting to plot Mrs Thatcher's overthrow by putting up a challenger against her for the leadership next month.

The Prime Minister's reshuffle has appeared near and when morale in the party is very low indeed.

But Mrs Thatcher faces challenges when she would most like to present the image of a united party. Sir Ian Gilmour, who after he has sacked last week warned that the Government was heading for electoral disaster, will speak at a fringe meeting at the Blackpool conference next month. Mr Edward Heath is also expected to renew his attack on the Government there.

Mr David Howell, the Transport Secretary, has been given a permanent place on the Cabinet's important Economic Committee, chaired by the Prime Minister.

Oil groups unite in bid for British Gas share of Wytch Farm

BY SUE CAMERON

A GROUP of independent British oil companies has formed a consortium to bid for the British Gas Corporation's half-share in the Wytch Farm oilfield in Dorset.

The consortium is forcing British Gas to sell its stake in Wytch Farm—estimated to be worth about £200m—and bidding is expected to start in earnest at the end of October.

The newly-formed consortium consists of six independent companies: London and Scottish Marine Oil with a 37.5 per cent interest; Ultramar Exploration with 34 per cent; Clyde Petroleum; Premium Consolidated Oilfields and Carless, Capel and Leonard, each with 7.5 per cent; and Gas and Oil Acree with 6 per cent.

The new consortium is likely to have to bid against some of the world's largest oil companies. British Petroleum, which already has the other 50 per cent stake in the field—Shell and Conoco are all expected to put in offers.

But last night the new consortium stressed that the Government's stated policy was to encourage the further development of an independent British oil industry. It believed this could increase the chances of getting the Wytch Farm half-

share and it added the field would not necessarily go to the highest bidder.

The consortium said all its members had some experience of onshore drilling. It would be prepared to take over from British Gas as an operator on the field although it might be more logical for BP to become operator.

An order requiring British Gas to dispose of its Wytch Farm stake has already been laid before Parliament and this will take effect at the end of next month. The corporation then has to decide exactly how to arrange the sale.

British Gas fought hard to hold on to the interest in the oilfield which has estimated reserves of about 100m barrels—equivalent to a small North Sea oilfield.

Rav Deffer, Energy Editor writes: "A group of onshore oil and gas exploration companies—many of them independents—have formed an informal association. They plan to meet regularly to discuss common problems relating to drilling on land, although they have decided not to establish a formal representative body like the UK Offshore Operators Association."

Consumption of energy shows signs of growth

BY MARTIN DICKSON, ENERGY CORRESPONDENT

BRITAIN'S consumption of adjusted bases the UK is still consuming less energy than it did last year—but the gap is narrowing rapidly.

Energy consumption in the three months from May to July was 4.1 per cent lower than the same period of 1980, with oil use down 9.4 per cent and coal 3.3 per cent.

Total UK deliveries of oil products in the May-June period were only 15m tonnes, a drop of 7.3 per cent, compared to the same period in 1980.

At the same time production of oil from the North Sea rose by 7.9 per cent meaning that Britain was producing some 40 per cent more oil than it needed for self-sufficiency.

On both actual and seasonally

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On both actual and seasonally

Appeal Court sets RDL ruling aside

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

A HIGH COURT ruling that a contract existed for the sale to Redpath Dorman Long for £50,000 of 48 per cent of the shares in a company manufacturing heavy equipment for North Sea gas and oil exploration was set aside by the Court of Appeal yesterday.

The shares were in Redpath De Groot Caledonian (RGC), in which Redpath and Grootoon (UK)—a subsidiary of a Dutch company, Grootoon—each have a 48 per cent interest.

Lord Justice Brandon said that, by an agreement in 1978, Redpath and Grootoon each owned the British Steel Corporation £25m for 144,000 £1 ordinary shares in RGC, which they were to operate as a joint venture.

In 1979, when RGC was in-

solvent, Redpath and Grootoon agreed that each would loan RGC a total of £2.3m. By the beginning of this year RGC's accumulated losses had wiped out not only its share capital but also the greater part of the loans.

Lord Justice Brandon said that it might therefore have been thought that the shares were worthless. But it had subsequently appeared that valuers regarded them as having some value because of RGC's potential to generate profits in the future.

Redpath had issued a writ claiming that Grootoon had offered it the chance, as provided for by the 1978 agreement, to buy Grootoon's 48 per cent for £50,000—the price put on the holding by agreed

valuers—and that it had accepted that offer.

Grootoon denied the existence of a concluded contract.

In the Commercial Court last month Mr Justice Mustill held there had been an unequalled offer which had been accepted. He gave Redpath summary judgment for specific performance by Grootoon of the contract.

Allowing Grootoon's appeal against that order, Lord Justice Brandon said that in the Appeal Court's view, there never had been an unconditional offer by Grootoon capable of being accepted by Redpath. It was clear that Grootoon had not been prepared to sell its shares unless repayment of the loans, with interest, was also dealt with.

But the general view of strategists on the Tory left was that this could not succeed and would be counter-productive.

The authors of *Changing Gear* were particularly anxious to distance themselves from suggestions of a coup.

But Mrs Thatcher faces challenges when she would most like to present the image of a united party. Sir Ian Gilmour, who after he has sacked last week warned that the Government was heading for electoral disaster, will speak at a fringe meeting at the Blackpool conference next month. Mr Edward Heath is also expected to renew his attack on the Government there.

Mr David Howell, the Transport Secretary, has been given a permanent place on the Cabinet's important Economic Committee, chaired by the Prime Minister.

Nissan to resist plant conditions

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

A CLEAR HINT that Nissan will resist any attempt by the British authorities to impose special conditions before it can go ahead with a UK car plant has been given by Mr Takashi Ishihara, Nissan's president, during a private visit to Britain.

He said there was no good reason why the British Government should insist on standards from Nissan different from those which would affect European or U.S. vehicle manufacturers, particularly as the UK Government remained enthusiastic about the project.

Since Nissan announced last January it was to study the viability of producing 200,000 Datsun cars a year at a British

plant, BL and Ford of Britain have put considerable public pressure on the UK Government.

They suggest that Nissan should not be allowed to set up in Britain unless it agrees to have a high level of local component content in its cars.

The two manufacturers claim that unless this happens the Nissan plant might even lead to more closures in the UK by forcing European car companies to source components from low-cost countries like Japan.

The Europeans calculate that if Nissan imported all major parts from Japan rather than buying in the EEC it could save up to £750 a car.

Nissan said from the outset it would start with a 60 per cent

local content and would lift this to 80 per cent as soon as practicable. But it has refused to be drawn about how the percentage would be measured.

However, Nissan almost certainly would want the usual criterion employed in Britain—ex-factory value—to be used.

There is no EEC regulation fixing a minimum content for a car before it can officially be called a "Common Market vehicle" but cars made in EFTA countries must have a 60 per cent European content measured by ex-factory value if they are to be allowed free circulation in the EEC.

BL and Ford have suggested that Nissan should source at least 80 per cent of its car

measured by weight from Europe, the criterion used in West Germany.

However, many component manufacturers, and the UK Society of Motor Manufacturers and Traders, say this would encourage the Japanese to source low technology items like castings in Europe and bring in the high technology electronics from Japan.

Mr Ishihara confirmed that Nissan's decision about a UK plant would "most probably" be announced early next year.

He insisted that Nissan was not looking simply for short-term profits in the UK. It would take about three years to get the plant on stream compared to one and a half to two years in Japan, he said.

TALBOT, the UK motor subsidiary of Peugeot of France, is today expected to announce first-half losses significantly higher than the £10.5m net deficit suffered in the same period last year.

But Mr George Turnbull, the chairman, was confident last night that profitability could be achieved by 1982. "The worst is behind us. The majority of the risk factors have been removed at some cost. I now look to profits next year and shall be very disappointed if we don't see them."

Talbot, acquired from Chrysler of the U.S. by Peugeot in 1978, last made a profit in 1973. Accumulated losses total about £246m.

Mr Turnbull has cut the labour force from more than 25,000 to about 10,000 in his first 30 months as chairman. Closure of the Linwood plant, Scotland, with the loss of 4,000 jobs, contributed to the heavy first-half losses. Other factors have been the collapse of the UK commercial vehicle market and competition for car sales.

Mr Turnbull thought the Pe-

ugeot share, now running at just over 1 p.p.s., could be increased to 2 p.p.s. by the end of next year, eventually rising to 2½ p.p.s. Talbot, with a 5 per cent share, would improve to 7½ p.p.s. However, he would not be drawn on how long that might take.

He maintained that production of the Horizon model at Ryton, Coventry, from next January, and the launch of a new small car from France, the T16, in the spring would improve market performance.

Mr Turnbull was also confident that Iran would finally sign a £16m five-year contract under which Talbot would supply just over 100,000 cars a year over a five-year period.

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Consortium will compete against Telecom

By Guy de Jonquieres

THE INDUSTRY Department said yesterday it hoped to approve some plans by a Cable and Wireless consortium to launch an independent business communications service in competition with British Telecom.

But Mr Kenneth Baker, the Department's Minister responsible for information technology, said in London that several points of detail had still to be settled with the consortium and with British Telecom before a licence could be issued.

Before the new service can start, it must receive permission from the Home Office to use the radio frequencies which it needs to link customers in city centres.

The project's backers are also pressing for authority to connect the service to British Telecom's network in the UK and to extend the system overseas, initially to the U.S.

The consortium, which also includes British Petroleum and Barclays Merchant Bank, plans to build its own network by laying optical fibre cables in ducts along British Rail track.

Mackie of Belfast to lay off 800 workers

THE BELFAST textiles machinery manufacturers, James Mackie and Sons, is to pay off 800 workers by the end of this year.

The company blamed the world recession in textiles and said the demand for machinery had dropped as a result. High interest rates and the strength of the pound were also blamed.

The company said it expected to keep the remainder of its workforce intact throughout next year. The pay-offs will reduce Mackie's labour force to 2,500, including management and administrative personnel.

Fort William paper mill to expand

WIGGINS TEAPLE said it will invest £2.2m at its Fort William paper mill in the Scottish Highlands to increase yearly output of fine and specialty papers by 15,000 tonnes to 65,000 tonnes by end-1992.

More than half the money will be spent on increasing production of paper for office copying machines by putting in a new cutting and packing line at a cost of £1.3m. The rest will go on modifications to the paper machine and its computerised control systems.

Software subsidiary absorbed into ICL

DATASKILL, ICL's wholly-owned computer software and services subsidiary, is to be merged into the parent company at the start of next month. Its operations will be transferred to two newly-formed ICL divisions, one of which will handle applications software and the consultancy and training.

ICL expected the reorganisation to match its services more closely to the market.

Highest fire damage total for over a year

FIRE DAMAGE in England, Scotland and Wales during August cost an estimated £37.9m, the highest monthly total for more than a year, the British Insurance Association (BIA) reported yesterday. The comparable figure for July was £25m.

August's losses end a downward trend in fire damage which has been apparent for 11 out of the last 12 months. Insurance companies have tended to explain this by pointing to the lower volume of stock held in warehouses during the recession.

Two major fires during August swelled the figures by £11.5m. The biggest cost £8.5m as a lighting manufacturer in Co. Durham while the other £3m took place at a manufacturer of gas appliances in Warwickshire.

The figures for August include both insured and uninsured damage but do not take into account consequential loss, lost production, lost orders and exports.

Talbot expects increased first half loss

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

TALBOT, the UK motor subsidiary of Peugeot of France, is today expected to announce first-half losses significantly higher than the £10.5m net deficit suffered in the same period last year.

But Mr George Turnbull, the chairman, was confident last night that profitability could be achieved by 1982. "The worst is behind us. The majority of the risk factors have been removed at some cost. I now look to profits next year and shall be very disappointed if we don't see them."

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UK NEWS

Burns outlines Thatcher's strategy

The chief economic advisers to The Treasury talks to economists in Washington

IN HIS speech to the National Association of Business Economists in Washington last night, Professor Terry Burns, the Government's chief economic adviser, discussed the three long-term problems of slow productivity growth, rising inflation and rising unemployment.

"Over the last twenty years the number of notified unfilled vacancies has averaged 200,000 during each cycle with no tendency to rise or fall from one cycle to another. Indicators of capacity utilisation and unfilled vacancies suggest only a modest degree of excess capacity in the late 1970s relative to the late 1960s.

"A number of factors consistent with this can be identified: a rise in the ratio of benefit to the unemployed; a fall in the earnings difference between young people and adults; changes in the occupation and labour intensity of output; a less strongly administered unemployment benefit system; and the increasing burden on employers of labour overhead costs, which increase the gap between the cost of labour to the employers and the after-tax income of the employee.

"The implication is that the amount of unemployment likely to be associated with an average level of capacity has been rising and will remain high unless there are major changes in labour market practices.

"The rate of return to industrial and commercial companies fell from around 8 per cent to 2.3 per cent during the 1970s. This fall in profitability has been concentrated on manufacturing. There is no easy explanation of why profit margins have deteriorated so badly. The most identifiable factor appears to be the bargaining strength of UK labour relative to employers in part deriving from the high unionised portion of the labour force, the legal privileges of UK trade unions and the vulnerability of monopoly nationalised industries to high wage demands.

"The result has been a slow adjustment to price shocks, an inability to protect personal disposable income against external shocks and to impose a sharp fall in real rates of return upon companies. UK experience during the two oil shocks shows the problem has been compounded by the long term rise in the share of public expenditure and taxation in the economy.

"Inflation: Over the past 20 years each successive government has also experienced a higher average inflation rate during its term of office than its predecessor. Government policy is based on the view that the control of inflation requires

some control over the growth of total nominal incomes in the medium to long term.

"Until 1972 the control of the growth of nominal income was brought about primarily through the fixed exchange rate and the need of governments to adjust fiscal and monetary policy in order to maintain the exchange rate. Since the end of the Bretton Woods system that external control has no longer existed. From 1972 the discipline of monetary targets was introduced.

"The essence of the approach to monetary policy is that it should be medium to long term. The important innovation of this Government is to set out these targets for a longer period ahead on the basis that if monetary policy is to provide a framework of stability for the operation of the economy it must clearly be sustained and permanent.

In a passage, which might have been taken as a hint by U.S. audiences, Mr Burns added: "Experience shows the difficulty of attempting to finance a series of excessive public sector deficits without adding to the money supply. Excess budget deficits increase the supply of financial assets in the economy. If the total quantity of financial assets is growing rapidly it is only possible to keep down the growth of money supply by higher and higher interest rates.

"It then becomes impossible to sustain this increase in interest rates and governments are forced to resort to monetary expansion. If the markets are aware of this conflict then they can act to bring forward these difficulties by their reluctance to buy government debt."

But he disavowed: "A rigid posture towards the budget deficit irrespective of the performance of real activity. But over a number of years there is a limit to the cumulative budget deficits likely to be consistent with a deceleration of money supply and nominal incomes.

"Although the exchange rate is not expected to have an important long-term effect independent of monetary policy, short-term behaviour is a factor taken into account in the assessment of overall financial conditions. This has been the case both when the exchange rate was rising and during its recent decline. Generally in the UK there is considerable scope for increased attention to the behaviour of nominal magnitudes.

"It could only be helpful, for example, more attention

were given to the behaviour of 'total money incomes' or money GDP as a descriptive statistic in public discussion. This might also help to focus the general argument on whether government can only influence nominal magnitudes or whether it has any long-term influence on real variables.

"The real contrast is between those who think that government demand management policy can, in the long run, influence only nominal magnitudes such as money GDP, the PSBR, the money supply or the nominal exchange rate, and those who think that government demand management can control or influence real magnitudes separately such as the level of output, the real exchange rate or real wages."

The outlook: "Since the end of 1980 the trade-weighted exchange rate has fallen by 12 per cent—back to almost the level that held when the Government came into office—while UK manufacturing unit labour costs have not risen and the relatively slow increase in pay has been offset by higher productivity. Thus part of the loss of cost competitiveness over the past two years has been reversed.

"Comparing the level of competitiveness now with that in mid-1978, the deterioration is almost entirely due to excessive UK wage settlements in 1979-80. Partly because of the loss of competitiveness we expect continued downward pressure on pay settlements. Recently output seems to have stabilised having fallen by 6 per cent from the average of the 1970 level.

"From now on a lower rate of de-stocking is expected which will provide a significant turn-round of total demand. This may be offset in part by some weakness of other demand components, particularly manufacturing investment and exports. There is no early prospect of a sharp rise in unemployment which has important and obvious social consequences, but there are now clear signs that output has stopped falling and that we could be on the upward leg of the business cycle, even if recovery is expected to be slow. Some of the important short-term indicators are as follows:

"The inflation rate has fallen substantially. This has often been a pointer to some recovery of demand.

"Company liquidity and balance sheets generally are in a much sounder position than a year ago.

"The growth of M1 has re-

covered from very low rates of growth in 1980 and interest rates are lower even after the upward move earlier this month. Both factors have been important leading indicators in previous recessions.

"The net overtime per operative in manufacturing industry has been rising since early this year.

"Notified vacancies show some sign of recovery.

"The various business surveys show a major improvement in the prospects for output, orders and confidence compared to nine months ago.

"Manufacturing production has shown some stability since the end of last year and the chemicals and metal industries have seen some upturn.

"So far this year there is no sign of the kind of budgetary overrun experts predicted last year although the picture is clouded by the effects of the Civil Servants strike. So far as can be judged underlying budget deficit is consistent with the Budget time forecast.

Progress on inflation: "The comparison is often made between inflation rate when the Government came to office and the position now. Some commentators argue that the result is 'only' to set the inflation back towards 10 per cent. But this comparison is affected by the extent to which the inflation rate in 1979-80 was temporarily inflated by the temporary fall in commodity prices, particularly oil prices made the efforts that were being made to hold down various public sector prices.

"Some important signs were taken between 1978 and 1979 to bring about a reversal of the inflationary trend. The important comparison for performance today is the post-1977 trend possibly 15 per cent and rising. While the average inflation rate has been brought down to 11.4 per cent the growth of prices in the private sector has been brought down below this. In part the difference reflects the reduction of subsidies as a component of the supply side policy. Some of the public sector price increases represent increases in the energy and costs of the energy industries as UK energy is priced at world market levels.

"Finally, the rapid increase in public sector labour costs following the end of incomes policy has been passed on to the consumer in the form of local authority taxes and public utility charges.

"In the past many observers

have argued that UK wage behaviour was unlikely to moderate in the absence of pay policy. In manufacturing industry unit costs had not risen since the end of last year as the increase in earnings in productivity. This represents a major improvement.

"The past two years have shown that an effective anti-inflationary policy can be introduced in the UK. Looking ahead we expect to see continued downward pressures on inflation as pay and prices continue to adjust to market conditions. Costs and prices have not fully adjusted to the earlier high exchange rate and this may change rate and this may restrain the short-run impact of any decline of the exchange rate upon the price level.

"The inevitable consequence of the tendency for the exchange rate to overshoot in the initial stages of anti-inflation policy is that inflation will come down in steps. In the early stages when the exchange rate is still rising there are exceptional downward pressures on inflation. As the exchange rate experiences some correction there may be a period of stability before the downward pressures again dominate."

Longer term prospects: "Still uncertain is the extent to which some of the longer term problems are being resolved. There are signs that amid the restructuring of industry and the decline of those industries which have been unprofitable there has been an improvement in productivity and a major change in attitude towards profitability and the factors which encourage successful industrial performance.

"The development most likely to simultaneously achieve an improvement in output and employment is a fall of earnings growth into low figures. It is not possible to be precise about which component of demand will benefit from this, but I would expect to see some of the following: the effect on the level of consumption of lower real earnings per hour being largely offset by an increase in activity and a reduction in the savings rate; a sharp recovery of stockbuilding and other elements of company expenditure as company incomes are reduced; and interest rates are reduced; and a recovery of exports as cost competitiveness improves.

"There may be scope for some further steps that increase the efficiency of the labour market although they will take time to take effect. It will take time to move the debate decisively towards the role of real earnings relative to productivity as a determinant of employment and unemployment."

LABOUR

Healey seems set for union majority vote in party poll

BY CHRISTIAN TYLER AND RICHARD EVANS

MR DENIS HEALEY seemed assured last night of majority trade union support in his battle to retain the deputy leadership of the Labour Party, despite losing the miners vote by more than two to one.

A ballot of the Confederation of Health Service Employees gave Mr Healey 57 per cent, Mr Tony Benn 33 per cent and Mr John Silkin under 10 per cent on a low turnout.

But by capturing Cohse's 135,000 party conference vote, Mr Healey appears to have secured about 3.5m of the 6.4m trade union votes available.

The National Union of Mine-workers, with a block vote of 244,000 at the conference, will be supporting Mr Benn after an overwhelming verdict in his favour by the union's branches.

In what could be an omen for the forthcoming presidential election in the NTU, the score was 188 for Mr Benn and 79 for Mr Healey. Mr Silkin polled nothing.

It was confirmed that the big Nottinghamshire coalfield, traditionally right-wing, had endorsed Mr Benn, as did the moderate Lancashire areas.

Mr Healey, commenting on the Cohse result, said it confirmed that the wider union or sub-union in the NTU, the more likely he was to win.

Mr Healey's campaign managers are now looking for a major upset in the trade unions to clinch victory for the incumbent deputy leader. Their hopes are still pinned on the 40 delegates of the Transport and General Workers Union who meet on Sunday to consider the controversial recommendation of their general executive to support Mr Benn.

The other possibility is that branch voting in the Lefted National Union of Public Employees might yield a narrow victory for Mr Healey. The results of this canvass are to be unveiled at the weekend, but the poll is said to be very close indeed.



Mr Denis Healey, who won the vital backing of the health service union

Silkin's supporters, including some members of the shadow cabinet, are planning to abstain. As the outcome is likely to be extremely close this could be enough to deprive Mr Benn of victory.

Mr Benn warned that if Mr Healey won the poll he would be a central problem for the Labour Party in the run-up to the next election.

"When we come to the next manifesto Mr Foot is going to be put in an impossible position. He will have to choose between putting forward party policy and keeping Denis Healey."

"What could happen at this critical moment just before polling day is that our policies are ditched to prevent Denis Healey from resigning from the shadow cabinet just before the election," Mr Benn declared.

He rejected suggestions that he should be blamed for stoking up strife, tension and divisions within the Labour Party. He also denied he had received only a minority vote in the TGWU regional test of opinion. He said the three largest regions, representing more than 50 per cent of the membership, had supported him.

In an attempt to prevent a further contest next year, Mr Roy Hattersley called on Labour's National Executive Committee last night to lay down some proper rules covering the conduct of future leadership and deputy leadership elections.

Mr Hattersley, joint chairman of the Right-wing Solidarity movement, called for three fundamental reforms:

● Consultation by trade unions with their memberships before votes were taken on their behalf.

● Decisions reached by constituency Labour parties to be taken on the basis of one member one vote.

● The devising of a method of electing the leader and deputy leader that avoided the choice of candidates in whom MPs could not place their trust.

Editorial comment, Page 18

Miners to seek £100 minimum pay for surface workers

BY NICK GARNETT, LABOUR STAFF

A PAY claim, involving a demand for £100 a week for the lowest paid surface worker was drawn up yesterday by the National Union of Mineworkers. The claim, which represents a rise of 23.7 per cent on the lowest five shift surface rate of £80.85, also includes a shorter working week, a review of differentials and a move to the payment of salaries for miners.

Salary payments and a shorter working week are expected to be stressed by union negotiators when the National Coal Board gives its reply on October 6.

If the NCB is prepared to make proposals on these two issues, it could form the bridge by which the board and the union resolve differences over pay this year. There are indications that the board might take a more sympathetic view than in the past.

Mr Joe Gormley, NUM president, hopes to have an agreement by the beginning of November, before the union's presidential election in December.

THE 640 miners at Bedlay Colliery, north-east of Glasgow, voted yesterday to accept a recommendation from the National Union of Mineworkers and return to work, writes Mark Meredith. They will thus end a three-day unofficial strike over the proposed closure of the pits.

The union agreed to send its engineers to make further assessments of reserves. It will also hold talks with the National Coal Board about developing the mine.

The Coal Board wants to close the pit this year because of severe geological faults and depleted reserves. The men have already been offered jobs in other collieries.

He said the Government was elected on a free collective bargaining ticket and that was the spirit in which the union would negotiate.

"We don't consider that we are tied to any Government norms. We want to negotiate in a free climate and this is what we will insist upon."

He said there could be "slight problems" over pay but he did not expect these to be insurmountable. "We'll get a nice, sensible agreement which will be good for the coal industry, good for coal production and will recognise what the industry is doing."

The board has in the past shown some anxiety at the concept of a salary structure because of external financing limits. It is cutting back on capital investment by £88m in real terms compared with last year.

Mr Gormley said the claim was fair in relation to the industry's record, improved productivity and improved absenteeism.

The board has in the past shown some anxiety at the concept of a salary structure because of external financing limits. It is cutting back on capital investment by £88m in real terms compared with last year.

Coventry faces strike over cuts

A MEETING of 2,000 members of the Transport and General Workers' Union employed by Coventry City Council voted yesterday for a strike if any of them lost their jobs or took a cut in pay because of the council's promised £2m spending cuts.

The cuts are required to avoid a Government penalty and a recent referendum in the city voted against rate rises.

The meeting was voting on behalf of the council's 4,000 transport union workers.

Union labour on less than 40-hour week increasing

TWO-THIRDS of organised workers will work less than a 40-hour week by August 1982, the Labour Research Department claims today. Half of all manual workers secured improved holidays in the last pay round.

The department is an independent but trade-union financed body. It says only 6 per cent of all workers last year secured a pay rise at or above the rate of inflation.

These findings are published in a book "which surveys 350 major pay deals covering 13m workers."

The average pay rise was 9.3 per cent, about 4 per cent less than the average rate of inflation throughout the year, the book says. Public-sector settlements on average were 2 per cent below those in the private sector.

"The LRD Book of Wage Rates, Hours and Holidays 1981: LRD, 78 Blackfriars Road, SE1: £10 (£2 to trade unions)."

Electrolux workers reject pay offer

MORE THAN 1,500 workers at the Electrolux factory in Luton, Beds, voted yesterday to reject a pay offer, which they claim was worth only 10p-80p per week.

District and national officials are to be called in to continue talks. The workers say the company offer was worth over £3 a week on the surface, but the conditions were unacceptable.

Appeal to restore TUC birthplace

A £2m NATIONAL appeal was launched today to restore the Manchester birthplace of the Trades Union Congress.

The former Mechanics Institute has stood empty since 1966 although the city council has spent £250,000 eradicating dry rot and making the listed building weatherproof.

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Engineering industries' sales rise

By James McDonald

THE SLOW improvement in the combined engineering industries' performance in recent months continued into June, according to Industry Department statistics published today in British Business, the Trade and Industry Departments' official journal.

The index of total sales (1975 monthly average = 100) in the second quarter, seasonally adjusted, was 89. This was 2.5 per cent higher than in the first quarter of the year and 10 per cent lower than in April-June last year.

Total orders on-hand improved in the first six months. New orders exceeded sales in each month except May.

After discounting the peak figure for new orders in March, new orders series appears level, or rising slightly.

Home sales, seasonally adjusted, improved by about 2.5 per cent in the second quarter, compared with the first.

Carbon fibre aircraft seats could bring airlines big fuel savings

BY LYNTON McLAIR

BRITISH AIRWAYS may become the first airline in the world to install lightweight carbon fibre passenger seats, which could save £100,000 a year for each aircraft fitted.

The design of two prototype carbon fibre seats, developed by Futair, a small, private company in Poole, Dorset, was shown to BA last week. The airline expressed interest, Mr Ian Toll, the managing director of Futair said yesterday.

British Airways said it was "very keen to reduce aircraft weight and save fuel," but it was too early to make decisions about the low-weight seats.

Further meetings are planned, including one today in Poole, when Mr Graham Le Clercq, the BA development engineer for aircraft interior accommodation, will see the prototype seats for the first time. A meeting is also planned for the next few weeks with Mr John Garton, the director of engineering at British Airways.

British Aerospace, which has been working on ideas for lightweight seats, is also interested in the idea, says Mr Don Diamond, the corporation's chief aircraft furnishing engineer, to discuss possible co-operation.

Each carbon fibre seat weighs almost a third less than a conventional aluminium aircraft seat, but costs twice as much to make.

Nevertheless, the potential market for carbon fibre seats is enormous. Futair has identified a world market over the next decade for 800,000 replacement seats for aircraft.

Each conventional seat costs between £350 and £400, giving a total potential market for replacement seats alone of up to £320m. On top of this would be the market for new aircraft seats to meet rising demand for air transport, expected in the 1980s and 1990s.

Futair was set up 18 months ago to do sub-contract work in the aerospace industry. It now specialises in furnishings and light engineering for aircraft and makes the seats for the Britten Norman Islander.

The company has also produced prototype conventional seats for the new British Aerospace Jetstream light transport aircraft.

The company designed the two prototype carbon fibre seats under licence from Palmette, a London investment company, which provided £20,000 to finance development of the seats, which were made under a sub-contract by Fothergill and Harvey, the chemicals company.

Futair has already shown its designs to the U.S. Northrop aircraft corporation, which has fibre for the tailplanes of military aircraft, where the weight savings leads to substantial improvements in operating performance and improved fuel efficiency.

Engineers favoured for executive posts

By James McDonald

Over the past year there has been a considerable swing in the UK towards appointing those who have engineering or manufacturing backgrounds to managing director posts, according to a survey carried out by Heidrick and Struggles International, consultants in the recruitment of executives.

The survey, which covers the year to the end of June, shows a marked move away from the preference in the two previous annual surveys for chief executives with sales and marketing backgrounds, and with financial experience.

The survey is based on questionnaires sent to all men and women whose appointments were announced during the year in leading business publications.

In the 1979 survey, preference was shown for people with sales and marketing experience who accounted for 42.5 per cent of appointments to managing directorships. Those with financial backgrounds accounted for 22.5 per cent, and manufacturing or engineering disciplines for 20 per cent.

In 1980 the sales and marketing proportion fell back to 35 per cent, financial backgrounds rose to 29 per cent, and manufacturing and engineering disciplines to 22 per cent.

Last year the marketing and manufacturing disciplines each accounted for 32 per cent of appointments and had fallen back to 21 per cent. There has been a similar trend in the U.S., the survey comments.

Heidrick and Struggles suggests that this pattern, so similar in the UK and the U.S., can be correlated to the same overall economic indicators.

"At the outset of a recession, the finance man's chance of appointment to the top job is greatly enhanced, probably in the hope that he can stem declining profits by the application of tighter budgetary controls, reduction of excessive inventory and general reduction in company borrowings."

"Once, however, recession has become accepted there is now good evidence that companies will focus on improving manufacturing as the long-term means by which to survive against rising labour costs, adverse exchange rates and increased competition from third world countries."

Leonard Williams joining Y. J. Lovell

Mr Leonard Williams, a director and chief general manager of the NATIONWIDE BUILDING SOCIETY, is to become a non-executive director of Y. J. LOVELL (HOLDINGS) from January 1.

Mr John R. Symonds has been appointed a director of KIMD QUALCAST (H AND GE) and general manager of Qualcast Garden Products Group.

Mr Alastair Burnett, chief presenter for ITN's News at Ten, has joined the ITN board.

Mr Norman Wilson has become chairman of EFG (NEW LANDS) and Mr Ian McGavin and Mr David Thomson are now directors. The company is a subsidiary of the Economic Forestry Group.

Mr P. N. Holley, Mr J. Kerwin and Mr A. Daley are to join the board on October 1.

Mr Leon J. Stacholas has been appointed to the main board of COMBINED TECHNOLOGIES CORPORATION.

Mr Roland Smith has retired from the board of WOODS OF COLCHESTER on medical advice.

Mr Malcolm Scott has been appointed a director and general manager of MILLARD HOMES, Tipton.

Mr H. E. M. BARNES has been appointed a non-executive director of DOWNS SURGICAL.

Mr F. J. Daniell has been appointed a director of WATERLOO LAND AND PROPERTY COMPANY with responsibility for project management schemes in the UK. The company is an associate of Espley-Tyas Properties.

Mr J. E. Sykes has been appointed a director of I. and J. HYMAN. He is managing director of the operating subsidiaries of a successful group holding company within the Hyman group.

Dr Paul Walawright has joined the Texal Group of Companies as technical director of TSK CHEMICALS INTERNATIONAL. He was previously a director of Rocol.

Mr A. E. Hepper, a non-executive director of RICHARDSON WESTGARTH AND COMPANY, is to become chairman on January 1. He will succeed Mr A. D. McN. Boyd, who will be retiring from this position at the end of this year.

Mr J. Kenneth Brown, a director of A.B. ELECTRONICS PRODUCTS GROUP, has been appointed additionally to the board of the group. He was formerly managing director of A.B. Electronic Components, a group operating subsidiary.

Mr Gordon Harnard has joined the board of HENRY WIGFALL AND SONS as chairman. His other directorships include Welco Holdings where he has been chief executive since May of this year.

Mr Guy P. Renwick has been appointed managing director, and Mr Mark E. Aldridge, as executive director of HARMO ROBOTS, Watlyn Garden City, the new UK subsidiary of the Hambro Company, Japan.

Guinness Peat in U.S.

GUINNESS PEAT GROUP has formed Guinness Peat Financial Services, Inc., to expand its interests in the U.S. Mr Edmund Peat, chairman and director of the new company and Mr Richard L. Hefferman, director and president, Mr Peat has also been made a director of Guinness Peat Financial Services Limited in London. Sir David Hill-Wood will be a board member of the U.S. concern.

Mr R. D. Kismet, a director of Guinness Peat, will be moving to New York from October 1 to be president of Lewis and Peat Inc. Mr Gerard

Ascher is to join the board of Lewis and Peat Inc. All Guinness Peat's American company trading operations will be controlled by Mr Kismet and Mr Ascher.

Guinness Peat Properties Inc. has been established to develop real property interests in the U.S. with Mr P. J. D'Angelo as chairman and Mr M. R. Landon as president. Lawson Lewis and Peat Cotton Inc. has been formed for merchandising raw cotton to the U.S. domestic cotton textile industry and internationally. Mr Ascher is chairman and Mr W. D. Law-

THE PROPERTY MARKET

BY ANDREW TAYLOR

Shares pose a question

THIS WEEK'S dramatic fall in the stock market, which has sent property shares tumbling, raises fundamental questions about the basis on which prime properties are being valued. Yields on the best retail investments are now as low as 3 1/2 per cent, according to recent estimates by Healey and Baker.

The fall in property share prices since the beginning of April this year—since when the FT-Actuaries property share index relative to the All Share Index has fallen by around 10 per cent—would appear to indicate that all is not quite so stable in the property market as some agents would have us believe.

Patrick Galvin of stockbrokers de Zoete and Bevan puts it this way: "Either property shares are very cheap, or [noting that even Land Securities on Wednesday was trading at a 31 per cent discount to net assets] the market is trying to tell us that property values are going to fall."

Property analysts are once again questioning what impact rising interest rates will have on prime property yields, which have so far shown no inclination to rise despite the competing attractions of gilts where the return is currently as high as 15 and 16 per cent.

Gordon Ireland of Vickers de Costa says: "Some general fund managers are already questioning the attractions of property investments on a 4 1/2 per cent yield when gilts currently return 16 per cent."

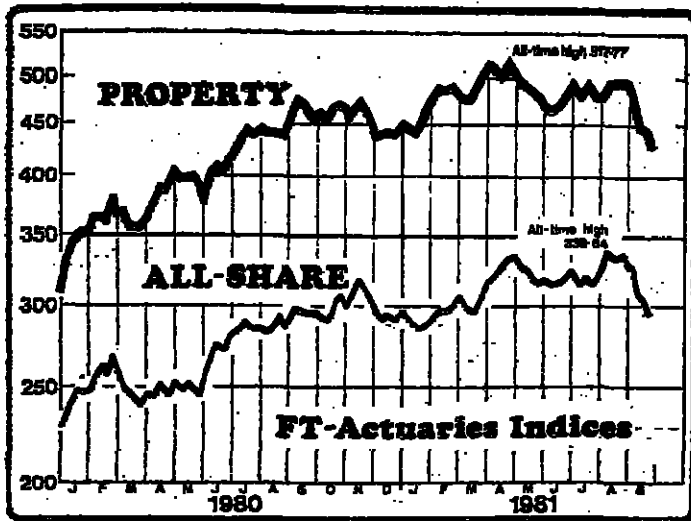
A rise of just one percentage point in property yields would

have a substantial impact on property values. Patrick Galvin of De Zoete and Bevan calculates that a rise in prime shop yields from 3 1/2 per cent to 4 1/2 per cent would reduce capital values by about 22 per cent.

By the end of trading on Wednesday the FT-Actuaries property share index had hit a new low for the year of 430.5, a fall of around 13 per cent

property index has been in line with the decline in the All Share Index but in the 2 1/2 months prior to that the property index relative to the All Share had declined from 163 to 149 and is currently standing at 147.

It is this relative decline in property share values that has prompted the recent concern of property analysts who are wor-



since the beginning of the month. It compares with a high of \$17.7 on April 2.

The recent decline in property share values has left companies like British Land currently standing at an estimated discount of 50 per cent compared with brokers' estimates of net assets of between 150p and 155p a share. Since June the fall in the

ried that the widening discount between share prices and net assets may be signalling the start of a fall in property values.

Whether any lessons can be drawn from the recent falls of property company share values remains to be seen. So far there are more questions than answers.

William Cochrane

British Steel on the move

BRITISH STEEL has taken space in two Croydon office blocks, and has found a new central London headquarters, all at rents of around £10 a square foot. The nationalised industry is moving from its present headquarters at 33, Grosvenor Place.

The new London headquarters of British Steel is to be at the former Decca building—now owned by the Rael electronics group—at 3, Albert Embankment. British Steel has agreed to take the entire building of 57,800 sq ft at an annual rental of \$555,000.

James Lang Wootton acted for Rael Properties and the deal is subject to a modernisation programme being carried out at the building.

Meanwhile, in Croydon, British Steel has taken space in two office blocks. It is to occupy the whole of Amy Johnson House, a 31,000 sq ft office block recently completed by Salcombe Investments and developed by Bernard Sunley.

Annual rental on the building, in Cherry Orchard Row, adjacent to East Croydon Station, is thought to be around \$210,000. Clive Lewis acted for Salcombe and the freehold of the office block has now been acquired by pension fund clients of Knight Frank and Rutley.

British Steel has also taken six floors in NLA House in Croydon. British Steel has occupied its prestige headquarters in Grosvenor Place since 1968 but with a substantial uplift in rent expected in just over two years time—when the first rent review falls due—the nationalised industry has decided to look for cheaper premises.

Currently the nationalised industry is paying a rent of just over \$4 a sq ft at Grosvenor Place but is seeking to sublet and rent the space at around \$15.60. Jones Lang Wootton has been asked to handle the letting of the 173,000 sq ft offices.

The ultimate owner of the building is Grosvenor Estates but ownership is complicated by the existence of sub-leases held by a major insurance group and a property company. The present lease is not due to expire until 2011 with rent reviews due in 1983 and 1987. It was formerly occupied by AEI which moved out, following the company's takeover by GEC, because it was thought the building was too expensive.

A rent of £10 a sq ft has been achieved at the Arthur Guinness Pension Fund's 14,750 sq ft office development in Essex, Surrey. The space has been let to a locally based company, Teradyne Ltd.

FIRB tightens the screw

BRITISH and overseas property investment companies seeking new business in Australia may find life much tougher in future. The Government is tightening its grip on foreign investment just as the commercial property market is showing signs of renewed strength in a number of major Australian cities.

The country's Foreign Investment Review Board has had a number of key conversations with international property investors over the past 12 months. Pressure is mounting on investors to provide opportunities for local Australians to take a substantial stake in either part or the whole of their Australian operations.

The FIRB guidelines providing for a 50 per cent local stake in property investments have been in force for a number of years. But in the past these have been interpreted with a fair degree of flexibility. More recently, however, the Government has become concerned at the rising level of money—particularly from South East Asia—which has been finding its way into Australian real estate and agricultural land.

Major British companies with commercial property interests in Australia include Slough Estates, MEPC and Hammerson. All have wholly owned Australian property investment subsidiaries and, therefore, cannot except to escape from the hardening attitude towards foreign investors in real estate. Most have had recent meetings with the FIRB.

Mr Sydney Mason, chairman

and managing director of Hammerson Property and Investment Trust, which met the review board at the beginning of this year, said his company would be reluctant to provide a direct equity stake in local assets built up over a number of years.

Instead, Hammerson is proposing to float some of its shares on the Sydney and Melbourne stock exchanges, to give Australians the opportunity to take a stake in the parent group. It remains to be seen whether this solution will prove acceptable to the review board.

Mr Mason, however, accepts that his company may be required to take a substantial Australian partner in any future major developments it undertakes in Australia.

Mr Sean Waring, finance director of "Lease + Lease", Australia's largest and most successful property group, agrees that the review board is taking a much tougher line on overseas investors. "Now when they say they want a substantial local investment partner they mean it—and this could mean at least a 50 per cent local stake, not 49.5 per cent."

Another major overseas property group to have recent contact with the review board is Hong Kong Land. The company says that negotiations have been cordial but admits that it is under pressure to restructure its holdings in its 390,000 sq ft Northpoint office block acquired as part of its major "share swap" deal with Jardine Matheson last year.

This week Mr Nigel Mobbs

chairman of Slough Estates, visiting the company's subsidiary in Australia where it has developed 600 acres of industrial land, of which only 50 acres have so far been developed. Mr Mobbs, who was asked to provide a local stake in the operation, then the review board asked about was 15 per cent, a much higher proportion of local ownership is likely to be required.

The tougher approach of the Australian Government to foreign investment has concerned a number of British companies which have long been cold in Australia in the mid 1970s, are only now starting to see their investment coming right.

MEPC for example has only recently got over its problems at its 415,000 sq ft Exchange Centre office investment in Sydney and is looking forward to a sizeable increase in rentals with first rent reviews on the building due shortly.

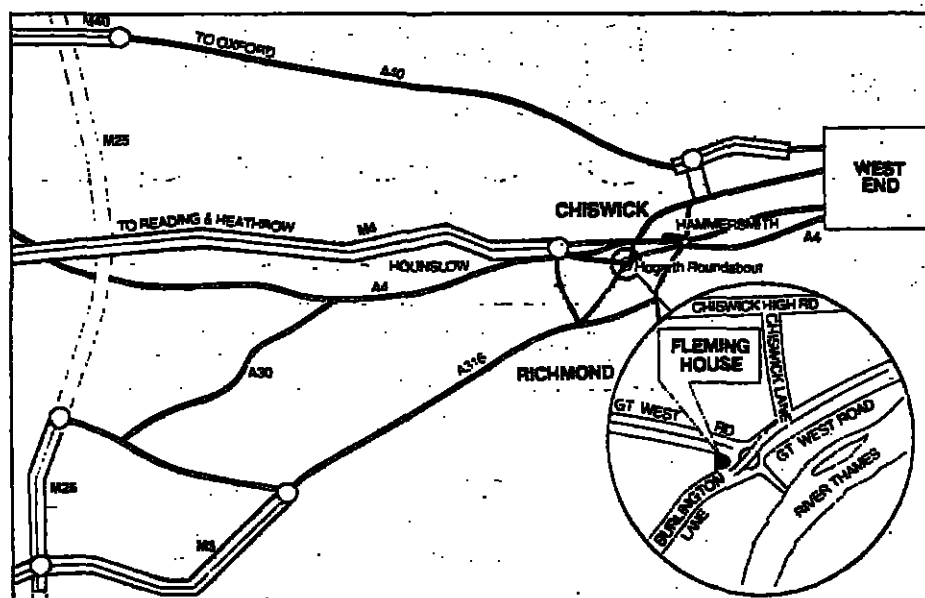
Mr Sean Waring of Lease + Lease says that average prime office rents in Sydney are now around \$18 a sq ft with top rents at around \$25 a sq ft. This compares with average prime rents of around \$10 to \$11 a sq ft three years ago.

It is against this background of rising rents and property values that the Australian Government has started to take a tougher line against overseas investors.

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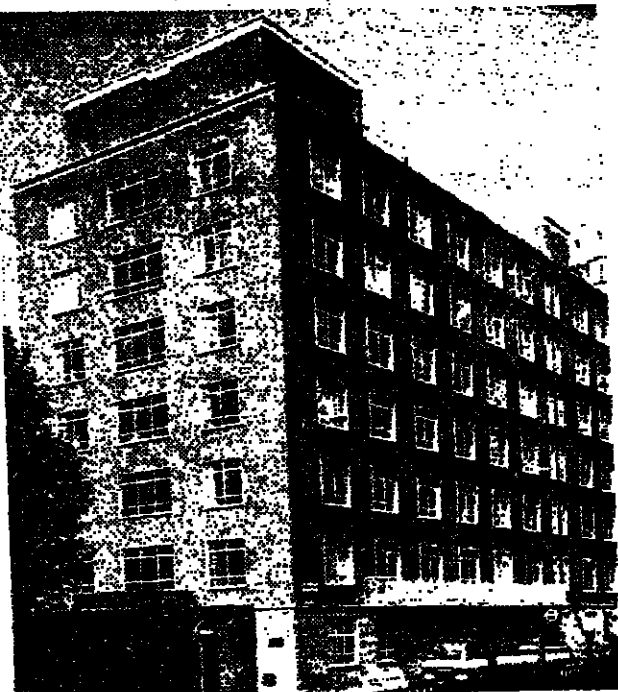
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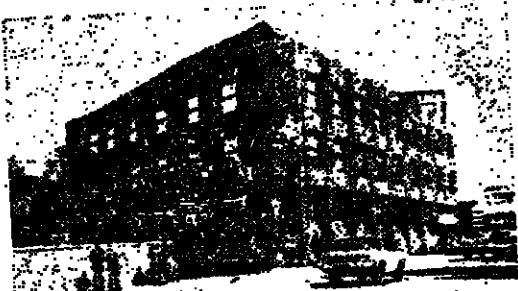


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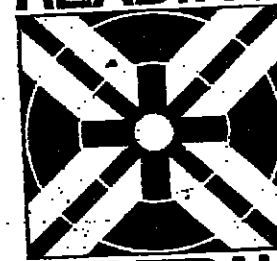
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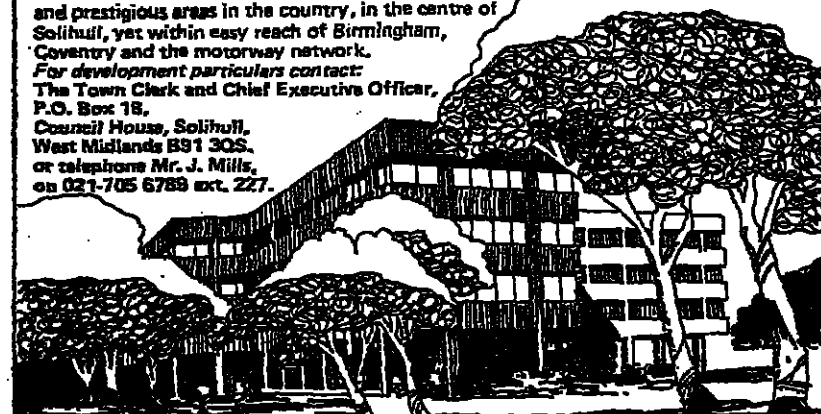
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

A little extra effort eases the pain of redundancy

Whitbread, the UK brewer, is smoothing the departure of its surplus workforce. Arnold Kransdorff reports

OLD-TIMERS at Whitbread like to tell the story of how one of their breweries was saved from catching fire during the London blitz. While the fire brigade was dousing adjacent buildings, the water ran out—but the day was saved when the beer taps were turned on.

True or not, more than three decades later the company, which is having to slim down to ride the recession, is turning out another kind of firefighter in the person of Bridget Litchfield.

A modest 32-year-old, Litchfield has a sympathetic ear and a smile that would disarm even the most belligerent of redundant shop stewards.

In fact, this is exactly what she does. She leads a special team—highly unusual in British industry—which tries to make life as easy as possible for workers made redundant.

And her approach to the problem has been of sufficient interest for at least six other companies, many with still unannounced plans for redundancies, to pay her a visit. Some of them are planning to launch similar programmes and at least two management consultancies are planning to model their programmes on her lines.

When making workers redundant most British companies are conspicuously negligent in providing employees with anything but their statutory rights—ie, a redundancy cheque. A few, notably the British Steel Corporation, have introduced counselling services on the basis of self-help.

At Whitbread, Litchfield goes much further. Apart from offering a counselling service, which is designed to help people overcome the domestic and psychological problems of

redundancy, she arranges for employees (if they want) to see financial advisers: with redundancy payments of up to £40,000, Litchfield feels that some employees may well require sound investment recommendations.

In addition, she organises an extensive job-search programme to place the redundant workers in positions with other local companies—with notable success. Alongside this she runs training courses on how to find other jobs.

In recent months, when the company has announced closures at three separate depots (affecting almost 500 people), she has been one of the first to be mobilised.

As soon as those to be made redundant have been told she has been ready to move in with a team of three others, including a company psychologist. The first move has been to erect a mobile office in a conspicuous location, and install "informal" furniture such as coffee tables and garden furniture.

At the company's Luton brewery, where 250 workers were made redundant in April, the office became affectionately known as "The Departure Lounge". At Tottenham, in North London, where 180 are being paid off this week, Litchfield's accommodation is dubbed "The Way Out Centre."

Caring

Next on Litchfield's programme is a move to the company's Lewisham bottling depot, where 88 workers are due to be made redundant in January. Litchfield is no stranger to handling redundancies. This time last year, as personnel manager of Whitbread-London, scores of people had passed



Bridget Litchfield (left) and her team (1 to 4) Clare Atkinson, Sue Pickett and Gaynor Hamill, at the Way Out Centre in Tottenham

through her hands. The effects of redundancy worried her. It was then that she decided that something more should be done—if only to demonstrate that Whitbread was a "caring company". Up to then, any redundancy programme simply amounted to offering limited advice.

In Whitbread's case there were special problems to deal with. In the first case many of those being made redundant had been with the company all their lives and were unused to dealing with the "cold, hard world outside the factory gates."

Secondly, the company often employed more than one member of a family and redundancy, therefore, was especially difficult. In many cases the people affected were not particularly literate.

On the other side of the coin, she realised that there could also be spin-off benefits for the company if the redundancy problem was handled well. Apart from goodwill, problems arising out of the run-down might be curtailed, with consequent savings.

With all this in mind she wrote a paper for Whitbread London's directors, who gave

her programme rapid approval. Within months, and with a new title of resettlement manager, she was putting her ideas into practice at the company's Oakley Road brewery in Luton, a town where Whitbread was one of the largest employers.

There, it had been decided to cut the workforce by 50 per cent at all levels, first through voluntary redundancies and then compulsorily, on the basis of last in, first out.

The redundancies were announced on April 1. Three months' notice was given but those affected were not required to work more than four weeks.

In the event of future vacancies, at the brewery, the company, as part of the package, offered to re-engage people who had not found jobs. Redundancy pay-offs were generous—varying according to age and length of service but ranging from a minimum of a third of gross salary for those with less than four years' service to a maximum of three and a half years' salary.

Litchfield and her team were not involved in the redundancy negotiations, only with the so-called "after-care." "Our

role," says Litchfield, "is to get people into a positive frame of mind. We hope to achieve a change of attitude, as well as to offer help."

She adds: "At the beginning of both programmes there were the inevitable tears and fears."

Because we are basically a young team and most of those being made redundant were middle-aged, it took time to get their confidence. The informal atmosphere helped. But as time went on there was a dramatic change. People became more cheerful. They saw that we were genuinely interested in helping them—and this made them feel less alone. Quite apart from anything else there were virtually no problems during the run-down period; quality control, for example, was not affected."

Litchfield's counselling services are designed to help the redundant workers overcome any social and financial problems. To help overcome this, Litchfield arranges for the employees to see a number of advisers, including representatives from two banks, two building societies, two insurance companies, a Whitbread tax adviser, the company's pension adviser, an unemployment benefits officer as well as a supplementary benefits officer. "This is done to achieve a balance," she states.

Some workers, especially at Luton, expressed a desire to become self-employed. To help them, Litchfield called in advisers from the Small Firms Centre, which is run by the Department of Industry. Whitbread is also in the process of setting up its own New

Ventures Board, intended to give employees advice on how to set up their own business.

In the event, there were staff set up their own businesses—one as a motorcycle repairer and the other as a tropical fish supplier. Redundant staff at Tottenham, it appears, were also "focussed" towards self-employment.

The third arm of the redundancy programme—and perhaps the most revolutionary—involves the job-search scheme. Armed with a file for each employee, Litchfield and her team try to match their skills with available jobs in the area.

mean task in today's climate where unemployment is topping 6 per cent in North London. This involves using the Yellow Pages to ring up local companies, keeping in close touch with nearby government-run Job Centres and even writing to the local Member of Parliament to check if there are any new businesses opening in the neighbourhood.

Five per cent of local jobs are not advertised," says Litchfield. "In Luton, more than 250 companies were contacted and more than 1,000 vacancies identified. A total of 21 people got job offers. One person got three job offers," says Litchfield. "He decided to accept two of them—both as a sales representative."

Probably because of the experience gained at Luton, Litchfield's success rate at Tottenham has been significantly greater. Up to the end of last week, more than 2,000 vacancies had been identified and there had been 50 job offers.

Co-operation

All job vacancies are categorised and brief details included on a daily summary sheet posted on notice boards, on which also appear government announcements on financial benefits and training schemes.

The employees are encouraged to browse around the office at any time of the day, and consult the counsellors.

The other part of Litchfield's programme involves training courses on how the employees should go out and get another

job. Two basic courses are offered—one for manual workers and the other for supervisors.

The former is a relatively short course lasting just two hours which illustrates how a potential employee should "sell" himself on the telephone, fill in an application form and conduct himself at an interview.

The supervisors' course is longer; it lasts three days and covers instruction on how to prepare a curriculum vitae, fill in application forms, and develop interview techniques.

One of the reasons for the programme's success is the amount of co-operation gained from the main union involved, the Transport and General Workers' Shop stewards were consulted from the beginning.

Of equal importance has been the attitude of the Whitbread London board. Litchfield is full of praise for the way in which the board has been supported, with a budget of £8,000 in Tottenham (excluding her own and one other counsellor's salary) she reckons that the whole exercise has also been cost effective.

And Dick Pearson, Whitbread London's personnel director, says that the company has a reputation for caring about the people who work for it.

"When, sadly, redundancies have to take place, we believe it right to do all we can for those affected, not only by making generous redundancy payments but also by helping people towards a new start in life."

"What we have seen is the development of a new idea over the last few months into a comprehensive approach which is highly successful."

But perhaps the best measure of the programme's success can be judged by the reaction of those people made redundant.

Robert Callow, secretary of the Local Tottenham branch of the TGWU, who was himself one of the casualties, is full of praise for Litchfield and her team. While regretting the necessity for layoffs, he said his members had been impressed with the help offered. "People are quite cheerful and there has been no trouble," he said.

He also says that the programme has helped to stop the many problems which they are now facing, brought to everyone's attention.

If the American motor industry is to react effectively to the Japanese challenge, the authors argue, it must be prepared to innovate, both in the products it makes and in the way it makes them.

Harvard Business Review Sept-Oct 1981. Reprint orders to Reprint Service, Harvard Business Review, Boston, MA 02163, U.S.

Christopher Lorenz

Bechtel

In Wednesday's article on Bechtel on this page a photograph of Charles Schuchman, former economic adviser to President Carter, was inadvertently used. Instead of George Shultz, former U.S. Treasury Secretary and now number two in Bechtel.

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'Manufacturing the key to Japan's mastery'

Innovation, in both products and manufacturing processes. Otherwise today's massive factories will become "ghost towns."

These are the two central claims of an article by three Harvard academics on "The New Industrial Competition," published in the latest issue of the Harvard Business Review.

Using the example of the U.S. motor industry to illustrate an argument which is applicable to other industries and countries, William Abernathy, Kim Clark and Alan Kanter suggest that many American companies have failed to use manufacturing efficiency as a competitive weapon in recent years, relying instead on styling, marketing and distribution.

By contrast, claim the authors, it is "pioneering strategic management of people, materials and equipment" which are the mainstays of Japan's competitive edge in cost and quality. The article estimates that the average landed cost advantage of small ("subcompact") Japanese cars in the U.S. last year against a domestic model was about \$1,370—two or three times most previous estimates—which represents an advantage of almost a quarter.

Surprisingly, the authors conclude that what they call production hardware—such as robots and advanced assembly plants—has so far been of relatively little significance in the competitive difficulties of U.S. manufacturers.

Instead, it argues that Japan's manufacturing advantage rests mainly on the interaction of materials control systems, maintenance practices and employee involvement. The authors imply that the key factor is interdependence between different units within a factory and in separate plants, a relationship that motivates forces every one concerned to perform efficiently.

At the heart of the system is the concept of "just in time" (best known under the name of Kanban). This is designed so that materials, parts and components are produced or delivered just before they are needed.

Because the system will not work if frequent or lengthy breakdowns occur, "it creates inescapable pressure for maximising uptime and minimising defects," the authors state. This pressure, in turn, supports a vigorous maintenance programme; most Japanese plants operate with only two shifts, they report, which allows for thorough servicing and results in a much lower rate of machine breakdown and failure than in the U.S.

Pressure for elimination of defects also makes itself felt in the relationship of producers with suppliers, and in working practices on the production line, says the article, emphasising the importance of the concept of Jidoka, which encourages workers to stop the line if problems arise; they are immediately brought to everyone's attention.

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SHARE PRICE SLUMP

Why red lights are flashing

By Richard Lambert and Martin Taylor

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF

Telephone: 01-244 8000

Friday September 25 1981

Rational gloom and the market

THE VIOLENT correction now going on in the markets naturally tends to spread gloom over the whole economic prospect. It is true that the Government's hopes, as much as those of investors, have received a sharp setback from developments in the U.S.; but City rumour tends to sweep aside such modest judgments, and speculate on major and probably unwelcome shifts in strategy. It is useful, when such a mood is in the air, to have a calm assessment of the Government's purposes from its chief economic adviser, Professor Terry Burns.

Balance

Since America's troubles are very similar to those of Mrs Thatcher's first 18 months—a contradiction between monetary objectives and the proposed fiscal balance, and a credibility problem about the likely scale of Government borrowing—it is only too easy to jump to the conclusion that the whole policy approach is seen to have failed twice over. In America, as the President protests, his remedies have not yet even been tried; and in this country, as Professor Burns argues, it is much too early to reach a verdict.

A point which is perhaps more apparent between the lines than in the text of his speech is that the necessity of consistent fiscal and monetary policy took a long time to sink in. The first Conservative budget, which both raised prices and involved an estimated—and drastically under-estimated—borrowing requirement, got the strategy off to a very poor start. Nevertheless, monetary policy remained uncompromising—if it is judged by narrow money or by the exchange rate, though not by the chosen definition. This had dramatic effects. Sterling rose temporarily far further than was expected, or should have been necessary, and the rate of inflation of costs and prices in the private sector fell sharply. From the point of view of private industry, as Professor Burns only implies, real interest rates were and are high; this and the competitive squeeze combined to cause a

Reform

There remains a long agenda where Professor Burns's statement of Government aims risks confusing hope and achievement. The reform of market structures, which should include competition as well as the labour market—has scarcely begun. Decisions on public sector investment seem muddled, and tend to leave a vacuum which sucks the Government back into heavy support for loss-making enterprises. The Government's presentation of its policies is unconvincing, and it is very unpopular, partly as a result. But despite all this, the broad strategy has sown some seeds of hope—and the radical alternatives are hardly attractive.

The case for Mr. Healey

THERE IS A widely held view that one of the best things that could happen in British politics would be for Mr Tony Benn to win the deputy leadership of the Labour Party on Sunday and then to take over the party. The assumption is that Labour would be reduced to an extremist ramp incapable of winning a General Election. The moderate left would be represented in future by the Social Democrats.

Tenuous

There is one major reason why we do not go along with that approach and continue to hope that Mr Denis Healey will win. It is that the assumption is far too tenuous. It is impossible to predict what will happen in the next two years or so before the election takes place, but it is not entirely fanciful to suggest that a worsening economic situation could lead to the return of a Labour Government, whoever leads it.

Such a government would not need the support of a majority of the electorate. Under the British electoral practice of first past the post, it is possible to win control of Parliament with a little over 30 per cent of the vote. The fact that we are no longer living under a two-party system increases the chances of that happening—whether the beneficiaries turn out to be the Liberal-SDP Alliance, Labour or even the Tories.

It is also worth looking at how Labour has been doing in the opinion polls. Over the last few months—some would say considerably longer—the Labour movement has been showing all its warts in public. Yet the latest Gallup Poll, published last week, gave Labour 35.5 per cent against 32 per cent for the Conservatives. Even when those polled were reminded of the possibility of an electoral pact between the Liberals and the SDP, the Labour share was 31.5 per cent against 28 per cent for the Conservatives and 39.5 per cent for the new Alliance. It seems that a substantial part of the electorate is prepared to support the Labour Party, regardless of its internal problems and perhaps regardless of whether it is moving left or right.

THE stock market rarely makes the front page of most newspapers—and when it does you can bet that prices are plummeting. The suddenness of the collapse of share prices in the past fortnight has been dramatic, but the conditions which produced it have been building up for months.

What actually triggered the decline was an innocent-sounding announcement from the Bank of England on Monday last week to the effect that it had lent money to the discount houses overnight at 13½ per cent.

Until then, the Bank had been feeding the money market with funds at not much above 12 per cent, and its change of stance signalled its view that interest rates in general had to rise.

Within a couple of days the clearing banks had pushed their base rates up from 12 to 14 per cent, and share prices were in headlong retreat. By last night, the FT 30-Share Index had fallen 84 points, or 12 per cent—in the space of nine trading days.

But the Bank of England has not been actively leading the markets, so much as responding to changing financial conditions in London and around the world. Indeed it had spent much of the summer massaging short money rates in London down and it was only when sterling's gradual depreciation began to turn into a rout that it felt obliged to act.

The upset in the financial markets is the result of deep concern about the contradictions within U.S. economic policy: growing doubts about the UK Government's financial strategy; and, more generally, a feeling that governments everywhere are having negligible success in their efforts to grapple with the structural problems of their economies.

Whereas a few months ago there was widespread agreement that interest rates were bound to fall steeply well before the end of 1981, there is now at least a threat that they could rise still further. The implications of a prolonged period during which interest rates are well above the rate of inflation are uncertain but alarming.

The red lights first started flashing from New York in the spring. The initial euphoria on Wall Street about the election of a tough Republican president began to fade when the financial implications of his programme started to become clear. Like Mrs Thatcher two years previously, the new administration found it easier to cut taxes than reduce spending.

As estimates of the Federal budget deficit spiralled upwards, the idea that interest rates would be permitted to fall sharply back from their historically very high levels gradually disappeared. High-grade utility bond yields, which had stabilised somewhere below 15 per cent in the first quarter of 1981, started to move up again and eventually climbed above 17½ per cent.

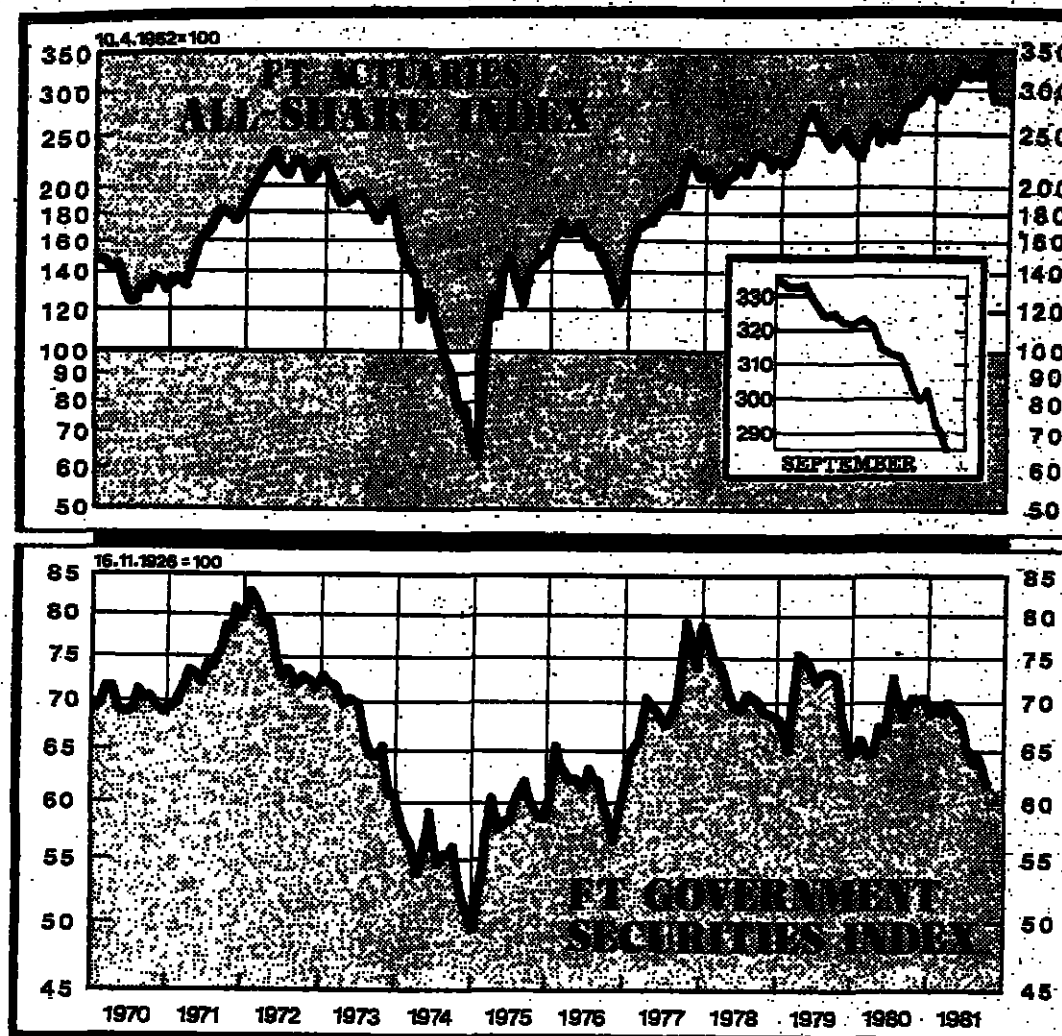
The Party over which Mr Benn and Mr Healey and their cohorts are fighting is in many ways profoundly unattractive. It is divided, sectarian, disorganised and undemocratic. The behaviour of the Transport and General Workers' Union executive in declaring for Mr Benn is merely the latest example of an abuse of power which has become endemic. Even Mr Healey has trimmed his policies. It is no longer possible to present him as a guardian of the mixed economy and of full British membership of Nato and the European Community. He may be fighting, but he also judges.

Yet the example of other countries and the history of the Labour Party itself suggests that these problems can be overcome. In Germany the SPD renounced Marxism and reformed itself. In Sweden the Socialists look set to return to power backed by an alliance with the trades unions. Labour has had internal strife before, yet survived to form moderately successful governments, at least by British standards.

Struggle

The struggle for reform will be a long one, even if Mr Healey were to win on Sunday by a handsome majority. What we should also watch next week is the election to the National Executive Committee; it could be that at long last there will be a move away from the extreme left. There might then be a gradual evolution of Party policy back towards the mainstream. We would also hope that the trades unions would draw some lessons from their exposure to the public view and begin to reform their own undemocratic procedures, perhaps in the process distancing themselves from too direct an involvement in the Labour Party.

It would be a difficult task, but infinitely preferable to concede a victory to Mr Benn. Mr Benn told an interviewer from the Guardian this week that the real obstacles facing the country are "American nuclear bases, the Common Market, the Civil Service, the multi-nationals and the role of the media." Anyone who regards that as a piece of profound analysis will believe anything. The unions ought to come to their senses.



Long bond yields are a barometer of confidence in a Government's financial policy, and this sort of level says unflattering things about the Reagan anti-inflation programme. Recently the Administration has been reduced to bad-mouthing the financial markets—almost always a sign of weakness.

Parallel to this decline in the bond market, U.S. equities have fallen steeply. The Dow-Jones Industrial peaked at 1,024 at the end of April and has since fallen by the best part of 200 points. Share prices have had to compete with the higher returns available on fixed-interest securities and have also had to adjust themselves to the possibility that the unprecedented level of real interest rates may provoke a worrying business recession.

Sterling had become a virility symbol

Financial markets round the world have caught the Wall Street sickness. In London, where gilt-edged yields—except at times of serious concern about the dollar—have tended to be a point or two higher than comparable U.S. Treasury bond yields, the bond market fell steadily across the summer. Yields on high-coupon 25-year British Government stocks had risen above 15 per cent by the end of August from little more

than 13 per cent in early April. They are now over 15½ per cent. But it is not just the pressures from international financial markets which have sent the FT Government Securities Index spinning down in the direction of a five-year low during the course of this summer. Major uncertainties about the domestic economy have also played an important part.

To start with, the outlook for further declines in the rate of inflation started to deteriorate. Treasury forecasts at the time of the Budget in March pointed to a 10 per cent annual rate of inflation by the end of this year and an 8 per cent rate by the middle of 1982. But these hopes have looked increasingly implausible as the decline in sterling has accelerated.

There has been anxiety, too, about what is happening to the UK's trade balance and money supply. The underlying figures were lost or distorted during the summer months as a consequence of the civil servants' wage dispute. But the signs were not encouraging—and have been vividly reflected in the performance of sterling. Having been around the 100 mark in April, the Bank of England's trade-weighted index was down to about 80 by the end of August—and falling.

These trends threatened to undermine the City's confidence in the Government's economic strategy. Sterling, after all, had become a sort of financial virility symbol during the previous couple of years, and the

rate of inflation had developed into the main yardstick by which the success or failure of Government policy had to be measured.

Yet for many months, share prices in London held remarkably steady—apparently unmoved by the weakness of the Government bond market or by the setbacks in a number of other equity markets around the world.

The London market was knocked back by a stream of large rights issues from the beginning of May. But the FT 30-Share Index surged up roughly 60 points between mid July and mid August, and with a flurry of trumpets—the FT Actuaries All-Share Index hit its all-time high point of 338.64 on August 17.

There are a number of explanations for this apparently perverse performance. There were few signs of a general improvement in the activity of British manufacturing industry. Yet there were sound reasons for hoping that the level of profitability had passed the nadir and was heading for a sharp improvement from what was admittedly a very depressed base.

Most industrial companies had made enormous reductions in their overheads by laying off workers and closing factories. And the fall in sterling was bound to have a very favourable impact on reported profits. Moreover there was at least a hope that the UK economy would begin its long awaited

recovery at some time in 1982, and share prices began to discount this possibility.

But bond and equity prices cannot move in opposite directions for ever. The gap between the yield on shares and gilt-edged widened to a virtually unprecedented extent: by mid-August high-coupon 25-year bonds were yielding 9½ points more than the All-Share Index.

The bulls needed to find good reasons to justify this extreme divergence, and for a time they succeeded. On a 12-month view, the impact of accelerating profit on equity dividends would quickly narrow the gap, they argued. Bonds were going out of fashion worldwide, since five years of financing high budget deficits had left fund managers with a large commitment to fixed-interest paper, much of which was standing at a loss.

The decline began to feed on itself

And although the yield on equities relative to gilt-edged might have been low, in absolute terms a return of roughly 5½ per cent on the All-Share Index did not look particularly vulnerable by the standards of past stock market cycles. For all these comfortable arguments, the yield gap was at full stretch, and it looked as though gilt-edged would have

to show a much firmer tone if equities were to advance any further. In the event, the Bank of England's move to defend sterling by raising interest rates pushed gilt prices down and undermined the bulls' rationale.

At that point, no one could pretend any longer that interest rates in the UK were at or near a peak from which they could be expected to fall in the near future.

The fall in sterling was seen to be a simple means of restoring the profitability of British industry, the fall in sterling had reached the stage where the Government was being forced into taking substantial remedial action.

The other effect of higher interest rates has been to make the market question its assumptions about the speed of economic recovery. The outlook for demand was fragile enough anyway without the added discouragement of dearer money.

Almost overnight, the market's mood changed, and share prices began to fall with increasing momentum. By the end of last week, the decline was beginning to feed on itself. Active traders like the unit trusts were taking profits while they were still substantial, anyone who was trading on borrowed money was making for the exit, and chart-watchers were warning all about a sharp U-turn. They pointed out that the All-Share Index has been rising almost without a break for five years, and bull markets do not go on for ever.

Worst of all, perhaps, is the feeling that the Bank might not have raised interest rates far enough. Deposit rates in the interbank market have pushed up to around 15½ per cent, suggesting that the money market feels another two points rise in rates is possible. Sterling is below the levels both against the dollar and the D-Mark, which prompted a demand to move in the first place, despite a fair measure of official intervention on the foreign exchange.

Into this maelstrom stepped Mr Joseph Granville, a Wall Street guru with an uneasy knack of putting the last straw on the camel's back and claiming credit for its downfall. There is no knowing what direct impact his pronouncement had on Wednesday's trading. At which the FT 30-Share Index fell by 20.5 points. But he certainly made the headlines.

There is no basis for projecting a vision of the Apocalypse in the equity market. Share prices were uncomfortably high before their sharp setback, which has only taken the market average back to where it stood a year ago. Company profits are going to improve, and British industry's not feeling the threat of collective bankruptcy which led to the stock market collapse of 1974. But while it is important to keep the events of the last fortnight in perspective, it is also necessary to recognise that there are fundamental reasons for the disquiet in the world's financial markets.

Men & Matters

Lazard's Indian summers

"It is a jumbo," David Thomson agreed with modest elation yesterday of the £125bn financial package which he and colleague Giles Dereham, of Lazard's, put together to swing the Indian steel works contract for Davy McKee and Britain.

Since they hitched up with Davy nearly three years ago, the duo have been tripping over to India 12-15 times a year for the intensive negotiations which finally beat off strong German, Canadian and Bulgarian competition for the contract.

"There have been lots of ups and downs," says Thomson. "Lots of false dawns." Midway through the negotiations, there was a change of Government in India. "We had to start dealing with a whole new group of ministers and senior civil servants," Thomson tells me. The experience of a few years' secondment to the Foreign Office in the 1970s proved very useful, he says. Before they got to more familiar financial territory, there were other technical issues to be surmounted. "Things like whether we should have bloom castings or billet casting."

Some £550m of the work will be carried out in this country—and it will be widely spread through most of the high unemployment areas," he enthuses.

Down market

While just about everything else in sight was on the way down on Wednesday, one share price was climbing to a new peak—that of the stock market pit sheet Fleet Street Letter.

After Granville, there was an obvious demand on the Stock Exchange for news and views from other sources and FSL, which recently came to the Unlisted Securities Market on a wave of optimism, saw its share price reach 100p.

Nigel Wray, of FSL, could not offer any glad tidings, alas. "If Wall Street does not stabilise, we cannot recover," he was quoted as saying. Collapse might not be so precipitous as Granville forecast, but "it would be unwise not to look for further falls."

Unwise, indeed. FSL's shares joined the trend yesterday and fell to 94p.

Stockwin tells me that the Institute's teaching will focus on the political and social sciences and modern history.

Academic links will be forged with Japan. Ishihara, he emphasises, the founding gift was intended to "strengthen co-operative ties" between the two countries.

As for other possible industrial ties, he caused a ripple of confused excitement among English reporters by commenting on the subject in Japanese.

My interpreter says the message is the same in both languages. "You'll have to wait and see."

Congress house

With many trade unions beginning to feel that the clock is being turned back anyhow, the £2m appeal launched yesterday to restore the TUC's headquarters at Manchester's Mechanics' Institute should attract a deal of support.

The Institute has stood empty since 1966 though the city council has spent £250,000 eradicating dry rot and making the listed building weather-proof.

Now a group of North-West trade unionists plan to turn the Victorian building, where the first Congress was held in 1888, into a trade union centre and museum of Labour history.

Like so many decisions since, agreement to call the first Congress was reached at a nearby Salford pub. The "Three Crowns. And in Whit week 113 years ago, 53 delegates from such exorbitant associations as the Yorkshire Glass Bottle-makers, the Eccles and Swinton Painters, and the West Gorton Bootmakers gathered for a five-day conference.

Facing all sorts of repression, speakers looked, with ironic foresight, to a time "when human labour would be dispensed with and men would only be required to guide and manage machines."

Brr-ruin

Reflecting the Stock Exchange mood, this story was doing the rounds yesterday. An investor turned up at a company annual meeting and went to sign the register. "I'm sorry sir," said the young lady in charge. "I don't think you are a shareholder." "Oh, that's all right," he replied. "I'm just here to observe our bear position."

Observer



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FINANCIAL TIMES SURVEY

Friday September 25, 1981

Investing in Turkey

The Turkish Government now has a less restrictive attitude towards foreign investment. The law has been amended to speed up applications, while generous export incentives have been introduced and capital increases have been made easier.

Nation's policies now more liberal

By Hazel Duffy

TURKEY's economic situation has improved substantially in recent months and is even beginning to arouse hopes that January 1980, the date of the inception of the new economic policy, may be seen historically as a turning point in the Turkish long struggle to join the developed Western nations.

Under the tutelage of the military who seized power on September 12 last year, the Government is pursuing a tight monetary policy devised with the support of the International Monetary Fund and the OECD.

The main points of that policy have already brought demonstrable results: inflation is below 40 per cent from a peak 133 per cent in February 1980; exports have jumped 54 per cent in the first seven months of this year, and foreign investors in Turkey are making expansion plans where once they were thinking only of retrenchment.

To the outside world, however, Turkey remains a country which could not pay its debts and until fairly recently was a battleground for what have been dubbed extremist factions.

A new political and economic

harmony are clearly essential to the process of creating a climate which will be attractive to foreign capital.

No-one is more aware of the obstacles that still lie ahead than Mr Turgut Ozal, architect of the new economic policy, whom one admiring businessman calls "Turkey's Adenauer". Mr Ozal sees the fight against inflation as all-important but points out that the huge fall in the past 12 months has been the easiest step.

The Government's aim is that inflation should fall below 25 per cent by the end of 1982. But Ozal admits that it is much more difficult to keep the rate of inflation at a lower level than to achieve the initial cut.

Ozal can permit himself the luxury of comparing the past with the present. "I think Turkey was in a worse state at the beginning of 1980 than Poland is now," he says. "In the middle of Ankara's harsh winter even the Prime Minister's office could not be heated."

Shortages of essentials were reported from all over the country—coal, fuel oil, light bulbs, even aspirins. Today, 95 per cent of the reports from officials in the provinces say that there are no shortages.

Ozal is quoted so often in official and commercial circles that it might be thought he bears all Turkey's problems on his broad shoulders. In fact, he is the inspiration for a whole new breed of technocrats in Ankara, several of whom have given up much larger salaries in private industry to help to create a new economic order.

Others were buried in the bureaucracy but are now being given the chance to pursue more enlightened and outward-looking policies.

These people, in Ozal's own

Department, the State Planning Office, and other departments, are the key to ensuring that the new policy for the encouragement of foreign capital will indeed be implemented.

Comparison

Contrary to world business opinion, Turkey did not set out to oppose foreign investment. Law No 6224, dating from 1954, under which most foreign capital has entered the country, was liberal compared with those framed by many other developing countries.

The application of that law has been different, however, as the evidence of those companies which have set up in Turkey demonstrates all too clearly. The dominant concept behind Turkey's economic development used to be import-substitution.

Consequently, companies which wanted to import components for assembly in Turkey found the import licence system, aggravated by shortages of foreign exchange, to be especially restrictive.

As one senior official admits: "Companies were shovelled from one department to another. When they did succeed in setting up, they had so many operational difficulties in getting permission to bring in personnel, transmitting profits, etc., that they became exhausted and most of them regretted that they ever came here."

The result has been that foreign companies have not seen their Turkish operations as an integral part of their international structure, regarding them more as appendages which might assume greater importance in the future.

The prevailing Government attitude towards foreign investment has now unquestionably changed. Amendments have

been made to Law 6224 to speed up applications, generous export incentives have been introduced, capital increases and investment have been made easier.

Now the whole area of manufacturing, mining, agriculture, oil and commercial services is open, at least theoretically, to foreign investment, and the Government seems willing to be flexible over the stake which a foreign company wishes to take and the size of projects.

Turkey wants foreign investment for the most practical and obvious of reasons: it needs the cash, the technology and the management skills. In its efforts to attract this interest, and to put the economy back into some semblance of order, a fundamental transition in economic discipline is taking place.

The country's industrialists have not hitherto been interested in exporting, for instance, because the highly-protected domestic market was convenient and attractive.

Furthermore, the high cost of importing—and, later, the problems of finding foreign exchange with which to pay for imports—has created an industrial structure which is inefficient by international standards. Those companies which have exported have done so at a loss.

The new incentives are necessitating a fundamental change, however. The provision for the import of goods duty-free which are later to be sold abroad is one of a series of measures making the whole business of exporting much more attractive. Meanwhile, weak domestic demand is forcing companies to look for overseas markets.

Not all Turkey's industrialists are happy with this situation. Leading businessmen in Tuzias believe that the Government

should temper its policy to make the transition easier, at least for those sectors which are finding it most difficult.

But the Government maintains that its policy will not be adjusted because there is some squealing from industry.

The "dynamic adjustment" that the Government is forcing on industry is already having some dramatic effects. Traditionally, Turkish businessmen have had to adapt to some difficult situations, and many of them are making the most of the recent changes.

Foreign-owned interests which are making exportable products are beginning to surge ahead. Turkey's Middle East neighbours, in particular, are proving receptive to some Turkish exports.

Turkey's record as a field for foreign investment has been poor. Total foreign capital in the country at the end of 1979 was just \$225m. This increased by \$97m last year, and in the first seven months of this year the growth was around \$200m.

Much of this, however, is attributable to foreign companies already active in Turkey being given permission to increase their capital, many of them using the vehicle of the non-guaranteed trade debts which are a legacy from Turkey's financial collapse in the late 1970s.

New foreign investment interest is only just starting to appear, the banking sector having proved the most active to date. The liberalisation of the petroleum law and the invitation to foreign companies to participate in mining ventures are also expected to produce results. In manufacturing, however, the interest so far has been small.

The political, and therefore economic, stability of Turkey's

future is the question that hangs over every investor. Many believe that the earliest date for

● INTERNATIONAL CONFERENCE: A one-day conference on Turkey will be held in Washington on Monday, September 28, at the Georgetown Centre for Strategic and International Studies.

elections will be 1983. Meanwhile, a constituent assembly charged with drawing up a constitution is to be appointed at the end of next month. It is expected that the membership of the assembly will be deliberately weak, and that even when Turkey returns to a democratic system of government, General Evren, Head of State and Chief of the General Staff, will emerge in a strong presidential capacity.

This forecast could be proved wrong if the grumblings of some Western European politicians become more orchestrated. The West German Government delayed signing an agreement for DM600m aid, a result of the disquiet expressed by some politicians in Ankara.

The general belief in Turkey one year after the military seized power continues to be one of relief that terrorism has been halted. Foreign company executives are thankful that factories can work without the constant fear of being paralysed by strikes. These are obvious benefits for a country which only a short time ago was lurching towards a total stoppage.

But now Turkey has to feel its way back to a system of government which will allow some freedom of expression to its citizens and respect for human rights. A new labour

law, now under discussion,

Crowds throng the streets of Istanbul. There are increasing signs that the country is now set on a more stable course, but inevitably it will be some time before Turkey is seen as an attractive field for foreign capital.

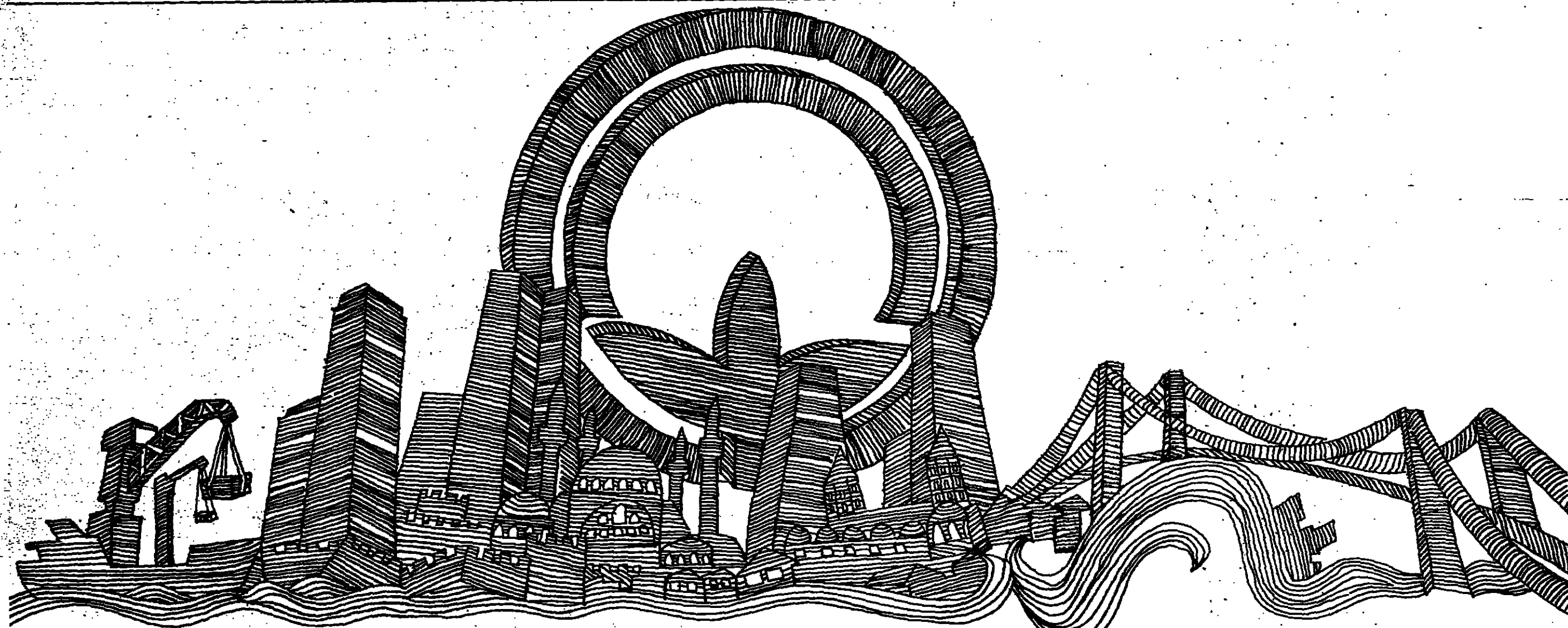
CONTENTS

Basic economy	II	Sources of finance	VII
Profile: Turgut Ozal	II	Private industry	VIII
Basic statistics	II	Taxation	VIII
Investors' guide	IV	Company profile: Otomarsan	VIII
Foreign investment	IV	Personality profiles:	
Profile: Ciba-Geigy	IV	Melih Yildizlar of Unilever	
Tourism potential	VI	Mehmet Gun Calika of Meban	VIII
Mining	VI		
Agriculture	VI		

that it can offer in terms of geographical position, supply of labour, natural resources, and even stability in comparison with many less-developed countries.

At the same time, several major Turkish industrial groups are prepared to share the risk with foreign capital by combining on joint ventures.

If Turkey can thus attract a multi-national company (a term which once made Turks shudder but is now openly welcomed) to make a new investment it will have proved that it means business.



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TURKEY

INVESTING IN TURKEY II

ARCHITECT OF TURKEY'S ECONOMIC RECOVERY PROGRAMME

FAME and success have not changed Mr Turgut Ozal, the architect of Turkey's economic recovery programme.

He now wears glasses designed by a well-known French fashion house, has given up smoking and is dieting to lose some of his 100 kg. But he remains the frank, modest and soft-spoken man he was when he joined Mr Süleyman Demirel's administration two years ago as chief economic strategist.

When the Army seized power in September last year Mr Ozal was elevated to the post of Deputy Prime Minister and given an almost free hand to run the economy. He is now one of the most powerful Ministers in the Cabinet and seems to enjoy the continuing support of the ruling generals.

He refuses to talk about politics, saying that he has no political aspirations. His only foray into politics occurred in the late 1970s and was unsuccessful. He stood for Parliament as candidate for the Islamic Fundamentalist National Salvation Party and lost.

The general belief in Ankara is that after democracy is restored Mr Ozal, who is 54, will retain his powers in running the economy in one way or another.

He spent the first 20 years of his career in the civil service. He graduated as an electrical engineer from Istanbul Technical University and for many years worked in promoting some of Turkey's largest electrification projects.

In the late 1960s Mr Demirel, then Prime Minister,

made him chief of State Planning Organisation. In 1970 he launched a successful stabilisation programme which was thwarted by Mr Demirel's removal from office by the military in the following year.

Mr Ozal could not get on with the new Government and resigned. Even so, he was twice prevented from going abroad. "Both times I was taken off the aircraft by the police like a common thief," he recalls with lingering bitterness.

At his third attempt he succeeded and left for Washington to work for the World Bank for about three years. He then returned to Turkey to become chief executive for the Istanbul-based Sabanci group, one of the largest in Turkey. He quit a few years later for other pri-

vate sector jobs, "but I never became a capitalist. I was always a salary earner," he told a Turkish journalist.

In 1979, as Turkey was being struck by terrorism and grave economic problems, Mr Demirel, again Prime Minister, summoned Mr Ozal to Ankara and entrusted him with the job of reforming the bankrupt economy. Under Mr Demirel's wings, Mr Ozal launched what was probably the most revolutionary set of measures the Turkish economy had ever experienced.

"This is Turkey's last chance," he said. "We are playing our last card. If inflation is allowed to reach 200 per cent we will go either Fascist or Communist."

But his system seems to have worked. Inflation came down from a peak of 133 per

cent to less than 40 per cent, and Mr Ozal became an international figure.

A short man with an easy smile and relaxed manner, he is a devout Muslim who has gone on pilgrimage to Mecca twice.

His gentle personality conceals a tough determination and an almost fanatical faith in his country. He is said to have told the generals that he would stay on if they allowed him to do what he wanted to do, and gave him power to do it.

"I am not going to do what I don't believe in," he is reported to have said. "Turkey is capable of performing miracles like Germany and Japan — and will do so."

In a few years' time Turkey will make advances which will surprise even the most optimistic.



Mr Turgut Ozal, he is now one of the most powerful Ministers in the Cabinet.

Substantial improvements underway

IN A WORLD plagued by recession, Turkey is among the few countries that have a hopeful economic tale to tell.

The recovery programme of January last year and the military takeover eight months later together created an environment in which the economy has recovered sharply from near-bankruptcy.

Most indications are favourable. From minus growth in the past two years, the gross domestic product (GDP) is expected to rise 4 per cent this year — the highest in the Organisation of Economic Co-operation and Development (OECD) outside Australia.

Inflation, which peaked at 133 per cent in February 1980, is now less than 40 per cent.

Exports are expected to go up to between \$4.2bn and \$4.5bn from \$2.5bn last year. Invisibles are forecast at \$4bn compared

with \$2.9bn. Expatriate workers' remittances, which are the largest component, are likely to grow by \$1bn to about \$3bn.

With the stimulus given by the recent tax restructuring, tax receipts will double to TL 1,400 bn (\$12.7bn). Industrial production is forecast to grow by 8.25 per cent, from a fall of 52 per cent last year. Foreign traders are being paid and debt-servicing seems to be proceeding smoothly.

Mr Turgut Ozal, Deputy Prime Minister, recalls that when, in January last year, he was summoned by Mr Süleyman Demirel, then Prime Minister, to draw up a programme of economic recovery, "Turkey was in a worse state than Poland."

"I used to work in an overcoat because not even the Prime Minister's office could get fuel oil," he says. "Every day the provincial governors telephoned

with lists of shortages and queues — no aspirin, no light bulbs, no coal, no cooking oil, you name it, we did not have it."

The programme the Government announced was arguably the most comprehensive and radical in Turkish history. The economy, protected behind high tariff barriers and shackled by detailed government intervention has begun to be largely opened up to market forces. Western investment and competition.

It is being re-oriented from protectionism and import substitution towards exports and radical in Turkish history. The economy, protected behind high tariff barriers and shackled by detailed government intervention has begun to be largely opened up to market forces. Western investment and competition.

Today, with the exception of Turkish coffee (which is imported), the shops are full. With fears of hyper-inflation

diminished, housewives have stopped hoarding.

Investment, encouraged by the improved business outlook and increase in public and private savings, is expected to expand by 6 per cent.

A less cheerful area is Government finances and the borrowing requirements of the inefficient State Economic Enterprises (SEEs). There are signs that despite the high yield forecast from the tax reform, revenues may not be enough to meet the borrowing requirements of the SEEs. These concerns, which account for more than 40 per cent of added value and employment in industry, are engaged in a wide range of industries — including a number of the monopolies or near monopolies — from shoe-making to mining.

Capacity utilisation in industry is still low at an estimated 55 per cent, despite the alleviation of shortages and the banning of strikes.

Unemployment, variously estimated at between 16 and 25 per cent, is high. Combined with population growth of 2.3 per cent per annum and rapid urbanisation, this constitutes one of Turkey's gravest and

potentially most explosive problems.

Economic progress has, however, been matched by an improvement in the country's creditworthiness, which remains near the bottom of the international credit rating list. Banks and suppliers who have had their fingers badly burned, are still cautious. Turkey is still a cover with Western export insurance agencies such as Britain's Export Credit Guarantee Department.

But over the past year, Western banks have been rapidly expanding their commercial credit lines and Turkish banks are no longer required to make 100 per cent cash cover for imports. There are also signs that if the economic upturn continues, Turkey may successfully go to the market next year for medium-term loans at modest size.

Now the most crucial question is whether the current impressive rate of growth can be sustained. Mr Ozal is confident that it can. He predicts that "in a year's time" Turkey will reach a current account balance and that real GDP growth will exceed 4 per cent with inflation at 25 per cent.

Others are doubtful, maintaining that the social cost of the programme is too high to be borne for much longer by the free-income groups and the middle class, which, they say, is about to disappear. They say that investment cannot grow because bank loans at 80 per cent per annum are too high and the continual depreciation of the Turkish lira is pushing up the cost of investment goods beyond the endurance of private industry.

The growth in exports, the doubters believe, is a transitory phenomenon mainly attributable to the Iran-Iraq war, which has created an unprecedented demand for Turkish goods in those countries.

But there is little doubt that the economy has begun responding positively to the stabilisation programme. Helped by generous loans from the International Monetary Fund and the consortium of Organisation of Economic Co-operation and Development countries, much progress has

been made in the past 10 months.

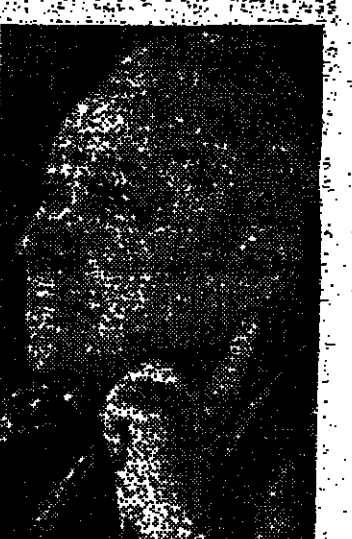
The implementation of a three-year standby agreement of \$1.65bn, signed with the IMF last year, is continuing, while the amount of aid pledged by Western countries this year is about \$1bn.

The Government has promised the IMF and its creditors to persevere with the stabilisation programme, restrictive monetary and fiscal policies, restraint on wage and salary increases, continued interest liberalisation, and a flexible foreign exchange policy.

Loans coming by way of the OECD are likely to diminish next year and it may not be possible to make up for the deficit from the banks. It therefore seems crucial that exports and the inflow of Turkish workers' remittances from Western Europe should be given new incentives.

Benjamin Disraeli said more than a century ago: "Turkey is a country of the future... and it will always remain so." At few periods in its history since then has Turkey had a better chance of proving him wrong.

The political, and therefore economic, stability of Turkey is the question that hangs over every investor. Above: General Kenan Evren, Head of State and Chief of the General Staff.



The political, and therefore economic, stability of Turkey is the question that hangs over every investor. Above: General Kenan Evren, Head of State and Chief of the General Staff.

Eczacıbaşı.

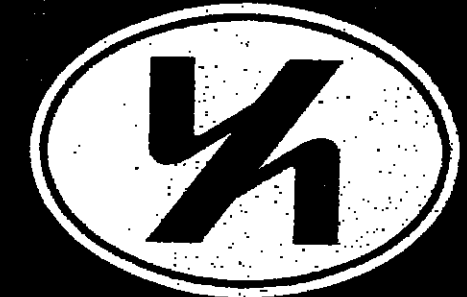
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Eczacıbaşı of Turkey

For further information please write to: Mr. C. Tokcan, General Coordinator, Eczacıbaşı Holding A.S., Büyükdere Cad. 15 A, Şişli, İstanbul.



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Controls relaxed in several key areas

AT LEAST in theory, Turkey is undergoing a major change from a centrally-directed, strongly interventionist and inward-looking economy to one that is free-market-oriented and internationally minded.

It began in January 1980, when the policy was initiated partly under pressure from the various international aid agencies which came to Turkey's rescue and partly under the volition of these politicians who grasped that radical change was essential to economic advance.

The architect of this policy, Mr Ozal, made it clear from the outset that it should have a significant effect on the attitude towards foreign investment in Turkey.

In pursuing the new economic policy the Government has

relaxed its control in several important areas. Interest rates, for instance, have been almost wholly removed from the area of State control, while the machinery which controlled the level and activities of foreign investors has been substantially modified.

A transformation from one type of economy to another would be difficult in any country. In Turkey, where the economy had collapsed under the weight of debt repayment, that transition period will be all the more traumatic.

It is therefore necessary to interpret the changes in the context of the Government's continuing hold on a large part of the economy (more from the lack of a feasible alternative solution in many cases than a

firm belief that the State must retain control) and the uncertainty of some officials as to how best to apply the new policy.

State companies are known as the State Economic Enterprises (SEEs). Partly or wholly owned by the State, they will account for between 40 and 50 per cent of industrial activity and range over many sectors.

Various plans for introducing private capital into the SEEs and restricting their scope of operation are under consideration, but it is likely that they will continue to function as a large—and largely inefficient—sector of the economy.

Government officials maintain that the changes in regulations relating to the operation of foreign-owned

companies mean that these are now treated in exactly the same way as Turkish companies.

But the continuing problems encountered by some foreign investors in Turkey indicate that the tentacles of Government intervention are still tight enough to restrict their freedom of operation in vital areas.

The general law relating to foreign investment is Law No. 6224, enacted in 1954. It is held to be one of the most liberal towards foreign investment operating in any country. Theoretically, it confers on foreign capital the same rights and obligations as local capital and guarantees transfer of profits, fees and royalties, and repatriation of capital in the event of liquidation or sale.

Two other measures affecting foreign investment are: Law No. 6326, the Petroleum Law, which has re-opened all oil fields where explorations are found to be inadequate. Since January 1980, oil companies which are wholly or partly foreign-owned have been allowed to export 35 per cent of their production; and prices have been fixed on the basis of world prices.

Decree No. 17 also provides for capital investment in foreign currency but does not allow the remittance of profits and capital except for special cases such as banks and hotels.

Law 6224, remains the statute under which most foreign investment enters Turkey, however. The interpretation of this law over the years has proved much less liberal than its authors perhaps intended; in an attempt to reverse the discouragement towards foreign investment structural changes in organisation and legislation were introduced in January 1980 under Decree No. 8/168.

This decree provided for the setting up of the Foreign Investment Department, which has been given the authority to deal with most of the requests from prospective investors and those already in the country, which were previously handled by no fewer than four departments.

The length and complexity of this multi-departmental structure was, more often than not, enough to discourage most prospective investors and frustrate those already established in Turkey.

The decree has also simplified the regulations and at the same time introduced a degree of flexibility in the interpretation of Law 6224. Permits for investment of less than \$50m

where the foreign investor takes an equity stake of between 10 and 49 per cent, can be approved solely by the Foreign Investment Department.

Proposals outside these limits still have to go to the Council of Ministers, but it is worth noting that Turkey is now prepared to consider majority or even total control by a foreign

head office in the U.S.

Even more serious are the problems of manufacturers who are waiting for components to enter the country, holding up the final assembly of the product.

Mr Melih Yildizlar, chairman of Unilever's 80 per cent-owned subsidiary in Turkey, points to some of the problems: there is a regulation which specifies that if the net asset value of a foreign-owned company exceeds the share capital the difference constitutes an amount which is "frozen" by the Government—in other words it cannot be repatriated or invested in Turkey.

For Unilever, this regulation has acted as a deterrent to investment, especially since it had to wait years before being permitted recently to increase its share capital.

The company has also encountered the problem that the Government is anxious to increase exports. In Unilever's case, an application to build a new plant for the production of margarine has met with a Government stipulation that it must agree to export 30 per cent of its output.

Unilever replied that it wants to regain some of the Turkish market share which it has lost over the years to domestic producers, and not to export. But Mr Yildizlar is now optimistic that a satisfactory compromise can be reached.

It is clear that some foreign investors have found things more difficult than others, but the general experience can be summed up by the remarks of one of them: "They have always changed the goal posts as things went along so that we never knew what we were going to end up with," he says.

Government intervention

HAZEL DUFFY

investor—for instance in tourism projects.

In addition, certain new categories of exemption from foreign investment regulations have been created in the case of certain Middle East countries and investments which are at least 25 per cent owned by Turkish workers abroad.

Other developments which imply a relaxation of Government intervention in foreign investment include the opening up of mining and agriculture to such capital (formerly closed) and the use of non-guaranteed trade arrears as a means of financing investment by new or existing foreign investors.

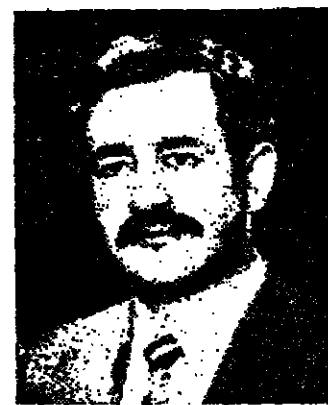
Several of the foreign companies operating in Turkey have used this route as a means of increasing their capital base.

Despite these big strides towards making Turkey a more attractive country in which to invest, it must be said that there are still wide areas of control which continue to make life difficult for foreign companies.

The system of import licences, made worse by the shortage of foreign exchange with which to pay supplies, continues to be a hamper to efficient operation in most sectors of the economy.

It is true that Turkey has introduced some handsome incentives which help to alleviate part of this problem (see separate section) but the delays in obtaining licences can still run into months.

The manager of the Sheraton Hotel in Istanbul, Mr William Bauer, says he has been waiting for months for permission to import new lift ropes. When a technician had to be flown over from Athens to correct a fault in the hotel's air conditioning his payment in dollars had to come from Sheraton's



Mr Husnu Dogan, director of the new Foreign Investment Department

PROFILE: HUSNU DOGAN

A fresh mood of realism

MR HUSNU DOGAN, the director of the new Foreign Investment Department, is a 37-year-old electrical engineer, sporting a drooping moustache. The only son of a widowed mother, he was born in the eastern market town of Malatya and graduated from the Middle East Technical University in 1969.

"I spent a poor childhood in a poor part of the country," he says. "I know what it is to live without electricity, without running water, without roads."

Like most good bureaucrats, Mr Dogan later gained experience in both the Civil Service and private industry. After completing his military service

he joined the State Planning Organisation and worked in the Project-making and Evaluation Bureau. He later moved on to the Ministry of Agriculture as personal adviser to the Minister.

In 1978, with the bureaucracy highly politicised, he left the ministry for private industry to help two new production plants to become established—one of these involved foreign capital and it gave Mr Dogan the chance to learn more about the problems that foreign investors experienced with the bureaucracy.

Mr Dogan was one of a handful of people whom Mr Turgut Ozal, then adviser to Mr Suleyman Demirel, the then prime minister, summoned back to the Civil Service in 1979 to help him with his austerity programme.

He was appointed director of the Foreign Investment Department when it was established as a component of the January, 1980, economic programme.

Mr Dogan is typical of the better bureaucrats who gained a foothold in the civil service when Professor Necmettin Erbakan, chairman of the now suspended pro-Islamic National Salvation Party, came to the forefront in Turkish politics in the late seventies. He is a pious Moslem and nationalistic, but liberal and open-minded.

Mr Dogan is also realistic about his country's prospects for attracting foreign capital.

"We treated foreign investors so badly for so many years that we cannot expect a flood of investment now that we have opened the doors," he says.

"Turkey has just started in this business. We have to persevere and show to people, first of all to companies that are already established here, that we have changed for the better. All I can say is that anyone who enters this room with a serious project will not leave disappointed."

Multitude of problems

WHILE on a visit to the manager of a State Economic Enterprise (SEE), a foreign businessman was intrigued to see a row of portraits of worried-looking men along the four walls of the room.

Upon inquiry, he learnt that the subjects of the portraits were of the former managers of the enterprise. A quick calculation showed that they had kept their jobs for an average of six months.

"After that discovery I wasn't going to recommend to my company that we go into investment with the enterprise," said the businessman.

Inefficient and transient management is only one of the many problems of the SEEs, which account for over 40 per cent of Turkish production and provide a great variety of goods and services.

These wholly State-owned companies suffer from such chronic problems as political interference in policy-making, vast over-staffing, poor industrial relations, lack of incentives to promote efficiency, and technical inefficiency.

These problems have been aggravated by the easy access the SEEs have had to borrowing from the central bank. They have borrowed heavily, creating havoc in State finances and increasing inflation.

In the current year more emphasis has been placed on financing the requirements of the SEEs from the budget rather than the central bank.

According to one calculation, the transfer of funds from the budget to the SEEs will be TL 251bn, or 16 per cent of budget expenditures.

There is a state monopoly on alcohol production and tobacco processing, though it is now being relaxed to allow export-oriented cigarette factories to be set up by the private sector; the SEEs are the

State-owned companies

METIN MUNIR

exclusive suppliers of basic goods and services such as electricity, rail transport, mining, posts and telecommunications, pulp, sugar, tea, petrochemicals and hard coal.

For the SEEs producing paper, steel, petroleum, lignite and fertiliser there is limited private sector competition. SEEs account for some 40 per cent of cement output.

The prices of most goods and services provided by the SEEs are above world prices and affect private companies, which must rely on them for their own output.

The January 1980 austerity measures realised the importance of the financial rehabilitation of these institutions and their reorientation to market

conditions.

Prices of SEEs goods were made more realistic and Government subsidies began being phased out. Borrowing from the central bank was limited to the agricultural SEEs, which are responsible for buying crops from farmers.

After the coup, the companies were de-politicised and recruiting new staff was stopped. Efforts were made to improve the quality, salaries and tenure of managers. But little fundamental improvement is expected in the short run.

The Government has set up a committee to reform the SEEs. One policy which has emerged so far is that no new SEE will be created and many of the ambitious public investment projects will be discarded.

State monopolies or near-monopolies will be opened up to private capital.

Another new approach is to open some of the SEEs to overseas investors and to benefit from foreign know-how, management skills, marketing and capital. Etibank, the State-owned banking and mining corporation, has invited foreign capital to engage in joint ventures in mining.

There are also plans to sell to Turkish and foreign capital shares of some newer SEEs like Tusas (military aircraft), Tumosan (engines), Taksan (machine tools), Tamsan (electrical engineering), Tetas (electronics), and Telsan (telecommunications).

Turkey. The inside story.

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INVESTING IN TURKEY IV

Business talks made easy by English-speaking top officials

ESTABLISHING contact with the administration in Turkey is easy, compared to some other countries in the region. Ministers and senior officials are accessible and almost all speak a foreign language, English being the most common.

● All inquiries and applications concerning foreign investment are now handled by the Foreign Investment Department, attached to the Office of the Prime Minister. The department provides assistance and guidance to

potential investors, reviews and evaluates proposals and issues licences. It grants incentives and monitors project implementation. (The director is Mr. Husnu Dogan, Yabanci Sermaye Dairesi, Gazi Mustafa Kemal Bulvarı, Demirtepe, 16/3, Ankara. Telephone numbers, 29-75-76, 29-00-06 and 29-84-12).

● Questions on incentives from which a project can benefit should be directed at the Investment and Export Promotion and Application Department, an agency of the

State Planning Organisation. (The director is Professor Ekrem Pakdemirli, Tesvik Ve Uygulama Dairesi, Gazi Mustafa Kemal Bulvarı, Demirtepe, 16/4, Ankara. Telephone 29-62-79 and 29-65-26.)

● Although there are detailed stipulations in the January, 1980, framework decree for the encouragement of foreign investments, the general principle is that each application is judged on its own merits. In other words, such major considerations as the size of

investment, equity and export guarantee can be a matter of bargaining. If an investor is not satisfied with what is offered under the framework decree it can put its application to the Cabinet.

This application should be addressed to Mr. Turgut Ozal, the Deputy Prime Minister. Mr. Ozal will have the final word, after consulting with his Cabinet colleagues.

● It is wise to establish correct diplomatic relations with the State Planning Organisation (the director is

Mr. Yildirim Aktürk, Devlet Planlama Teşkilatı, Bakanlık, Ankara (telephone numbers 25-12-72 and 17-06-75) and with the Minister of Finance (Mr. Kaya Erdem, Maliye Bakanlığı, Ulus, Ankara; telephone 11-12-51 and 11-20-00).

● The sources of information are diverse—most Western embassies have economic departments and consulates in Izmir and Istanbul.

● There are chambers of commerce and industry in the main Turkish cities.

● The Turkish Industrialists' and Businessmen's Association (Tusiad) is a club of the leading figures in private enterprise. Its chairman is Mr. Ali Koeman, Cumhuriyet Caddesi Ferah Apt. 233/8, Etiler, Ankara. (Telephone: 46-24-12 and 46-12-04.)

● Arthur Andersen has the reputation of being among the best accounting companies and tax consultants in Turkey. (Mr. Turhan Yetkin, director Büyükdere Caddesi No. 103, Nispetiye Is Hani Kat 1, Gayrettepe, Istanbul. Telephone 66-49-00.)

● For borrowing on the market, any one of the half a dozen larger banks and brokerage houses can be consulted. Is Bank and Ak Bank are among the former and Meban and Banker Kastelli the latter.

● For experience in the field it is possible to consult one of about a hundred foreign companies which have investments in Turkey (e.g. Good year, Unilever, Pfizer, Mercedes, Shell, Mobil and BP) and the large Turkish com-

panies (Koc, Sabanci, Transbank in Istanbul, Sapanca Holding, Adana and Durmaz Yasar Holding, Izmir).

● "Pulse" is a summary of the daily Turkish Press in English, published by Mr. Vedat Uras, Kızılkaya Sokak 11/2, Cankaya (telephone 27-40-84). The "Economic Press Agency (EKA)" has several newsletters in English, published by Mr. Yavuz Tokun, Olgunlar Sokak 2/1, Bahariye, Ankara (telephone: 18-33-04 and 18-35-18).

A radical change in Ankara's attitude

ONE OF the most radical components of Turkey's new economic order is the policy designed to encourage foreign investment.

The January 1980 "Framework Decree on Foreign Capital" made a 180-degree turn in favour of foreign capital. It lowered the drawbridges of the citadel in nearly all sectors of the economy and some, like banking, agriculture and mining, opened areas previously closed to foreigners. Attracting foreign capital now has top priority in many sectors, notably agri-industry, mining, petroleum and tourism. Turkish red tape, once among the most scarier in the world, has been thrown away, and a wide range of incentives have been introduced.

But perhaps the most radical change has occurred in mentality and attitude. For the first time in many years Turkey has a Government which does not merely pretend that it wants foreign capital; it really does want it, and the higher echelons of the bureaucracy are occupied by people who genuinely share the Government's keenness.

No one expects these changes to cause a flood of foreign investments in the near future. "It certainly has to be accepted that it will be some time before foreigners rush to invest their

money in Turkey," says a report by TUSIAD, the influential industrialists' and businessmen's association.

Neither are Turkey's incentives or general attractiveness as yet superior to those of many other countries which also want to attract foreign capital. But a new leaf has been turned, making Turkey, for the first time in more than a decade, worth a second look.

The new Foreign Capital Department, created as an agency in the Prime Minister's office, has been given all authority previously dispersed among various Ministers. It is in capable (albeit inexperienced) hands and has cut down to a few weeks or months the formalities which sometimes dragged on for as long as seven years.

"In the old days they would unleash the dogs and reach for the whip," said the representative of a Western pharmaceuticals company. "Now they unleash the charm and reach for the note-pad." His company recently reversed its decision to pull out of Turkey.

The Foreign Capital Department also issues investment licences, grants incentives and it monitors the implementation of foreign investment projects.

The general principles are that foreign capital shall contribute to Turkey's economic

development; direct its activities to fields open to the Turkish private sector; and not create a monopoly.

In general the Foreign Capital Department itself is authorised to issue licences for investments of up to \$50m in which foreign equity is no less than 10 per cent and no more than 49 per cent.

Although this is not clear in the decree itself, foreign investors who do not wish to comply with these limitations are allowed to apply directly to the Prime Minister's office.

Fields in which foreigners are permitted to invest are listed to include mining, agriculture, food processing, textiles and garments, chemicals, forestry products, iron and steel, non-ferrous metals, transport (including shipbuilding, engines, aircraft, and the automotive industry), metal-ware, measuring, control and optical devices and instruments, machine tools, steam, gas and water turbines, industrial machines, electrical machinery and electronics.

There are no capital or equity limits in tourism investments or in investments made by or with a number of Arab countries, including Saudi Arabia, Iraq, and the Gulf States.

Apart from these, the impression one gets from Cabinet

Ministers and senior civil servants is that the Government is willing to waive the general principles and enter into case-by-case negotiations of conditions if a project is large

Foreign investment
METIN MUNIR

enough and sufficiently export-oriented.

There are now 104 joint ventures in operation. The total foreign money invested in Turkey in nearly 30 years before 1980 was less than \$300m, a small sum compared with the market size and potential. The paucity of investment reflects the difficult and hostile attitude of past governments, political instability and terrorism.

"The problem was created by the bureaucracy, not the law," said Mr. Turgut Ozal, Deputy Prime Minister. "Foreigners will change their attitude towards Turkey when they see the progress our economy is making. The market is large.

We are 45 million people. Labour is cheap. We have a powerful industry and adequate infrastructure. Turkey is a door to the Middle East. Foreign firms cannot ignore it for ever."

Mr. Husnu Dogan, director of the Foreign Capital Department, says: "We need time. One cannot build confidence overnight."

The new policy has already begun to yield limited results. In 1980 the amount of foreign investment made amounted to about \$100m, with 25 joint ventures authorised to make new investments or to expand existing capacity. But nearly 90 per cent of the money was in Turkish lira converted from debts to unpaid suppliers which have been made eligible for investment in Turkey. New investments—again mainly financed from the so-called non-guaranteed trade areas—are expected to exceed \$200m this year.

Encouraged by the stability and improvement in the economy, Citibank has become the first foreign bank to open a branch in Turkey since the republic was declared in 1923. American Express, the Bank of International Credit and Commerce and Bank Mellat of Iran are to follow.

More than 80 per cent of existing foreign capital invested

in Turkey is in manufacturing. It is likely that this pattern will change in favour of sectors like agri-industry, mining, and tourism, in which the potential is vast. The recent shift in emphasis in Turkey's exports from Western Europe and the U.S. towards the Middle East and North Africa has underlined the high return on investment potential in agri-

industries. Many Turkish industrialists are beginning to turn their attention to the agri-industries, which is likely to become the biggest growth sector in this decade. Another boom area is likely to be ready-made clothing.

While the recent move towards improving the environment for foreign capital has been important, many things remain to be done. If Turkey is to compete with countries like Ireland and South Korea.

Investment incentives are not properly codified. Many of them are so complex or vague that even senior civil servants are not sure exactly what it is that they are offering and to whom.

Not even the Foreign Capital Department has a list of the incentives offered to foreign investors.

There is similar confusion about taxation. Customs exemptions and similar vital matters. There is also a lingering resistance against foreign capital in some quarters of the civil service—particularly in the Ministry of Finance, which is the most conservative and protectionist of them all.

It seems, however, that the Government is aware of its weaknesses. The central bank has recently retained a group of Western merchant bankers to help it to solve the problem, to make the incentives competitive with those of other countries, and to "market Turkey."

Mr. Salim Südekin, the Swiss chairman and general manager of the venture in Turkey, does not hesitate to emphasise some of the continuing problems he encounters. Profit margins in the pharmaceuticals industry are controlled, but probably the most frustrating Government

regulation for Ciba-Geigy is that which requires it to buy its materials from the cheapest source (the purpose being to protect the value of the Turkish currency as required by Decree No. 37 (i.e. exchange control regulations)).

If, for instance, a company copies a material which has been developed and patented by Ciba-Geigy (as it can, if it is a country without patents), then sells it to Turkey for considerably less than the parent company, that price is registered by the Turkish Government and the subsidiary in Turkey is required to buy in future at that price, regardless of availability of supply, and so on.

In practice, Ciba-Geigy tends

Expansion plan
by Swiss group

OWNERSHIP: 75 per cent Ciba-Geigy; 25 per cent Turkish investors. Products: pharmaceuticals, agro-chemicals, employees: 225

Foreign-owned pharmaceutical companies in Turkey, of which there are now seven, have experienced some very difficult times during the past decade. In the light of a virtual campaign against them and the problems of obtaining permission to bring in materials from their parent companies at a fair price, some companies withdrew completely and most had contracted their range of activities.

It is a mark of the changing attitude towards foreign investment initiated by the Government, therefore, that Ciba-Geigy has made an application to expand its existing plant in Istanbul and also put up another plant.

The application is under consideration by the Council of Ministers in Ankara, and until this is given the go-ahead, the company is reluctant to give any details other than to say that it will involve expanding its existing range of products.

Considering that the whole climate was so inhibiting a couple of years ago that Ciba-Geigy was anticipating a run-down of its activities to little more than having "a foot in the door," it is clear that this operation is responding to the improving situation.

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In practice, Ciba-Geigy tends

to buy from its parent. If it cannot get permission, it has resorted frequently to cease making it in Turkey. In this way, the range of pharmaceutical products has been much reduced.

Mr. Südekin says the application of this decree also makes companies that have about introduced a new product for which they have completed all the research and trials, but can become hopelessly unprofitable if caught within the above regulation.

The potential of the market in Turkey for pharmaceuticals and agro-chemicals is substantial, however, and it is for this reason that companies such as Ciba-Geigy (which set up in Turkey in 1956), have decided to stay. The company has not paid a dividend in recent years, preferring to keep the surplus

Profile:

Ciba-Geigy

HAZEL GURRY

within Turkey rather than borrow at very high interest rates.

In applying for permission to expand, Ciba-Geigy is also applying for an increase in its capital structure from the present TL4m to TL300m. (Roche Pharmaceuticals and Pfizer in Turkey, both wholly owned by their Swiss and American parents, both succeeded in increasing their capital last year.)

Ciba-Geigy also recently moved its offices from the factory on the outskirts of Istanbul to a more central location.

In the past couple of years since arriving in Turkey, Mr. Südekin has witnessed some very difficult times in the country. "Even though our own factory tended to be relatively unaffected by strikes, our supplies were constantly being held up by strikes at their factories."

He lists the substantial improvements since then, starting with the much easier access to Government ministers (almost all foreign industrialists in Turkey speak particularly highly of the "open door" policy of Mr. Turgut Ozal, the Deputy Prime Minister), through to the greater ease of operation within the factory since the military seized power and banned trade unions.

Tax lures
for hotel
operators

TOURISM, ONE of the least developed and highest potential areas of the Turkish economy, is being given top priority in the new drive to attract foreign investment.

Problems of infrastructure and communications, low return on investment, bureaucracy, political instability, terrorism and a host of other disadvantages have impeded the development of this beautiful country.

Turkey has 25,000 beds for tourists compared with 15m in Italy and is earning \$250m a year from tourism compared to Italy's \$8bn, according to Mr. İhsan Evliyaoğlu, Minister of Tourism.

Of the 104 joint ventures operating in Turkey only seven are in tourism.

The Government has tried to encourage tourism by creating

Tourism

METIN MUNIR

a number of incentives which will expand after a Bill now before the ruling National Security Council has been passed. It has also just opened an international airport at Dalaman in the south west, designed to attract tour operators to the country's Aegean and Mediterranean coasts.

The new framework decree affecting foreign capital has lifted the limitations imposed on foreign investors in capital and equity. Foreign investors are now free to invest as much as they choose and own up to 100 per cent of equity.

The incentives include the following:

State property is allocated on a long-term (40 to 99 years) low-rent basis;

An amount equal to 40 and 50 per cent of the total investment cost is deductible from taxable corporate income;

Exemption from import duties and building licence fees, taxes etc;

Twenty per cent of foreign exchange earnings are exempt from tax;

Up to 7 per cent of the foreign currency earned in a year may be retained to meet import needs;

Availability of Tourism Bank loans at 12 per cent interest and 20-year term with five-year, to six-year grace period.

Investments also benefit from customs exemption, investment reduction, and return of interest rate difference for medium-term credits.

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The second area of interest is investment in general.

To foreign investors, Turkey is now a very accessible country. Processing an investment application through government departments, which

used to take years, is now a matter of days.

A promising investment area is the agricultural sector. Turkey is one of only seven countries that do not need to import food. Possibilities for growth are limitless.

Thirdly, Turkey needs new technology. There is a market in Turkey for many kinds of advanced technological products.

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Finally, we believe Turkey has a bright future as an exporting nation provided the right products are selected.

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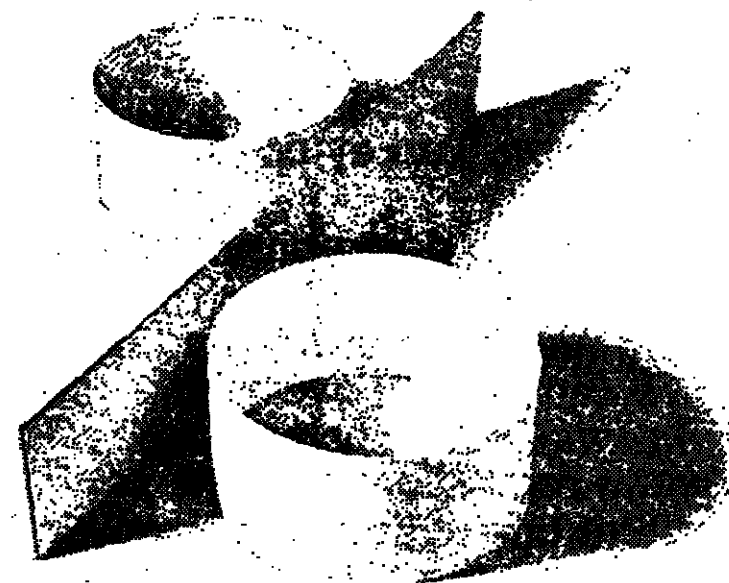
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New attitudes on joint ventures

TURKEY is not in the first division of countries endowed with mineral wealth, but it does have substantial unexploited reserves of certain minerals, including bauxite, mercury, marble, perlite, wolfram, chromium, and zinc. Development under state direction has been tiny in relation to Turkey's reserves, while foreign capital has very definitely not been welcomed; Borax, for instance, found itself nationalised in the 1960s.

It is interesting, therefore, that the Government has chosen mining as the sector where it has so far most closely formalised its efforts to translate its change of heart about foreign investment into reality. Etibank, the state minerals agency, has circularised more than 100 companies, foreign and Turkish, with an outline plan of seven mining projects.

The largest among these is an aluminium project, which is intended to include a smelter, and two copper mining projects. The remainder are for the recovery of marble, perlite, volcanic tuffs, and pumice. Foreign investment in the projects is planned at \$382m, around one-third of the total investment.

In accordance with the normal regulations for foreign investment, a shareholding of up to 49 per cent will be permitted, the balance being split between the private sector in Turkey and Etibank.

Etibank will not insist on a majority stake in the balance of the equity. Furthermore, it is intended that the foreign participating companies be invited to be represented on the

executive Boards of the companies to be formed.

Companies were asked to respond by November 15, but already Etibank's executive president, Dr. Erdemir Karakas, says that he has received inquiries from companies in the U.S., Britain, France, West Germany and Belgium. Although the letter was not sent to Eastern bloc countries, the Romanian state agency has also shown interest.

The projects themselves are not particularly large—the largest is the aluminium project valued at a total of TL85bn (\$414m)—but Dr Karakas agrees that the open invitation to foreign companies represents

Mining

HAZEL DUFFY

an important test case for Turkey. Because the extent to which mineral wealth has been exploited is so small, it is clear that officials are willing to reassess the role that foreign capital can play in stepping up the development of these resources.

A considerable amount of mineral prospecting has already been done by the minerals research agency, which was set up in the 1950s.

In many cases, feasibility studies have also been completed. What has been lacking, however, has been the money with which the projects need to be launched. Reserves of copper ore, for instance, are estimated at 155m tons, yet production last year was only just

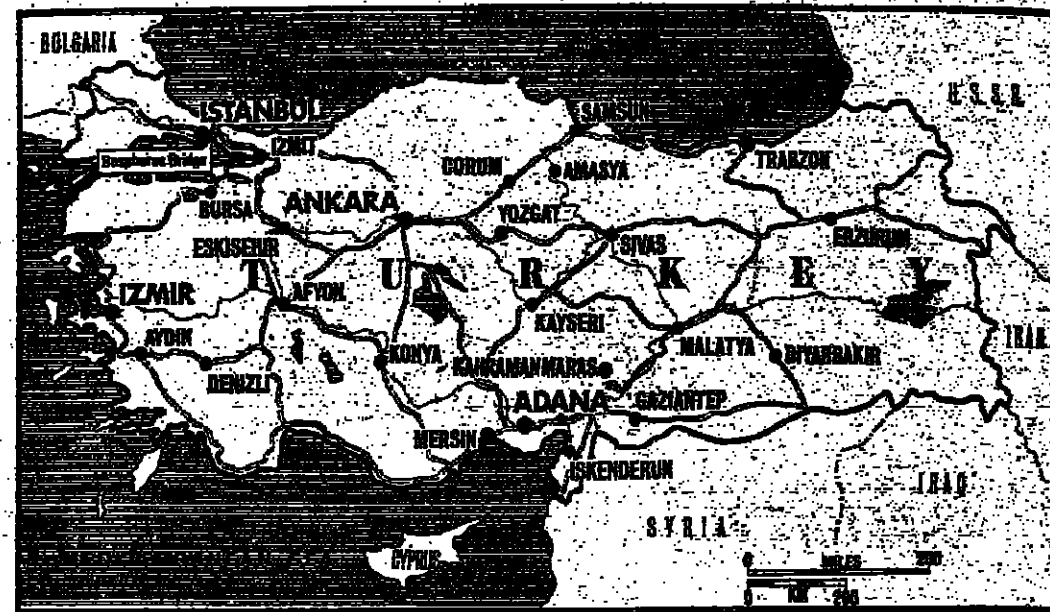
over 1m tons.

Dr Karakas came back to head up Etibank in January this year—he had previously been with the agency for about 10 years, but left to do another job. His recall has been paralleled in other state bodies which are anxious to secure the talents of Turkey's technocrats in order to implement the new economic policy. Etibank's joint venture plan had already been talked about, but Dr Karakas modestly agrees that his arrival ensured that the plan was speeded up.

My intention is to prove that if foreign capital comes to Turkey through a well-negotiated agreement it will be good for both the foreign investor and for Turkey. It will help to reap the harvest of minerals which may well otherwise have stayed in the ground for another 15 years," he says.

Dr Karakas's comments are all the more welcome when one considers the background of fear and rejection of foreign investment which has prevailed in the mining sector in the past. They can, of course, be seen in the light of the fact that Etibank itself—which expects to be formed into a holding company—does not have access to the funds which could be required for exploitation following the strict borrowing controls that the Government is imposing on state agencies.

Turkey does not need just foreign capital for the development of its resources. It needs foreign know-how in technology, marketing and so on, if it is to make better use of its resources.



Much scope for expansion

A RICH potential exists in the size and range of Turkey's agriculture which the Government is anxious to develop by both Turkish investors and with foreign skills and capital.

One of only a dozen or so countries that can feed itself, Turkey has also long been an exporter of certain agricultural products, such as fruits and nuts. The country's self-sufficiency in food has been one of its brightest spots in the darker days.

But it is only belatedly that the country's industrialists and officials have begun to realise the potential that still awaits development and to want to do something about it.

Agricultural exports in 1980 totalled \$1,671.7m, representing 57.4 per cent of all visible exports. Major export products include crops such as tobacco and cotton, grown for export, and fruit and vegetables (the latter amounting to nearly half the export total).

Imports, on the other hand, amounted to only \$49.8m, mostly raw products for processing into foodstuffs. In spite of the big improvement in the Turkish economy this year, the much-loved coffee can still only be obtained on the black market. But tea, which is grown in Turkey, remains as plentiful as ever.

As with industrial products, Turkey's agricultural producers have discovered relatively recently the huge market for foodstuffs presented by its neighbours in the oil-rich Middle East. But stories which are being related by business-

men in Istanbul serve to illustrate the need for improved organisation in the agricultural sectors.

A certain Middle East country, applied to Turkey for eggs. Of course, the Turks said, we can supply them. We

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Farming

HAZEL DUFFY

want a particular grade, in that case, said the Arab purchaser. Grades? queried the Turks. Eggs are eggs.

Again, when Egypt asked for tin canned produce in certain sizes, the Turks were non-plussed: they had not thought that anyone would want to buy canned food in any size, but those that are common in Turkey.

Yet another story concerns the anxious buyer in the Gulf States who was waiting for the promised lorry laden with fruits and vegetables: it never arrived, not because of any mechanical fault but simply because the driver found he could sell all his load without any problem long before he got as far as the Gulf—so why bother to travel such a distance?

In spite of the use of modern farming methods in many parts of the country (Turkey was a major market for tractors before the economic collapse), there is no doubt that there is scope for greater productivity.

Irrigation, for instance, is being used on only about one-

quarter of the land which is suitable for it. A recent survey indicates that on the basis of annual water supply Turkey might expect in the long term to irrigate between 6m and 8m hectares but the area at present under irrigation is only about 2.5m hectares.

The application of capital to the organisation of agricultural produce is needed. Some major Turkish business groups such as Koc and Sabanci have already identified the potential in food-processing, which accounted for only \$209m worth of exports last year (1979-\$151m).

Packaging, marketing and distribution are all key elements in creating a successful foodstuffs sector and both Turkey's business sector and the Government believe that foreign investment partnerships are one of the best ways of harnessing this potential.

Processed meat, dairy products, poultry, eggs, canned vegetables and fruits in particular are now under discussion.

Officials in Ankara estimate that about one-fifth of investment in the first seven months of 1981 has been in food processing. They point to the need for more fully integrated projects.

Just as Turkey's textile producers have been recognising that they must carry through their manufacturing to finished clothing, so the farmers need to integrate entire projects, from the development of improved seed, for instance, through to the export of processed foods.

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SUMMARY STATEMENT OF 1980 ACTIVITIES			
	1980 (Millions of Turkish Lira)	1979 (Millions of Turkish Lira)	% Increase
Balance Sheet Total	124,544	76,262	63.3
Deposits	90,042	54,668	64.7
Loans	60,336	32,175	87.5
Equity	1,200	600	100.0
Gross Income	16,588	6,813	143.4
Net Profit	234	58	301.2



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Inflation has been dramatically reduced in Turkey. Last year it was around 100% and rising. This year it is expected to be half that, and the downward trend continues.

There are reliable indications that exports will increase substantially in 1981.

In addition, contracts and transportation services in foreign countries will increase considerably this year. According to a recent survey, the contract work being carried out by Turkish companies in foreign countries is currently worth more than 5.7 billion dollars.

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INVESTING IN TURKEY VII

Borrowing in high demand

THERE IS a money market in Turkey in the Western sense of the term. Borrowing, conditions have been dominated by two political moves that followed the austerity programme of January 1980. The first was a continuing tight money policy intended to bring inflation under control. The second was the freeing of the commercial banks to determine their deposit interest rates as to mobilise domestic savings.

The result was that money, which for years was probably the cheapest and most abundant factor in investment, became the most expensive and the most scarce.

The issuing of stocks as a vehicle for financing investments is all but dead. Inflation and the fact that new factories

in practice, however, interest can be and often is negotiated between the customer and the bank and can be much higher than the official rate.

The loan interest structure is complex. There are 18 official rates applicable to various types of credit. But the actual cost to the borrower is about 60 per cent. The banks usually take "compensating deposits" of 25 per cent and arrange the term to ensure that the rate rises to about 60 per cent.

Several categories of loans are cheaper. The most important is the export loan at 25 per cent per annum.

The freeing of interest rates has made the bond market a major source of financing. Last year, the bonds issued totalled TL17bn, more than four times that of 1979.

Although financing by bonds is cheaper than borrowing from a bank, a company's bond-borrowing is limited by the formula capital plus reserves minus loss.

The peculiarities of the Turkish market mean that a company cannot sell its bonds to the public directly because the interest it can offer is limited by law. It is obliged to offer its bonds to a brokerage firm, usually at 30 per cent discount, and sell them to the public through this intermediary.

With the 30 per cent discount, the broker can operate within a much larger interest margin than the company. Because of this, Kastelli, one of the leading brokers, is able to offer 45 per cent net interest on three-month deposits and 55 per cent on one year's deposit.

In the past few months the Turkish money market seems to have gone berserk. Dozens of new brokers who are actually little more than moneylenders have mushroomed in the larger cities and begun offering extraordinarily high interest rates to depositors.

This development has led to a leap in interest rates in the bond market which may soon force the banks to raise their borrowing rates.

Sources of finance

METIN MUNIR

take up to seven years to complete, let alone start yielding dividends, has scared investors away.

Shares registered in 1980 totalled TL5.5bn compared to TL270bn of bonds. Issuing shares as a means of financing will have to wait until the day when the Turkish economy reaches stability.

In the local market there are two sources of financing open to both Turkish and foreign ventures: bank credits and bond issues.

After interest rates were freed in July last year the banks reached a so-called "gentlemen's agreement" so as to prevent interest escalation and control competition. They charged them all pay the same interest: 42 per cent for six-month deposits and 50 per cent for 12 months.

Corporate tax may be reduced

A MAJOR tax reform was made in Turkey after the coup which increased the corporate tax burdens of foreign companies by about 7 per cent.

But a 5 to 10 per cent reduction in the corporation tax is under consideration for the following financial year.

Corporation tax was raised from 25 to 50 per cent. The effective burden on Turkish companies rose less, however, because other taxes, such as the fiscal balancing tax, were abolished. For foreign companies operating in Turkey, the effective tax burden rose from 55.4 per cent to 63.8 per cent. Apart from corporation tax, foreign companies continue to pay a 20 per cent withholding tax on dividends to foreign-owned shares and 3 per cent withholding balancing tax.

In addition, foreign companies cannot claim a refund for taxes paid in excess to their country's corporate tax rates.

The Turkish authorities maintain that there is no discrimination since Turkish shareholders are subject to 66 per cent income tax.

They also point out that foreign companies are entitled to benefit from tax exemptions created to encourage Turkish contractors and exporters of manufactured products and fresh fruit and vegetables, and tour operators.

The recent amendments in the corporate tax law has also plugged loopholes and seem to have ensured an earlier and more efficient collection. By the end of last July, corporate tax revenues had risen by 225 per cent, according to the Ministry of Finance.

There is a strong school of thought in the Government which argues that the corporate tax burden should be reduced

Taxation

METIN MUNIR

so as to encourage the growth of corporations. The military do not seem to share this opinion.

However, it is believed that the economic argument may carry the day and the corporate tax burden may be reduced by up to 10 per cent in the next financial year beginning in March 1982.

Foreigners resident in Turkey are taxed individually on the income they earn in the country. The minimum income tax rate is 40 per cent for incomes up to TL1m (\$8,833), while for incomes exceeding TL25m (\$20,539) the rate is 66 per cent.



Mr. Sakip Sabanci, president of Sabanci Holding

Under the control of a few family groups

TURKISH INDUSTRY, both public and private, started almost from scratch after the declaration of the Republic in 1923.

The Ottoman Empire left behind only two or three factories. One of them made for Mustafa Kemal Ataturk, the founder of modern Turkey, banned the wearing of the traditional brimless headgear in favour of the European-style hat.

Turkish private industry is only a generation old and almost entirely dominated by a number of families. Most of

these, like Koc, Sabanci, Profla and Eccebas, are established in Istanbul, the business capital.

There are a few large holdings in Izmir (Yasar Holdings) and Adana (Guney Sanayi), and smaller ones in Anatolian cities like Ekişehir, Kayseri and Erzurum.

Most of the founders of Turkish industry are still alive and active. Mr. Vehbi Koc, who built a \$1bn turnover business from a small grocery shop in Ankara, is still at the helm of Turkey's largest private group, Koc Holding, at the age of 80. Other founding fathers, like Mr. Nejat Eccebas, Mr. Durmus

Private industry

METIN MUNIR

Yasar, and Mr. Jack Kamhi, are also alive and active.

Mr. Hacı Ömer Sabanci, founder of the Sabanci group, the biggest in Turkey along with Koc, died relatively young and left his business empire to his talented sons.

Nearly all the large private

groups are organised under holding companies. They are highly diversified in industry and also active in trade. According to a recent survey of Turkey's largest private groups, the holdings earn 56 per cent of their income from industry and 44 per cent from trade.

The survey also revealed that these holding companies are not active in exports, which account for only between 2 per cent and 5 per cent of their turnover. In Koc and Sabanci the figure is about 2 per cent.

Another prominent, if not unique characteristic of Turkish private groups is that they are

also active in banking. Nearly all of Turkey's largest commercial banks are owned by the largest holdings. Cukurova Holdings has set a record in this field, with three banks.

Their success in trade and banking has meant that Turkish holding companies have had little incentive to seek finance by issuing shares. Total recorded shares last year were valued at TL5.8bn compared with TL270bn of bonds.

Nearly all equity capital in private groups is owned by families, with a small percentage in the hands of the public and trust executives.

IZMIR PROJECT

A good model for the future

AN EXAMPLE of the way in which Turkey might become a manufacturing base for international companies is provided by BMC Sanayi, in which Leyland Vehicles holds a minority stake.

The decision was prompted by two factors. The first was the Turkish Government's export incentive, which enables every company to retain 50 per cent of its foreign exchange earnings. For BMC Sanayi, which makes a high proportion of its truck and tractor components in Turkey, including diesel engines, this concession is very attractive.

The second factor was that the cost structure of the Izmir plant is low enough for BMC Sanayi to begin competing with the Japanese, who are the world's main exporters of small tractors.

HAZEL DUFFY



Mr. Rahmi M. Koc, president of Koc Holding

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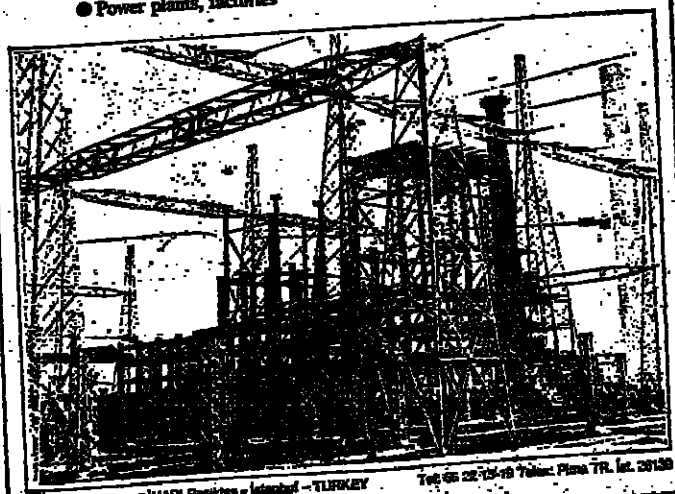
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PROFILO HOLDING

INVESTING IN TURKEY VIII

COMPANY PROFILE: OTOMARSAN

Bus manufacturer roars ahead on West German technology

FOUNDED: 1967; ownership: Daimler-Benz AG—36%, Mengerler (Turkish trading and industrial company)—33%; Kadir Hasoglu (private investor)—31%; product: buses; number of employees, 1,500.

Otomarsan is proving to be one of the most successful examples of foreign investment in Turkey.

Unlike most of Turkey's manufacturing industry, Otomarsan's current problems are not with order books but with organising its limited factory space in such a way that it can fulfil all the orders it has on hand. Exports of buses to the Middle East, and particularly to Iraq, which is the main supplier of crude oil to Turkey, are the prime reason for this success story.

Mr Bedirhan Celik, technical director, explains that Otomarsan had tried to be export-minded almost from the beginning. "In 1970, we sold three buses abroad—one to Egypt, two to Iraq. But we plied on, and last year the policy began to take off."

Exports accounted for 37 per cent of the output last year from Otomarsan's factory on the outskirts of Istanbul: this year it is 75

per cent.

Demand from the domestic market is also buoyant, in contrast to the heavily depressed automobile sector. Municipal authorities, which are always trying to catch up with the pressures on public transport created by the move to the cities, are in the market. Demand for inter-city transportation by bus is also high.

The current output from Otomarsan is 30 buses a week—five a day. There are plans to increase this to 5.5 a day, but space limitations are the main governing factor.

Otomarsan, like all of Turkish manufacturing industry, has to accommodate itself within the various regulations applied by the Government in Ankara.

It is, for instance, required to use 30 per cent local parts in its buses, although in recognition of the fact that certain parts are not available in Turkey—large radial tyres, for instance—the Government permits a 10 per cent margin around this figure. Nevertheless, permission has to be gained from Ankara, and this can frequently take up to three months.

"We just cannot afford to wait that amount of time for a part," says Mr Celik. The company has proposed to the

Government that it be given blanket permission to import components (subject, of course, to these being used in buses which are predominantly for export) instead of having to apply for permission item by item.

If the Government gives its assent, as Otomarsan expects it to, it will be confirmation that the company's capacity for earning foreign currency can soften even some of the most rigid minds in Ankara.

But Mr Celik has his own views on the subject: "I think, to some extent, the degree of freedom permitted to foreign investors depends on the time that they set up in Turkey, which in turn depended on the state of the Turkish economy at the time."

He adds, however, that companies sometimes have the wrong approach to Government. "They are all protesting about the various restrictions and asking the Government to find a solution. But the Government is looking at the problem from the other side of the table."

"What we ought to do is write down our recommendations, explain them to the Government, and see that they are followed up."

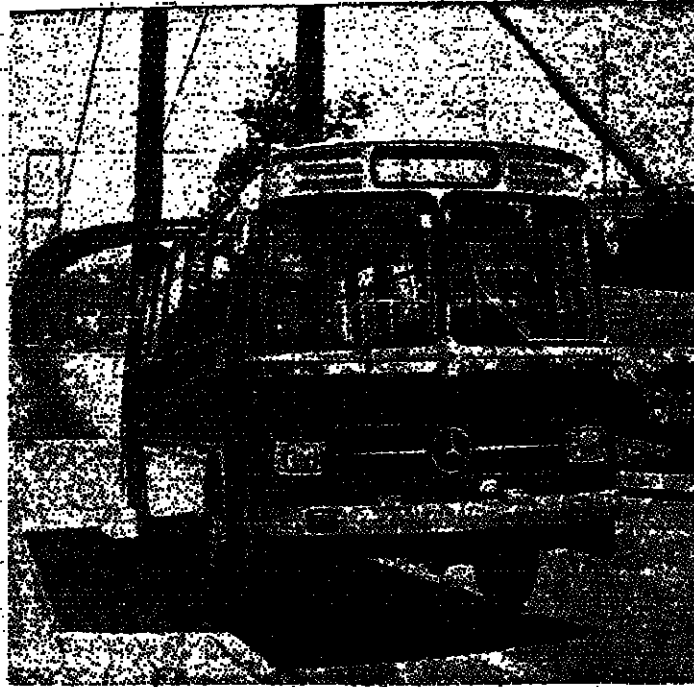
Otomarsan builds buses

under licence from Daimler-Benz. Bus-building is a labour-intensive operation, and here Turkey benefits from the much lower wage rates than in West Germany to the extent that Daimler-Benz is obviously quite happy to let Turkey meet most of the Middle East requirements.

Figures supplied by Otomarsan show that it takes 900 man hours to build a bus on average—the same in Turkey as in West Germany. The labour cost in Turkey, however, is equivalent to only about one-third that in Daimler-Benz's West German plants.

Otomarsan demonstrates, therefore, that with good management and a good product, and a reasonably permissive Government attitude towards component imports and investment, a Turkish-based company can compete in the international market.

One of the vital ingredients in Otomarsan's rugged capabilities, says the company, is the Mercedes engine brought in from West Germany. Discussions about setting up diesel engine facilities in Turkey have been conducted by the various government administrations for several years, but the intention appears to be now that Otomarsan, the State motor



Mercedes city buses built by Otomarsan under licence from Daimler-Benz are now being exported to Turkey's Arab neighbours

corporation set up in the late 1970s, should make diesel engines at a factory which has been built in the south of the country.

Tumosan holds licences from Daimler-Benz, Fiat, Volvo and Mitsubishi for a range of diesel engine sizes, but Otomarsan has rejected suggestions that it should use one of these engines in its buses.

The company says it does not object to Turkish-built engines, but it must be assured that it will be allocated that which is Daimler-Benz designed. Daimler-Benz also now appears to have been asked by the Government to take a stake in the diesel engine enterprise.

Daimler-Benz is also expected to enter the truck business in Turkey. This was something that was discussed many years ago, but agreement was never reached. Despite overcapacity (there are seven truck manufacturers in Turkey, all with foreign investors), Mr Celik says that corporate studies indicate there is a market for Mercedes trucks in Turkey.

The position is still under discussion, however, and it is thought to be some way off commitment to manufacture. The options can be held open as Otomarsan has recently purchased a large site about 30 miles from its present plant, which could be used for trucks and/or buses.

PROFILE: MELIH YILDIZLAR

Turk heads Unilever subsidiary

AT 53, Melih Yıldızlar is the first Turk to become chairman of Unilever's Turkish subsidiary. He joined the company in 1952, six months after it set up in Turkey, as a junior clerk in the accounts department fresh from the University of Istanbul where he had studied law.

Almost immediately he had to leave for 18 months to do his military service. On his return he went ahead rapidly, becoming in turn chief accountant and commercial director.

But he is modest about his chances of becoming one of the mobile cadre of senior executives whom Unilever has successfully internationalised.

"If I were younger perhaps there would be that chance, but I hope that there will be other Turks in the company who will have that opportunity," he says.

For the present Mr Yıldızlar sees a dual role for himself in the position he took up just two months ago. His first responsibility is in the company's difficult negotiations with the Ankara Government about its plans to expand its capacity for the production of margarine.

The Government wants to bind Unilever to a commitment that it will export 30 per cent of its output at a time when the company says it needs the capacity to satisfy domestic demand.

The purpose of the new capacity is to enable Unilever to regain some of the market share in foodstuffs that it lost over the years as domestic producers joined the industry.

Mr Yıldızlar believes that Unilever could raise its share to 48 per cent from the present 40 per cent. In the 1950s it was as high as 75 per cent.

A quietly spoken and fastidiously-dressed man, he believes he also has a responsibility to represent the needs of foreign investors in Turkey to the Government. "As a local man, and since Unilever was one of the pioneer foreign investors in Turkey, I feel I have an obligation to persuade Ankara of the need to prepare the ground for foreign investors to come here."

"I think this is one of the most important ways to open up

the country. Unilever has always wanted to do something positive in Turkey, and I believe the company has the potential to attract other foreign investors," he says.

He lists the qualities that he thinks Turkish industry and commerce can most readily benefit from if the Government is really serious about its more favourable attitude to foreign investment. Management experience, he says, is most important, and he mentions the huge benefits that he has gained from his relatively short spells in Unilever's London office.

Not least of these benefits is his mastery of English, a very acceptable level. Like most Turks of his generation, his second language when he joined the company was French. It sufficed for a few years, but the need to speak fluent English became increasingly obvious.

Technology is the second most important contribution that foreign investors can give to Turkey, he believes. Again he cites the case of Unilever. "People think anyone can make margarine, but it is not true," he says. "Even the smallest article needs good technology if it is to be produced efficiently, and that is what Turkey needs."

Foreign investment will bring much-needed capital to Turkey. As one of the first foreign companies to set up in Turkey under Law 6224—the so-called "foreign investment encouragement law"—Unilever has had considerable experience of the problems posed by officialdom.

"It took the best part of a decade, for instance, to get Ankara's permission for an increase in capital, and Mr Yıldızlar believes Unilever has been one of the victims of the net asset/share capital rule."

Even so, he says, he has become aware of a change for the better, particularly among the senior technocrats in Ankara, and he believes that this trend will continue.

PROFILE: MEHMET GUN CALIKA OF MEBAN

U.S.-trained broker plans merchant bank

AT THE age of 27 Mr Mehmet Gun Calika received an offer he could not refuse.

He was in Washington working for Merrill Lynch as an investment advisor when Mr Fuat Suren, the director of one of Turkey's largest private industrial conglomerates, asked him to go to Istanbul to start a brokerage firm.

He accepted and left the U.S. where he had lived since the age of eight. In January 1974 he started Meban, now the largest brokerage and finance company in Turkey, as a divi-

sion of Suren's Transurk holding.

In the beginning it was a "two men and a telephone" operation, Mr Calika recalls. For the lack of proper offices he sometimes worked in Transurk boardrooms and corridors.

Meban can now claim to be one of the most successful and serious business ventures founded in Turkey in the past decade. Its turnover has grown from TL25m in that initial year to TL235m in 1980 and is expected to be TL350m (nearly \$300m) this year.

Mr Calika was born in 1946

in Kayseri, the Anatolian city which claims to be the birthplace of more successful businessmen than any other in Turkey. ("I don't want to boast, but I come from Kayseri," is a joke one often hears from some Turkish businessmen.)

He spent most of his life in the U.S. where his father is an economist with the World Bank and his sister works for the International Monetary Fund. He graduated from the University of Pennsylvania and obtained a master's degree in business from George Washing-

ton University before entering Merrill Lynch.

"I never thought that I would spend my entire life in the U.S.," says Mr Calika in his penthouse office in the only skyscraper business block in Istanbul.

"There may be more money in America but there is more challenge and satisfaction in Turkey. Istanbul gave me the opportunity of starting from scratch and a lot of pleasure in doing new things," he says.

He says Meban introduced a number of "firsts" which altered the nature of the stock

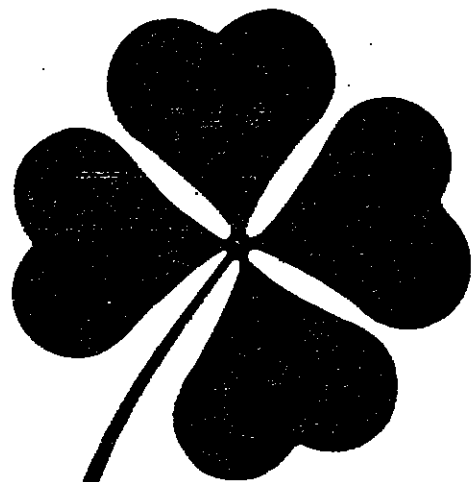
market in Turkey. Among them he includes the Meban Capital Markets Bulletin, which provided regular stock quotations in Turkey for the first time, and the Meban Stock Average Price, the first in the collection and evaluation of stock price information.

Meban also introduced several new investment vehicles to the market.

Mr Calika is now negotiating with the Ministry of Finance to transform Meban into Turkey's first merchant bank. His partner will be Crédit Commercial de France.



Mr Mehmet Gun Calika of Meban which can now claim to be one of the most successful and serious business ventures founded in Turkey in the past decade



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POLITICS TODAY

The U.S. gets the blame

By Malcolm Rutherford



Mr Haig (left) and Mr Gromyko: nine months before meeting.

THE MEETING between Mr Alexander Haig, the U.S. Secretary of State, and Mr Andrei Gromyko, the Soviet Foreign Minister, on Wednesday was the first of its kind since President Reagan took office. The very fact that the U.S. administration could wait nine months before establishing such contacts is an indication of a change in priorities. Seen from Europe, however, the real interest of the meeting is how far it has gone to re-establishing negotiations on arms control.

That may seem a dry, technical subject. Yet it is also the case that if the Americans do not show a commitment to the control of nuclear weapons, the future of U.S.-European relations will be in doubt and, with it, the future of western Europe.

In many ways, that is a desperately unfair statement. It is not the U.S. which has been expanding its nuclear arsenal over the past decade. It is the Soviet Union. It was not the Americans who introduced new weapons systems capable of striking at one end of Europe from the other. It was the Russians.

Irrelevance of Labour line

But, however perverse, the fact is that there is now a large number of Europeans who believe that the Americans are to blame. Last week the Liberal Party Assembly in Llandudno voted heavily against the deployment of cruise missiles in Britain in response to a motion that, in effect, called for unilateral nuclear disarmament. Unilateralism has long been prevalent in sections of the British Labour Party and has recently gained increasing support from the trade unions.

It is possible to say that the Liberal vote does not matter because it will be overruled by the party leadership in alliance with the Social Democrats, and that what the Labour Party thinks is irrelevant, because the party is in the process of breaking up.

That is a British view. It does not explain, however, why the anti-nuclear movement has been

growing even faster in Holland, Belgium and West Germany. The interesting questions are why it should be growing at all and what is to be done about it.

Here it is necessary to go into some history. In the 1950s, when the U.S. had clear strategic superiority—that is, the ability to launch a nuclear attack on the Soviet Union without any fear of a Soviet nuclear response—the Europeans welcomed it. They declined American invitations substantially to increase conventional forces which, if accepted, could have kept the nuclear threshold high. The Europeans could have chosen to meet a Soviet conventional attack by conventional means, but they preferred to rely on the American nuclear deterrent.

In the early 1960s, as Soviet nuclear capabilities developed, the U.S. changed its doctrine from massive retaliation to one of flexible response. Because the Russians had produced nuclear weapons capable of striking at the U.S. and because the Europeans were deficient in conventional forces, the Americans, backed by the Atlantic Alliance, introduced the concept of theatre or tactical nuclear weapons.

The theory was that if Nato's conventional forces were in danger of being overwhelmed by a Soviet conventional attack, the alliance could send a signal to Moscow by the use of short to medium range nuclear weapons in the area or theatre of battle. It would fall short of an outright nuclear attack on the Soviet Union from the American mainland, but would indicate what might be to come. That was again the doctrine of deterrence: the Russians would not dare to attack for fear of the possible response.

By the late 1960s, Soviet nuclear power had developed far enough to lay to rest any thought of American superiority. The prevailing doctrine of the time became mutual assured destruction, known by the acronym of MAD. In other words, neither superpower would risk launching a nuclear attack on the other because of the possibility that it would be obliterated in return.

Attention thus turned to arms control and, in particular, to the strategic arms limitation

talks (SALT) based on the concept of strategic nuclear parity between the U.S. and the Soviet Union. Strategic in this context means the ability of one superpower to deliver a nuclear attack on the other from its own territory. Europe approved of the SALT process.

Why the arms control approach broke down is too early to judge. One possible reason is that the technology moved faster than the diplomacy. The moment that the arms control negotiators put a ceiling on one form of weapons deployment, other systems were invented which were not covered by the agreement. Another is that the negotiators, guided by their governments, were simply too timid.

It is also tenable that it was a misguided idea in the first place that you could achieve a U.S.-Soviet entente simply by

limiting strategic nuclear weapons. The competition between the superpowers continued even increased elsewhere, for example, in Angola. The Reagan Administration came to office convinced that the U.S. had been too weak in dealing with the Russians. It was time for America to assert itself and to stand up to them on a world-wide basis.

There is also a view that the Soviet Union, while seeking strategic parity with the U.S. in the intercontinental sense, was determined all the while to establish a hold over western Europe.

Certainly that was the gist of European thinking in the late 1970s. It was Chancellor Schmidt of West Germany, not the U.S. administration, who in 1977 first drew public attention to the deployment of Soviet SS-20 missiles and the lack of

any appropriate Nato counterweight. The SS-20s are capable of hitting targets anywhere within western Europe.

It was Herr Schmidt's concern which largely contributed to the Nato decision of December 1979 to deploy a new generation of U.S. nuclear missiles in Europe and at the same time to seek talks with the Russians on the limitation of what are known in the jargon as long range theatre nuclear forces (LRTNF). That means the Soviet SS20s and, on the western side, the cruise missiles and Pershing 2s. The western systems will not be ready to be deployed until 1983 and deployment will not be completed until 1988.

In 1979 the mood in the west was one of harmony. The rationale for the cruise missile and Pershing 2 deployment was that the Russians had introduced a new concept of being able to make nuclear war on western Europe without too much risk of an American nuclear response. The fear was of a "decoupling" of Europe and the U.S. It was therefore necessary to install equivalent American systems in Europe in order to enhance deterrence.

The basic idea was one of balance at as many levels as possible, though it should never be forgotten that it is the imbalance in conventional forces between East and West that makes the West tend to rely on the threat of the first use of nuclear weapons. Some of the Nato allies went along with the decision only because it was linked to the offer of new arms control negotiations.

Yet somewhere between then and now, something has gone badly wrong. The most obvious explanation is that the SALT process broke down. The two superpowers reached agreement on a second SALT treaty, but the Americans failed to ratify it, though its provisions are still more or less respected by both sides.

Mr Reagan arrived in the White House having campaigned against the way that SALT had been conducted so far, but having said little either way about negotiations on theatre nuclear weapons. The talks at the latter which may be about to begin probably

will not be about to begin probably but not certainly present a way of getting back into the

whole business of arms control. There are informed suggestions that sometime next spring the Americans will introduce a new approach called Start: strategic arms reduction talks. It sounds somewhat similar to the original proposal of the Carter Administration for deep cuts in strategic weapons which was so summarily rejected by the Russians. But this time it is said that the Americans, having taken more than a year to work out their position, will press on.

In the meantime, they need to take account of the fact that some European countries which feared "decoupling" in the late 1970s now tend to the view that being linked to U.S. strategic policy is a danger in itself. The introduction of the new systems implies that they may be used. In Holland, Belgium and even West Germany—all of which are countries where the weapons are intended to be deployed—there is a growing belief that the entire theory of nuclear deterrence should be rejected.

The European alternative

Some governments may stand or fall by it. In Holland there are some pro-Nato politicians who say that there is now no chance of the weapons being allowed on Dutch soil. Belgium as of this week has no government and it has become impossible to predict which way the Belgian decision will go.

In Germany Herr Schmidt has tied his future as Chancellor to the implementation of the Nato decisions of 1979: deployment of the new systems from 1983 if there can be no satisfactory negotiations with the Russians before.

Somehow, however unfairly, the blame for the nuclear arms race in Europe has been shifted from the Russians to the Americans. That is why Mr Reagan will have to make a serious effort at arms control in order to hold the alliance together. At the same time, the Europeans will have to realise that the alternative to nuclear deterrence is more conventional forces or potential subjection to Soviet nuclear blackmail.

Lombard

Why the AGR needs a champion

BY DAVID FISHLOCK

SOMETHING quite remarkable has happened in the British nuclear industry this summer. For the first time for a couple of decades it has found a leader; a man it is prepared to rally round in pursuit of a single goal.

As recently as the spring, the flagship of the Prime Minister's nuclear power policy, the project to build Britain's first big pressurised water reactor—it has already built nearly a score of smaller ones for the Navy—was foundering badly. The project involved too many factions which wanted their say, and no leader to take the crucial decisions.

Indecision and uncertainty over the previous two years had produced a design for Sizewell B, prototype for a series of British PWR stations that was over-ambitious and hence clumsy and costly. The man who enunciated the problem was Dr Walter Marshall, who became chairman of the UK Atomic Energy Authority earlier this year. The Central Electricity Generating Board, customer for Sizewell B, accepted the Marshall analysis of the situation and asked the Government to set up a task force with Dr Marshall at its helm.

As a result Dr Marshall has been able to tell his new Energy Secretary this month that the project is on course once again, and that he can confidently announce a date for a public inquiry to begin next year.

What is most remarkable is how the UKAEA, common enemy of an increasingly frustrated British nuclear industry for the past two decades, has suddenly become everyone's friend.

Well, not quite everyone. There is a body of dedicated engineers in Britain who still believe that the advanced gas-cooled reactor (AGC) is an inherently better reactor. They may yet turn out to be right, though statistics so far give the edge to the PWR.

But the fact remains that, until well into the 1980s if not later, Britain will be obtaining more of its electricity from the AGR than from any other type of reactor, including the PWR. The AGR is not, and cannot be,

abandoned. What is less certain is whether any more will be ordered.

Still worse, it could easily become embroiled again in a public slanging match at the Sizewell B inquiry over the supposed strengths and weaknesses of different reactor designs. In The World Set Free early this century, H. G. Wells with uncanny prescience forecasts this kind of rivalry between reactors.

The big danger for the AGR is that a "win" for the PWR at Sizewell should be widely seen as a "loss" for the AGR. Sizewell B is a planning inquiry, not a competition.

What is most evidently lacking is a patron of the AGR of sufficient national standing to bring all the considerable technical talent of the industry behind it in one co-ordinated effort. Dr Marshall—"Mr PWR"—has shown that it can be done. Once the PWR is under construction, he must turn the same leadership to bear on the same broader reactor, to ensure long-term continuity of nuclear electricity for Britain. But he can scarcely be expected to act in the same capacity simultaneously for the AGR.

The AGR is further advanced, however. A new design, free of the shortcomings which have long delayed the completion of the first stations ordered, is now under construction. Industry has begun to commission dedicated production lines for major AGR components. The UKAEA is pressing hard for the upgrading of AGR fuel, on the basis both of its own experiments and the remarkably good performance of commercial AGR fuel.

The Government can look to one of two places for "Mr AGR". One is manufacturing industry itself, where Sir Frank Tombs, former chairman of the Electricity Council and now an industrialist with AGR companies, is the outstanding candidate. The other is the UKAEA itself, where Dr Tom Marshall, the Board member whose associations with Britain's gas-cooled reactors go back to the first days of Calder Hall, might be just the man to repeat the success of his chairman.

Letters to the Editor

Setting international exchange rate parities

From Dr Jeremy Bray MP.

Sir, — The speech by the Governor of the Bank of England, in San Francisco, on September 21 marks a major shift in thinking from targeting on money supply towards targeting on exchange rates. It goes far wider than an implied criticism of current U.S. interest rates. A careful reading of the full text of his speech shows that he is far from endorsing your judgment (September 22) that "Financial markets, at any rate, would now vote almost unanimously for the proposition that the fiscal balance is what matters when it comes to setting interest rates, and thus exchange rates."

What he said was, "The interaction of differing rates of inflation with monetary policies of differing rigour has produced a wide dispersion in interest rates between different countries. This has . . . put divergent pressures on exchange rates."

Earlier he said, "Monetary control has had some success in reducing inflation, but the process has been slow and difficult. The entrenchment of inflationary expectations has meant that monetary restraint has necessitated higher real interest rates and lower real output, rather than fulfilling the hopes held out by some of a quick and relatively painless readjustment in price inflation and nominal interest rates."

You are surely asking too

much if you expect the Governor to put forward a practical framework, which must be the product of inter-Governmental negotiations, not to mention a good deal of policy design work. But he did recognise some important principles. Intervention can be effective provided the exchange rate is not believed to be materially out of line with the stance of domestic policy. Locking together exchange rates could inject too great an element of rigidity. The value and holdings of reserve currencies need special attention. Different countries have different grounds for attaching different weights to exchange rate considerations in the formulation of economic policies.

Building on these principles the outline of a more managed exchange rate system can be stated at least schematically, if not in language suited to the Governor's San Francisco audience. Each country begins the process of policy making with a given assumed trajectory of its exchange rate into the future. Given the exchange rate trajectory, each country uses its fiscal, monetary, and perhaps incomes policy instruments in the pursuit of priorities which it sets on unemployment, prices, growth and the attainment of the target exchange rate trajectory. National priorities can be schematically represented by the maximisation of an objective

function. Simultaneously at the international level, exchange rate target trajectories are set so as to permit the overall maximisation of the sum of national objectives, given existing economic positions and prospects. Negotiations would result in a commitment of participating Governments to support the exchange rate parities thus set. Both national policies and internationally agreed target exchange rate trajectories would respond continuously to new information. But target exchange rate trajectories would respond relatively slowly to allow the necessary degree of stability in the international environment.

Much of the evidence we received in the Treasury select committee inquiry into monetary policy pointed in this direction. But much practical and analytical work needs to be done to turn it into numbers which can be the basis of inter-Governmental negotiations, and most of the leading economists in the field are ready to do it. I hope the Bank of England, the International Monetary Fund Organisation for Economic Co-operation and Development, other central banks and research funding bodies will now be prepared to initiate and support the work needed, because Governments will not do so in advance of the political will to negotiate a new system.

Dr Jeremy Bray
House of Commons, SW1.

Scots' feelings roused by bank bid

From the Warden, University of Glasgow.

Sir, — What a strange pair of questions Mr McAllister (September 22) asks.

The first is readily answered: the Royal Bank of Scotland belongs to its shareholders, whether Scots or not. Interestingly enough, it was invited to sign a petition outside a branch of the RBS six weeks ago, and caused great consternation and apparent cessation of all mental processes in the earnest young man with the placard by asking him why the shareholders should not decide for themselves.

As regards his second question, Mr McAllister really must explain the meaning of the expression "take-over bid" in respect of an institution such as the Old Lady, which has neither issued share capital nor private or institutional shareholders. If he can tell me how to get my hands on the equity of such a company, which can snap its fingers and call up unlimited interest-free deposits from the clearers, I shall be at once grateful, set up for life, and humbly apologetic, in that order.

Dr A. Scotland,
Dalrymple Hall,
22-26, Belhaven Terrace,
Glasgow.

Accounting standards and leasing

From Mr E. Ton.

Sir, — The accounting standards committee has always met once a month — except for August when it does not meet at all — and not fortnightly as Barry Riley states (September 18).

Although a high attendance rate at ASC meetings may be desirable, members do vote by postal ballot on whether or not to publish an exposure draft, and they can easily make their views known in writing or over the telephone.

With regard to leasing, a major cause for concern lies in the possible economic effects of the proposed draft. There is a feeling, not restricted to leasing companies, that capitalisation might hinder industrial re-equipment plans. This would be undesirable in a time of recession. Furthermore, changes in accounting treatment could lead to unwanted changes in the method of taxation.

Ernst & Young,
31, Fens Way, Heston, Kent.

Supplementary rates and the business world

From Mr D. Wells.

Sir, — How grossly unjust that in our so-called democratic society, we have a rating system which is so completely undemocratic.

As a private citizen I pay rates to my local council, as does every other private citizen, and as such am given a vote in that local council's elections. This is as it should be.

My company, however, is based within the Greater London Council area and, whereas London's private citizens had a vote which, whether they exercised it or not, had the eventual effect of bringing to the leadership of that council, Mr Kenneth Livingstone, my company and all the others had no such vote.

Our companies are now being levied with supplementary rates demands — I have one on my desk for an extra £800 per half year on one property

— in order that Mr Livingstone may enable public transport fares to be cut to a totally uneconomic rate.

The people who will benefit from this are obviously those who live in London and use its transport system. Other beneficiaries will be the countless thousands of people from all over England, Great Britain and the rest of the world, who come to London and use its transport system.

My company will, not benefit at all from the decrease in the cost of fares, and I am deeply aggrieved that we will have to meet this supplementary rates demand which has been determined by a council in whose election we had no vote.

Can the Government institute a system whereby all parties who pay rates are given the opportunity to place at the head of the most important local council in the country, someone who may

not wish to be remembered as a modern day Robin Hood at the inevitable expense of London's business economy.

D. A. P. Wells,
136, St Albans Avenue,
Chiswick, W4.

Mr Benn may complete the hat trick

From Mr H. Curling.

Sir, — Clearly Malcolm Rutherford (Politics Today, September 11) is no door-knocking party hack, and all the better to read for that reason, but let one of those who spends a great deal of time being just that assure him that his final sentence is too dogmatic. It is not implausible for Mr Benn to do the hat trick and the sooner those supporting the hat-trick side are aware of the danger the better.

Hugh Curling,
Purty Court,
Faversham, Kent.

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Rowntree rises £4.4m in first half

AN IMPROVEMENT in UK trading margins, resulting from a combination of price rises at the beginning of the year and vigorous efforts to reduce costs, has boosted profits of Rowntree Mackintosh for the 24 weeks to June 20 1981.

The pre-tax figure for the period rose by £4.4m to £15.9m on turnover ahead at £280.6m, compared with £264.3m. Trading profits were 22 per cent higher at £13.3m (£10.9m).

The interim dividend is a same-again 2.7p net per 50p share absorbing £3.7m—last year's total of £2.5m was paid from taxable profits of £21.4m.

Mr Kenneth Dixon, the chairman, says apart from the improvement in the UK profitability elsewhere was little changed,

except for exports where the exceptionally fine performance in 1980 could not be repeated in the current year's more difficult trading circumstances.

Although he expressed cautious optimism in his last annual statement about 1981, the chairman says the first half results reverse the trends of the past two years and, taken together with a strong cash position, are encouraging.

He says a favourable trend should continue during the rest of the year, but with very high marketing expenditures, the full year's results will show a more modest improvement in profits.

The pre-tax surplus for the half year was struck after interest charges of £4.8m

(£6.6m), the reduction partly reflecting the rights issue proceeds in May. Lower borrowings from tight control of working capital was also a factor.

Tax took £2.5m (£200,000) and after minorities last time of £300,000 the attributable balance came through at £8.2m (£3.1m) before extraordinary items.

Strated earnings per share were well up at 5.2p (2.7p).

As in previous years the adjustment of overseas net assets into sterling will be dealt with as an extraordinary item in the annual accounts. Based on exchange rates ruling at June 30 1981 the adjustment would result in a credit of £4.3m.

No share of profits of associates was included in the

half year figures—an appropriate proportion of the full year results will also appear in the annual accounts.

Mr Dixon says sales volume in the UK in the first half was slightly down on 1980 following the January price increases. With no further price rises planned and with second half marketing expenditure at levels well above 1980, the progressive recovery in sales should continue.

In Europe sales in major markets are showing encouraging gains over last year. Elsewhere overseas group companies achieved notable gains in sales.

The York-based group manufactures confectionery and grocery products.

See Lex

Owen Owen loss soars over £1.6m

LAUNCH COSTS of two new department stores, helped quash pre-tax losses for Owen Owen in the half-year to August 1, 1981, taking the deficit to £1.6m, against £387,000.

Sales including VAT were slightly higher at £55.2m (£53.2m) with the high volume month yet to come in the Christmas half, the board expects to be back in profit again for the full year.

The interim dividend is maintained at 1p net per 25p share.

After credits for tax of £491,000 (£237,000) and for minority interest repeated at £61,000, attributable losses emerged at £1.6m (£387,000).

Mr John A. H. Norman, the chairman, says the new stores—opened in August 1980 at Redditch in the UK and in Canada—incurred trading losses of more than £550,000.

Other factors affecting the group's results were £300,000 interest payments on borrowings, the purchase last April of the Hudson's Bay Company minority interest in G. W. Robinson, and exchange rate variations which added £100,000 to losses by the Canadian stores.

Mr Norman says the second half has started slowly, with the Canadian stores particularly affected by a prolonged strike in the main Hamilton steel industry.

However, the results should be less influenced by, and in some respects benefit from, the factors which have adversely affected the first six months, he adds.

Two large stores were opened—one in Canada and the other in Basildon, and in the UK two smaller stores were disposed of during the period.

See Lex

George Wimpey dives £3m to £6m at midterm

PROFITS of George Wimpey, the construction engineer, fell sharply in the first half of 1981, the pre-tax figure emerging at £6.4m, compared with £9.4m, despite an increase in turnover from £510m to £547m.

Sir Reginald Smith, the chairman, says some measure of the effects of the recession in the UK can be gauged by comparing the 3,500 private house sales legally completed by the group in the first six months of this year with the 4,500 for the corresponding period of 1980.

He warned at the annual meeting in June that sales of private houses were less buoyant than in the early months of 1980.

For the six months under review the chairman says that with the recession not being confined to the UK overseas contracting remains keenly competitive. However, he adds that the group is continuing to receive a satisfactory flow of inquiries for large contracts and the current order book is comparable with the level at this time last year.

The net interim dividend is being maintained at 0.85p per 25p share—for 1980 a total of 2.55p was paid.

Tax for the half year was lower at £1.3m (£2.4m) after which the attributable balance came through £2.2m down at £5.1m.

The group has substantial interests in Canada and the U.S. in land development, housing and contracting. Sir Reginald points out that the high interest rates in North America have put considerable pressure on these markets in 1981 and increased the overall interest costs of the group—they rose in the half year by £1.3m to £2.9m.

He says this is disappointing because average group borrowings during the period were lower than a year ago.

Sir Reginald concludes that the restructuring of the group during the last three years has helped it to face the downturn in the economy and led to a cost-effective, strong and resilient organisation which is ready to take advantage of business opportunities which will arise in due course.

See Lex

George Wills grows

FOR THE whole of 1981 George Wills and Sons (Holdings), importer and exporter, expects taxable profit to exceed the £1.02m achieved last year. This forecast, based on present trends, is given by the board when reporting first half profit ahead from £553,000 to £630,000.

Sales for the six months to June 30 reached £38.1m (£35.2m).

Stated earnings per 25p share rose to 5.97p (4.57p) and the net interim dividend is being stepped up to 3p (1.5p). Last time a 4.5p total was paid.

Tax took £270,000 (£296,000).

See Lex

Dowding & Mills at £0.68m

CONTRARY to mid-year expectations, Dowding and Mills showed a marginal increase in taxable profit in the second half of the year to June 30 1981, compared with the first six months. Even so the second half figure of £575,668, against £528,857 for the comparable period of the previous year, was insufficient to recoup ground lost.

Total profit for the year of this electrical and mechanical engineering concern emerged down from £1.83m to £1.33m on sales little changed at £16.23m (£16.3m).

At half-time profit had slipped from £297,010 to £252,335.

Stated earnings per 10p share for the year dipped from 3.55p to 2.29p, but the net total dividend is being held at 1.55p by a same-again final of 0.50p. Tax took £253,000 (£242,000).

See Lex

Supra Group improvement

First-half taxable profits at Supra Group emerged just ahead, from £261,451 to £271,748, up to May 31 1981. A substantial improvement in the results for the coming year is anticipated by the directors.

The net interim dividend is the same at 0.75p—last year a total of 2p was paid.

Stated earnings per ordinary 10p share were lower at 1.57p (1.7p).

Sales were down at £4.52m (£5.01m) and there was a higher tax charge of £55,984 (£40,457). There was an extraordinary credit of £51,751 (nil) on disposal of a freehold property.

See Lex

Wm. Morrison profits jump 67% to £3.4m

BOOSTED BY a £483,000 interest turnaround to £118,000 receivable, taxable profits of Wm Morrison Supermarkets jumped by 67.3 per cent from £2.0m to £3.7m for the 26 weeks ended August 1 1981. Turnover expanded 18.6 per cent to £93.47m, against a previous £78.82m.

Mr K. D. Morrison, chairman, says the second half has started well, but with opening at Harrogate to be absorbed and finance costs of new developments to be met, the growth of pre-tax profits "will be significantly lower in the next six months."

He adds that directors are confident, however, that the full year's results will be acceptable—pre-tax surplus for 1980-81 was £5.97m.

After much higher six months' tax of £1.41m, compared with £240,000, net profit was £1.97m (£1.78m) giving earnings per share of 4.26p (3.55p).

The interim dividend is effectively raised to 0.4p (0.35p) net—last year's final distribution was an adjusted 0.3p.

Mr Morrison says that the Harrogate store will open on October 6, and building work has started at Staveley, near Chesterfield, with a projected opening date of May 1982. There have been delays in the Sheffield development which has deferred its opening to the middle of next year.

It is hoped to announce details of further store developments shortly, he adds.

Above the line depreciation charge was £222,000 (£216,000) and rent reversion amounted to £183,000 (£161,000).

On a current cost basis the pre-tax figure is reduced slightly to £3.2m (£1.58m), and earnings per share are 4.1p (3.51p).

See Lex

comment

Wm. Morrison looks set for another year of impressive profits growth. The company reckons it checked out about 7 per cent more goods from its existing stores and the new selling space further boosted sales by about 13 per cent. Margins were pretty similar to last year although there was a slight reduction in labour costs. At the pre-tax profits level the company has

benefited from being a net lender rather than borrower for most of the period, and this happy position is likely to continue in the second half. The second half will bear pre-opening costs of £25,000 for the giant Harrogate store, which will add about 7 per cent to the company's existing selling space. Two new stores are planned at Staveley and Sheffield which should boost profits in the second half of 1982. There will be a substantial rise in this year's tax bill reflecting the change in legislation on stock appreciation. For the full year profits should reach £7.5m and the shares at 138p are on a p/e, fully-taxed, of about 17 and the yield is a parsimonious 1.4 per cent.

See Lex

comment

Two large stores were opened—one in Canada and the other in Basildon, and in the UK two smaller stores were disposed of during the period.

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Habitat comes to market by tender offer

Habitat, the home furnishings company, is coming to the stock exchange by way of an offer for sales by tender of up to 10.9m shares at a minimum price of 110p per share.

The shares in the offer, 8.3m of which are new, represent 25.2 per cent of the enlarged share capital of the company.

Habitat has also reported results for the year to June, 1981, showing pre-tax profits of £2.8m (£2.5m) on sales of £87.17m (£88.2m). Earnings per share advanced to 8.58p from 8.3p and the dividend was increased from 2p to 2.67p net per 10p share.

The directors state that total retail sales in the first 12 weeks of the current year are 20 per cent ahead but since the important Christmas period is yet to come, they are not making a profit forecast.

They do undertake to recommend dividends of 8.6p per share on the enlarged capital this year, of which at least 1.2p would be an interim dividend.

Mr T. O. Conran would not necessarily continue to waive his entitlement to dividends on his 23.168m shares.

Habitat was founded by Mr Conran, an industrial designer, in 1964. It has grown rapidly and now consists of 54 stores, of

which 33 are in the UK, 15 in France and Belgium and six in the U.S. It also has mail order and international design consultancy businesses.

A majority of its 3,500 to 4,500 items is of Habitat's own design and the group seeks to combine good style and functional appeal. Furniture makes up about 40 per cent of retail sales with the remainder consisting of linens, floor coverings, soft furnishings, lighting, china and glass, kitchen utensils and books and stationery.

Turnover has grown from £26.6m in the year to June, 1977 to £87.16m last year. Trading profits have risen from £1.58m to £2.8m over the same period and pre-tax profits from £1.58m to £4.4m.

In the retail business last year, the UK operations produced £37.17m of turnover and £4.08m of trading profit. France and Belgium accounted for £23.1m of turnover, and £1.6m of profit, while the U.S. subsidiary, launched in 1977, had turnover of £6.6m and trading losses of £493,000.

Trading losses in the U.S. have risen from £71,000 in 1977 to £200,000 in 1978, £250,000 in 1979, £543,000 in 1980 and £486,000 last year. Turnover has

grown from £1.6m in 1975 to £5.5m last year and the directors believe that the U.S. operation will start to make a positive and growing contribution to group profits.

Design consultancy profits for the group have grown from £93,000 in 1977 to £487,000 last year.

The balance sheet at June 28 1981 shows net tangible assets of £10.85m. Cash and short-term deposits accounted for £1.7m, were £22.46m and current liabilities, including bank overdrafts of £5.5m, totalled £18.58m. The group had £2.4m in long-term loans and £11.5m in pre-tax and equipment excluding a £1.6m surplus from a June 1981 property revaluation.

Total trading capital employed has grown from £9.9m in 1977 to £22.1m last year.

The offer for sale by tender is being made by Morgan Grenfell and Bank Mee and Hope of the Netherlands. Tenders must be received by 10 am on October 1, and any amount over the minimum must be in increments of 5p. Depending on the striking price, the number of shares on offer will be reduced to the £12m gross proceeds, £1.7m



Mr Terence Conran
Chairman of Habitat

is attributable to the selling shareholders, mainly Mr Conran, while the company will realise a net £9.5m to be used initially to reduce borrowings and inject capital into the U.S. subsidiary.

Brokers to the offer are Dealings in the shares on the Stock Exchange are expected to begin on October 7.

See Lex

comment

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Park Place slows in second half

ALTHOUGH ONLY advancing by £18,000 to £438,000 in the second half, Park Place Investments' pre-tax profits for the full year June 30 1981 rose from £681,000 to £762,000.

Turnover of this financial training and publishing company rose from £3.57m to £4.53m.

The directors say the group's liquidity is strong and a recent revaluation of the premises at Bramley Road, London W1, which will be noted in this year's accounts—will lend further tangible support to a sound balance sheet position.

Trading so far during the current year indicates that progress should be maintained.

The pre-tax figure was struck after interest charges up from £188,000 to £235,000. There was a tax charge of £106,000 (£227,000), and stated earnings per 10p share are 9.7p (6.7p adjusted). The final dividend is effectively raised from 1.928p to 2.35p for a total of 3.6p (3p adjusted).

See Lex

Rowan & Boden falls sharply at six months

Taxable profit of Rowan and Boden slid from £371,000 to £104,000 for the first half of 1981 and the net interim dividend is being halved to 0.5p.

This followed the dive to near break-even in the second half of last year.

Sales, though not substantially different at £5.37m, against £5.84m, were obtained by severely competitive tendering at greatly reduced margins say the directors in this furnishing, plastics and floor and deck covering contracting group.

Trading conditions continue to be difficult but the board is hopeful of some modest improvement in the second half.

Interim stated earnings dropped to 2.35p (4.1p) after tax sharply down from £193,000 to £9,000. Attributable surplus came out at £95,000 (£178,000).

For the whole of 1980, 2.21p was distributed from taxable profits of £357,707, against £587,363.

Full time working has been restored at Northampton Machinery Company mainly as a result of overseas orders, and should bring about some improvement in the second half, the directors say.

See Lex

Finlay Packaging expansion

MAINLY BECAUSE of greater utilisation of machinery installed in 1979-80, taxable profits of Finlay Packaging, colour printer, expanded from £207,000 to £333,000 for the six months ended June 30 1981, on sales up £479,000 to £5.51m.

The directors hope to improve on last year's figures—profits were £429,000 pre-tax and turnover £6.39m for the whole of 1980.

They explain that business lost during the 1980 strike was not retrieved until early this year, after which the printing industry was "seriously hit" by the general recession.

The interim dividend is increased to 0.5p (0.4p) net per 5p share, and will absorb £43,000 (£34,000)—last year's final payment was 1.1p.

The attributable headline balance emerged at £198,000, compared with £107,000, after tax of £195,000 (£100,000), giving earnings per 5p share of 2.31p against 1.20p.

See Lex

comment

Two large stores were opened—one in Canada and the other in Basildon, and in the UK two smaller stores were disposed of during the period.

See Lex

comment

Aberdeen Construction ahead at interim stage

PRE-TAX PROFITS of the Aberdeen Construction Group increased from £1.2m to £1.3m in the first half of 1981, from turnover of £40.02m, against £36.06m. And the interim dividend is lifted from 2.5p to 2.4p net per 25p share.

The volume of work in hand is not being maintained, the directors state, but there have recently been signs of a greater volume of work being put out to tender. They feel that, with an improvement in the work load situation, the performance for the whole year will be similar to that of 1980—pre-tax profits for that year were £3.59m.

Pre-tax surplus for the six months of this building contractor, civil engineer, was struck after interest, lower at £34,471 (£22,851), and subject to a tax charge of £720,000 compared with £560,000. Earnings per share are shown as 6.07p (5.11p).

Marathon International Petroleum (GB) has exercised its option to occupy all 53,000 sq ft of the office building under

construction at Hill of Rubislaw, which is on target for occupation next spring.

The directors add that the design of the ENOC office at Hill of Rubislaw is progressing as planned, and they anticipate, subject to planning and other approvals, work on site will start next spring. A £10m loan facility has been arranged with the Royal Bank

Companies and Markets

UK COMPANY NEWS

Harrison
Cowley
downturn

THE COMBINED effect of the recession and the loss of the Renault account last year meant lower pre-tax profits for Harrison Cowley (Holdings), a private company of advertisers, for the half year to June 30 1981. The taxable surplus was down from £613,000 to £270,000.

In the last full year the company made pre-tax profits of £324,000.

"It would be unwise of me to make any firm forecast," says Mr D. Harrison, chairman. In April of this year he pointed out that 1981 would be a difficult year; the outcome is better than expected.

Several new accounts have been acquired this year and the cash position is extremely healthy he says.

The net interim dividend is held at 1.4p and stated earnings per 5p share are 2.28p (5.38p).

Sales for the period were £306m compared with £115.4m previously, and £20.8m for the last full year. Tax took £156,000 (£244,000).

An application will be made for a full listing of the company's shares on the Stock Exchange later this year.

Hoskins and
Horton in
black again

A return to profit has been achieved by Hoskins and Horton, involved in building supplies and contracting, with reduced borrowing levels and in spite of continuing low demand in the sector.

For the half year to June 30 1981, pre-tax profits were £234,000 against £247,000 losses last time and a deficit of £188,000 for 1980 as a whole. Turnover edged up to £4.95m (£4.82m).

The interim dividend, omitted in the previous period, will be 2p net per 20p share, equalling the 1980 final. Earnings per share are stated as 10.1p (13.9p losses).

Interest charges were down to £76,000 (£129,000) and with a £33,000 tax credit (nil) attributable profits were £267,000 (£370,000 losses).

The board believes that the economies already made will also bring a profitable second half.

Glossop moves
higher
at midyear

Pre-tax profits at Glossop, public works contractor, were higher, from £280,000 to £405,000, for the half year to July 31 1981. Sales were lower, from £10.6m to £8.75m. The net interim dividend is repeated at 1.675p—last year a total of 4.625p was paid. Tax was higher at £190,000 (£179,000).

In the first half of the year a leaner and more efficient group has been able to combat the effects of the recession, say the directors. Profitability has improved and the full year should show some improvement.

A & C Black rises

A better performance was recorded by A. & C. Black, publisher, in the half-year to June 30, with pre-tax profits of £55,000 compared with £5,000 in the 1980 period, the year in which it ended £69,000 in the red.

Turnover at six months was marginally higher at £1.34m (£1.28m). No tax was levied again.

The interim dividend is a same-again 0.5p net per 25p share, as the board foresees only marginal profits on traditionally quieter second-half sales. The 1980 total payout was 2p.

BIDS AND DEALS

Letraset agrees new Esselte terms

BY REG VAUGHAN

ESSELTE, the Swedish-based multinational office supplies and printing group, yesterday increased its terms for Letraset, the UK graphics company which owns the ailing Stanley Gibbons stamp business, and has won the recommendation of the Letraset board for a bid valuing the company at £62m.

Following this move Mills and Allen International, the poster advertising and money broking group which opened the bidding for Letraset after an anonymous dawn raid on July 8, announced that it was not pursuing its £44.5m offer and this will lapse today. It has sold its shareholding to Esselte.

As a result of purchases of Letraset shares from Mills and Allen and from Merchandise and Investment Trust (a subsidiary of Hambros, Mills' advisers) totalling 14.95 per cent and further purchases in the market, the close of business yesterday Esselte had acquired 29.99 per cent of Letraset.

Esselte, which has a listing in Stockholm and London and a market capitalisation of around £100m, launched a raid on the Letraset shares on August 8 acquiring some 10 per cent of the shares at a price of 140p per share (including the dividend).

The company then announced a full bid which came only hours after Letraset reported sharply reduced profits of £5m for 1980-81, compared with £12m.

The new terms from Esselte yesterday were: one share plus 725p in cash for every 16 Letraset shares or 145p in cash for each Letraset share. Shareholders would also receive a net dividend of 6.05p. Letraset shares gained 4p to 138p on the London Stock Market yesterday.

Together with the recommendation of the terms, the Letraset board is forecasting pre-tax profits for the current year of around £11.5m. This would represent a substantial

recovery towards level achieved in 1979-80.

For Mills and Allen, whose offer had been extended three times, it was always an important factor that the group should not stretch its resources and that existing businesses should not be prejudiced.

Mr Neils Andersen, a director of Letraset, said that Esselte was a large international company with a business complementary to, but not competing with, Letraset's.

He said that Letraset would become a very substantial independent division of a growing international business. It already had plans to get more involved in the office equipment market.

Explaining the factors behind the profit forecast Mr Andersen said there had been significant additional growth in the group in the U.S. Mexico and Japan, together with a partial recovery in the UK. He said that the

group also benefited substantially from the weakening of sterling.

Regarding Stanley Gibbons, Mr Andersen said that Esselte had indicated that it may want to divest itself of the business at some stage, but the group was "not under time pressure."

Fast-expanding Esselte has expended its turnover from SKr 1,270m to SKr 4,720m over the eight years to March 31 1981. In the same period, profit before tax increased from SKr 42m to SKr 281m. The group employs 15,000 people in 25 countries of which some 8,000 are employed outside Sweden.

The takeover will be financed entirely outside Sweden. Esselte said earlier that it would raise a multicurrency loan but it would seek long-term finance for part of the transaction.

It also undertook to offer sterling promissory notes to Letraset's shareholders.

Lex Service Group lowers bid
for Schweber after audit

BY DUNCAN CAMPBELL-SMITH

LEX SERVICE GROUP, the UK car distributor which earlier this week sold off one of its two remaining hotels in the U.S., has reduced its bid for Schweber Electronics Corporation, the American electronic components distributor lined up as the next item on Lex's long-running programme of diversification.

A \$48.75m (£27m) purchase price had been agreed in May subject to the results of an audit. This has been completed and shareholders have been invited to approve at an EGM on October 14 a renegotiated price of \$46.53m (£26.8m). A revised payment schedule provides for a \$38m cash payment on completion.

With the balance paid over the next two and a half years. The adjusted bid reflected no single factor, according to Lex management, but followed the announcement of \$6.6m post-tax losses for Schweber over the first half of 1980-81, after heavier than expected interest costs. Management is expecting similar figures for the second half.

In a shareholders' circular concerning the proposed acquisition, Lex attributes Schweber's weakness to recessionary pressures and the U.S. company's decision to maintain its sales volume and branch expansion in readiness for future growth.

Mr Trevor Chinn, Lex's chairman and managing director, points to the "long term strategic goals" which have led Lex towards the components distribution industry in the U.S. and looks forward to Schweber, the fourth largest company in its field, making "a significant contribution" to future profits.

The deal, funded half out of retained capital and half out of long-term dollar borrowings, presents Lex shareholders with a pro forma balance sheet showing £123.4m of net assets, including £23.9m goodwill, and incorporating Schweber's net worth at June 30 of £16.9m—translated into sterling at £1.95 to the £.

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Gotthard Bank

Balance Sheet as at 30.6.1981
Sfr. 3,567.0 million

Shareholders' Equity
Sfr. 278.75 million

Net Profit 1980
Sfr. 22.0 million

Gotthard Bank

Headquarters:
6001 Lugano
via Cadenota 8
Phone: 081/214114

Gotthard Bank

Main Office:
8008 Zurich
Färberstrasse 6
Phone: 01/2515677

Gotthard Bank

Branches:
Chicago, Lausanne,
Locarno, Luxembourg,
Nassau (Bahamas)

Luxembourg Branch:
41, Boulevard Royal
Phone: 0352/465 66-72

Gotthard Bank

Representative Office
(Germany):
6000 Frankfurt/M.1
Zürich-Haus, Opernplatz
Phone: 0611/720827

COAL RESERVE

Pacific Gas and Electric Company, through its totally owned subsidiary, Eureka Energy Company, is requesting proposals for the purchase by cash sale of its Book Cliffs, Utah, coal property (underground mineable reserves of approximately one quarter billion tons).

For details, write:
David W. Hess
Vice President and General Manager, Eureka Energy Company
215 Market Street, Room 258
San Francisco, CA 94106

PRINCIPALS ONLY
PG&E

NOTICE OF REDEMPTION To the Holders of Marriott Corporation 5% Convertible Subordinated Debentures Due October 15, 1988

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of Article Three of the indenture dated as of October 15, 1979 between Marriott Corporation (the "Company") and Bankers Trust Company, the Company intends to redeem, and does hereby call for redemption, all outstanding 5% Convertible Subordinated Debentures due October 15, 1988 (the "Debentures") at 101% of the principal amount thereof plus interest accrued to the redemption date.

On the redemption date, all of the Debentures will become due and payable at the redemption price specified above plus accrued interest. On and after the redemption date interest on the Debentures shall cease to accrue and the coupons for such interest shall be void, and any right to convert the principal of the Debentures shall terminate at 3:00 P.M. Local Time on October 14, 1988, the redemption date.

The current conversion price is \$29.91 per share. Any holders of the Debentures who wish to convert may do so by surrendering Debentures, with all unexpired coupons appertaining thereto, to the Company at any of the offices specified above in the case of payments, together with a notice of election to convert, and specifying the name or names in which the shares of common stock of the Company deliverable upon such conversion shall be registered, with the addresses of the persons so named. Please note that the Conversion Notice on the reverse side of each Debenture, if properly completed and executed by the holder, will constitute a sufficient notice of election.

Marriott Corporation

Dated: August 30, 1981

Hard times at the slaughterhouses

By Richard Mooney



Splitting a pig carcass (left): and Mr George Cattell, managing director of FMC.

THE ANNOUNCEMENT early this month of highly disappointing results from FMC, which claims to be Europe's biggest meat company, and the closure of Unigate's Scot Meat processing plant in Bletchley were symptomatic of the dire situation the UK meat industry finds itself in. Unless conditions improve dramatically and quickly—which seems extremely unlikely—they could herald a whole rash of cutbacks and closures in the sector in the new year.

The basic problem is overcapacity within the slaughtering industry coupled with sluggish consumer demand because of the recession. With slaughterers hungry for stock to keep throughput up margins have been squeezed between climbing livestock costs and high street price resistance.

The results of this were graphically illustrated by this month's announcements.

In the 53 weeks ended May 2 FMC, a subsidiary of the NFU (National Farmers' Union) Development Trust, registered a pre-tax loss of £669,000 compared with a profit of £2.54m in 1979-80. This dismal performance, which is only partly explained by the £400,000 the company spent on shedding 1,000 staff during the year, appears even worse when it is considered that at the half-way point it was showing a profit before tax of £208,000.

Mr George Cattell, the managing director, explains that things began to go badly wrong last October as the re-

cession bit more deeply into real consumer spending power and the preceding cyclical herd reduction drove fat cattle prices higher. That pattern continued until recently and this year, for the first time since records have been kept, beef cattle prices rose in early autumn. Stock prices have eased back a little recently but not to the extent which would normally be expected.

A better balance between stock and retail prices is expected in late winter and early spring, Mr Cattell says, but no real improvement in trading conditions is likely for another year or so.

In the meantime many opera-

tors could have found the going just too tough. The period from now till Christmas is traditionally the most buoyant time for meat demand in Britain. Some slaughterers, processors and meat traders who do not expect to survive in the medium term are believed to be hanging on so as to take advantage of this before cutting back or closing down in the new year.

Unigate could not wait even this long before closing down its Bletchley factory, which concentrated on cooked ham products. The pigmeat sector in the UK has been in trouble even longer than the beef sector. Strong pressure from Danish and Dutch supplies—

aggravated when the pound was weak by import subsidies resulting from the EEC exchange rate equalisation scheme—has kept bacon and ham margins under pressure for some time.

The pound is now stronger and pig supplies are adequate. Problems in the Danish livestock industry have forced Danish bacon prices up in Britain and Denmark is looking more to other EEC markets. But the improvement in conditions these factors promise has come too late for Scot Meat and anyway they may not have much effect on the declining ham market. The factory has lost money in all but one year

since Unigate acquired it as part of the Scot Bowyers takeover in 1972. After losing £4m in the last year on its cooked ham operation Unigate decided enough was enough.

The overcapacity problem on the slaughtering side has its roots in the buoyant trading conditions of the mid-1970s. This encouraged expansion and the process was given an extra push by the operation of financial incentive schemes by the British Government and the EEC.

These were mainly intended to bring British plants up to the standards required for exporting to the EEC. But the modernisation this implied naturally resulted in greater capacity as well. The number of slaughterhouses has declined as figures recently published by the Meat and Livestock Commission show. The MLC received levy payments from 1,135 slaughterhouses in 1980/1981, 96 fewer than a year earlier and 419 down from 1977/78. The number is now thought to be down to below 1,100. But although many plants were operating below capacity, average throughput rose from 10,192 cattle in 1979/80 to 11,594 in 1980/81.

The newer, bigger slaughterhouses are in fact those that tend to be feeling the pinch most. High debt levels are difficult to service at present interest rates particularly in a depressed industry. Depreciation is necessarily much higher than for the older plants, as

are maintenance costs. Meeting EEC requirements has also involved them in extra expense for higher levels of hygiene and veterinary inspection.

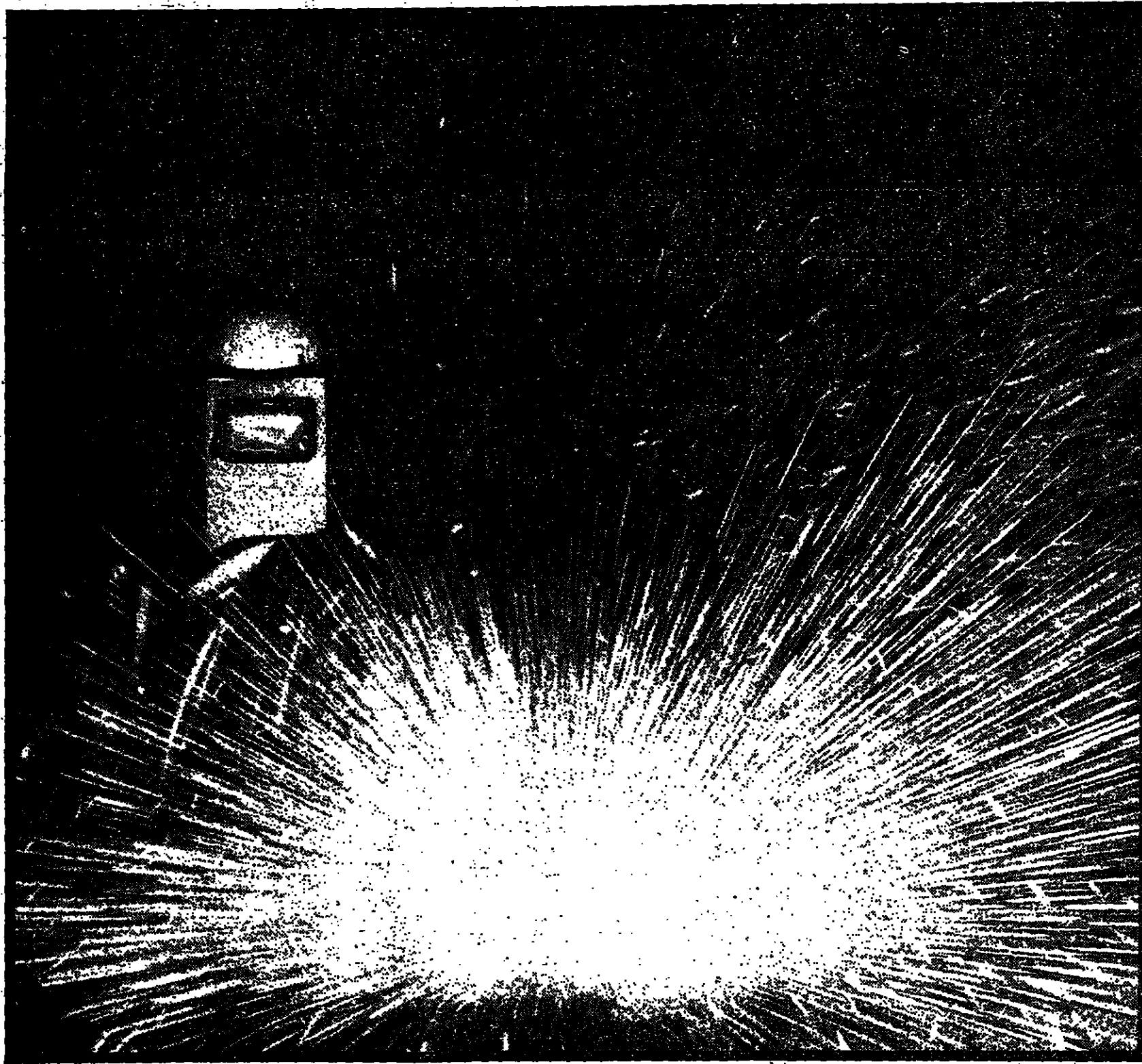
So it may not be just old inefficient plants that go in the shake-out that is looming.

These modern plants that do survive will obviously find themselves in a much more comfortable position but their long term prosperity will continue to depend on resumed real consumer income growth which is vital for the higher consumption levels and retail prices required by the industry.

A measure of the depression in the market was given in Ministry of Agriculture food consumption figures published recently. These showed that in the first quarter of 1981 average per capita red meat consumption in Britain totalled 15.99 ounces per week, 13.7 per cent down from the same 1980 period. Moreover, real prices for beef are lower in real terms than they were three years ago.

For several years abattoir owners have been pressing the Government for industry aid in the form of subsidies towards the cost of hygiene inspection (which some of their Continental competitors already get) or alternatively resumed temporary employment subsidies. But in present economic circumstances most recognise that they will have to try to ride out the storm unassisted. Not all will succeed in this but those who remain will form the basis of a leaner and healthier industry.

Cariplo: the bank that forges the strength of Italy's most productive region



Decanning at the steelworks at Sesto San Giovanni of AFL Falck. Falck is a Cariplo customer.

Some steel companies are overcoming the problems of the current recession better than others. AFL Falck is among them.

Italy's largest private steel company, Falck is one of the 235,000 businesses that power Lombardy's thriving economy. They are diverse, productive and highly efficient, and together they produce almost 33% of Italy's total industrial output.

Like Falck, most of them bank with Cariplo.

CARIPLO
CASSA DI RISPARMIO DELLE PROVINCE LOMBARDE

We are an integral part of their success—and they of ours: they have helped build our assets to about US\$29 billion.

This is the strong, vigorous base from which we are expanding our international banking operations. If you want to get in touch with us, contact our Head Office, Via Monte di Pietà 8, 20121 Milan; or our representatives' offices in London,

Brussels, Frankfurt and New York; or one of our 460 agencies all over Italy.

The Lombard Bank

CSR offers \$591m for Delhi

CSR, the diversified Australian sugar and minerals group, has agreed a takeover merger with Delhi International, the U.S.-based oil group which has most of its interests in Australia, in a deal which puts a price of US\$69m in cash on Delhi.

The move is one of the largest buy-backs of Australian assets and one of the biggest Australian takeovers. It widens the already extensive energy interests of CSR which include coal, oil and gas and Queensland's Julia Creek shale oil prospect. The

has the fourth largest with a market capitalisation in Australia of about A\$1.3bn (US\$1.5bn).

Delhi has substantial interests in oil and gas production and exploration in the Cooper Basin through DPPL, a South Australian, non-listed company. DPPL had proven and probable reserves at December 31 amounting to 752.2bn cu ft of natural gas and 62.3m barrels of crude oil and other liquids and hydrocarbons. Further discoveries have not been reported since. It has oil and gas exploration interests—

particularly in the Cooper and Pedirka basins—and also mineral exploration activities.

CSR is offering US\$78 a share for Delhi. This follows Delhi's decision in July to put itself up to tender. No offers had been received by the end of the tender period in mid-month, although CSR had expressed an interest in a takeover, in July.

Delhi directors have recommended the CSR offer to shareholders, on the advice of Morgan Stanley that it was

fair and equitable. Over the last three months Delhi shares have been traded between US\$49.50 and US\$114.50.

Mr R. G. Jackson, the CSR general manager, said yesterday that CSR subsidiary formed for the purpose, had been granted options to purchase 1.47m authorised but unissued Delhi shares by the Murchison family, of the U.S. The price paid for each share, ensuring it of 25 per cent of Delhi's capital, as increased by the new issue.

THE CERTAIN finally fell yesterday on the yeasty auction of Delhi International Oil, a Dallas-based oil company, which has the bulk of its assets in Australia.

For Delhi, which has been seeking a buyer since last December, the agreement to merge with CRS, one of the leading U.S. oil and natural gas sources companies, is probably as happy an ending as the Dallas company could have wanted.

Yet many Wall Street speculators have been badly burned by the Delhi saga. After the company announced it was up for sale last December the Delhi share price was driven \$114.50 a share.

Interest in the stock gathered momentum last summer during the remarkable rash of takeovers in the U.S. oil and gas sector, which was capped by the record \$7.6bn takeover by Du Pont of Conoco, the country's ninth largest oil company.

Delhi, which has been advised throughout the Morgan Stanley, the Wall Street investment firm, shocked the market last month when it announced it had failed to find a bidder. In one session, Delhi's share price skidded by as much as \$374 to \$774 a share. As the U.S. merger fever appeared to die down and the stock market began falling on fears of interest rate and President Reagan's economic policies, Delhi's share price continued to slide. Before the stock was suspended on Tuesday, it was trading at around \$83 a share.

The Delhi board has now accepted a \$78 a share takeover offer from CRS in a deal based on Delhi's 7.6m common shares outstanding, worth \$591.2m. In view of the company's estimated break up value of about \$85 a share, the offer by the Australian company seems equitable to both sides.

Delhi said yesterday it would recommend its shareholders to tender their shares to CRS. The company added that Morgan Stanley's investment adviser, had said the offer was "fair and equitable."

But the CRS has a number of built in guarantees to enable it to gain a major stake in Delhi should the tender offer fail. Indeed, as part of the agreement, Delhi has granted a CRS subsidiary an option to buy 1.5m authorised but unissued Delhi shares—equal to about 20 per cent of the outstanding Delhi shares—for cash at a price of \$78 a share.

Moreover, Delhi's Australian operating subsidiary has granted the Australian company a further option to buy authorised but unissued stock of that subsidiary equal to its current outstanding stock for a price of \$78 a share.

The Mehrschon family, a large Delhi stockholder, has also granted a CRS subsidiary an option to buy 800,000 Delhi shares (which the family controls, again for \$78 each.

Yet it remains unclear why Delhi wanted to find a buyer, and why it took so long to find one.

The answer to the first point is relatively simple. Although Delhi has never explained why it was going up for sale, Wall Street believes it had the necessary capital to explore its exploration areas in Australia where it currently owns 24m acres of undeveloped land. The company last year sold 22.4m cu ft of natural gas in Australia and owns reserves of 1.52bn cu ft. But most of this gas is sold under long-term contracts at a price generally considered to be low.

Delhi owns some 983,000 barrels of proven oil reserves in the U.S. and 13.9bn cu ft of natural gas.

The answer to the question of why it took so long to find a buyer is that Delhi originally put the company up for sale on a sealed bids basis. Although several U.S. oil companies had asked for the data on which to base their bids, none chose to follow through with an offer.

But for CRS, one of Australia's leading companies with interests ranging from oil, gas, coal, sugar, can chemicals and a host of other assets, Delhi's Australian assets were obviously attractive.

BIG BANKS should examine more thoroughly the operations of their interlocking corporations and start charging customers more realistic prices for their services, Mr Jan Ekman, managing director of Svenska Handelsbanken, said this week.

Current incomes from Euro-lending could not cover both administrative charges and the cost of adequate capital cover, he told a conference in Duesseldorf arranged by the banks linked in the SWIFT money transmission system.

Mr Ekman is understood to have been voicing the views of Nordic bankers who feel that major leading American and European banks are offering loans on the European market at "dumping" rates.

Svenska Handelsbanken itself has expanded its foreign business very fast over the past decade. It continues to make good profits from financing Swedish exports and from re-lending its own foreign borrowing to Swedish companies. But in lending to Swedish multinational concerns it runs into competition from big banks offering credit at very low margins.

Many banks were stuck with too many low-spread loans but Mr Ekman asked how many with this stagnant earnings profile had disclosed the facts to their shareholders or to financial analysts.

The earnings crisis in international banking had been aggravated because during the expansionist 1970s banks had lost sight of costs, Mr Ekman suggested. No industry could survive with the kind of primitive cost accounting practised by many banks.

Very few charged a fee to cover costs and to make a profit on each payment operation undertaken for a customer, or were able to introduce such a policy, Mr Ekman said.

Bankers had argued that they could not inconvenience customers with such charges, when they stood to gain from their lending at good margins, substantial volumes of interest-free "float" and foreign exchange transactions.

However, through fancy new cash management ideas banks had been busy eliminating the so-called float without thinking of how they were to replace it with other sources of income, Mr Ekman said.

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Thursday October 15. Closing prices on September 24.

J.C. DOLLAR				Change on				M. Bk. Unm. 89 91			
lessor				Bid	Offer	Bank	Yield	SOETE 89, 90, 91			
STRAIGHT				185	96 1/2	95 1/2	+0.10 18.70	K. Bk. Nwy. 89 91			
W.C. 34	75	96	95 1/2	-0.01	18.20	Algonquin Bk. 104 88 1/2					
CHS 154 86	75	95	95 1/2	-0.01	18.20	U. Bk. 12 88 1/2					
CHS 154 86	75	95	95 1/2	-0.01	18.20	Hankins 10 87 1/2					
CHS 154 86	75	95	95 1/2	-0.01	18.20	Nat. Nadrind. 10 88 1/2					
Citibank Int. PA. 15 88	100	98	98 1/2	-0.01	15.17	Med. Nadr. Bk. 10 88 1/2					
Citibank O/S 154 86	175	99	99 1/2	-0.01	15.89	Rabobank 12 86 1/2					
Cruces Service 17 89	180	101 1/4	101 1/4	-0.01	16.80	Air France 144 86 FF					
Gen. Illinois 14 86	100	98	98 1/2	-0.01	16.80	Bk. Apandia 14 86 FF					
Gen. 144 83	65	98	98 1/2	-0.01	16.81	Bk. Apandia 14 86 FF					
EUR 123 83	75	92 1/2	92 1/2	-0.01	16.81	Bk. Apandia 14 86 FF					
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Change on					Change on week—Change over price a week earlier.								
YEN STRAIGHTS					Floating Rate Notes—Domestic issues other than								
Asian Dev. Bk. 44/31	15	384	97%	0	+ 8.67	next coupon becomes effective. Spread—Margin above							
Australia 64/30	20	384	97%	0	+ 8.67	six-month coupon rate (3 times a year) is 12.5%.							
EB 74/30	20	384	97%	0	+ 8.67	Convertible Bonds—Domestic issues in dollars unless other-							
EU 74/30	20	384	97%	0	+ 8.67	wise indicated. Conv. rate—Change on day. Day/Rate—							
Finland, Rep. of 64/37	15	96	97%	0	+ 3.11	First date for conversion into shares. Conv. price—							
New Zealand 64/30	15	96	97%	0	+ 3.11	Nominal amount of bond per share expressed in							
Average price changes—	On day 0	On day 0	On day 0	On day 0	Premium—Percentage premium of the current effective price								
					of acquiring shares via the bond over the most recent								
					price of the shares.								
OTHER STRAIGHTS					The Financial Times Ltd., 1987. Reproduction in whole								
Bell Canada 104/86	30	162	93	0	+ 0.40	or in part in any form not permitted without written							
CIBC 134/86	30	162	93	0	+ 0.40	consent. Data supplied by dataSTREAM International.							
CIBC 174/86	30	162	93	0	+ 0.40								
Federal Dev. 117/90	30	162	93	0	+ 0.40								
Fat. Can. Inv. 107/84	30	162	93	0	+ 0.40								
R. Bk. Canada 108/86	30	162	93	0	+ 0.40								
Western 104/86	30	162	93	0	+ 0.40								

Sun sells Texas refinery for \$265m

SUN OIL COMPANY is
for \$265m a Texas refin

This is the second refinery sale by Sun in a year. Last November, it sold for \$140 million an Oklahoma refinery with a 48,500 barrels-per-day capacity. The Texas refinery can handle 60,000 b/d of crude oil and has an additional feedstock capacity of 15,000 b/d.

Mr. Robert McClements, Sun's president, said the sales

The sale of Sun's strategy to more closely match its inhouse refinery capacity with its assured crude oil supplies.

The Texas refinery is, he added, "the least integrated" into Sun's system and furthest from its major markets.

The sale is also part of Sun's broader objective of stressing energy development activities rather than downstream business. In the last two years, Sun has built up its coal reserves and bought Seagram's Texas Pacific subsidiary for \$2.3bn.

The high cost of the Seagram deal, however, is also a reason why Sun is interested in raising cash through asset sales.

Allied tops chemical table

**By Sue Cameron,
Chemicals Correspondent**

ALLIED CORPORATION of the U.S. has been rated top of the world chemical company league table for its "outstanding performance" in 1980 by Chemical Insight, a leading independent newsletter on the industry.

Allied leapt to first place from twenty-second in the strong league table for 1979. Some European chemical groups, notably Imperial Chemical Industries of the UK and BASF of Germany, got much lower ratings than in the previous year.

ICI dropped from third to fourteenth and BASF from eleventh to seventeenth. But Chemical Insight says these falls, reflect that "the recession has been more marked in Europe than in the U.S."

The table is based on such factors as productivity, profitability and financial strength. Allied increased its profitability by 64 per cent last year.

Dow of the U.S., which fell from first to fifth place in the overall table, led the field in 1980 on productivity.

Pentagon to study Grumman bid

· BY IAN HARGREAVES IN NEW YORK

THE PENTAGON will examine the proposed \$450m merger between Grumman, the New York aerospace company, and LTV, the Dallas-based conglomerate, on the grounds that it would reduce the number of defence prime contractors in the U.S.

Mr Casper Weinberger, the Defence Secretary, said the Pentagon had an overriding interest in maintaining a broad base of supplies. In recent months, Congress has become increasingly concerned about the deterioration of the defence industrial base, mainly as a result of the decision by many smaller subcontractors to cease tendering.

Mr Weinberger pointed out that there are precedents for the Pentagon's study of industrial concentration. A recent example is the Defence Department's interest in the future of American Telephone and Telegraph, which is a major supplier of telecommunications equipment and which may be broken up as a result of Justice Department pressures.

LTV, however, is pressing ahead with its \$45 per share offer for 70 per cent of Grumman, in spite of a cool reception at Grumman.

LTV will argue in any anti-trust or Pentagon challenge that the winding-down of its own A7 fighter programme for the Navy means there is very little overlap between itself and Grumman, which makes several aircraft for the Navy, including the F14 Tomcat fighter.

BURGO-SCOTT, a 50-50 joint venture between Scott Paper of the U.S. and Cartiere Burgo of Italy, is to build a \$60m tissue paper plant at Alanno, on the east coast of central Italy.

The mill, due to be completed in early 1983, will be able to produce 40,000 tons a year of toilet tissue, napkins and paper towels.

The Italian investment is not part of the \$2bn five-year investment programme Scott announced in the U.S. in February.

By Our New York Staff

Burgo-Scott


В. В. М. И. Б. А. Г.

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This announcement appears as a matter of record only



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September 1982

Companies
and Markets

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Takeover terms hit French shares

BY TERRY DODSWORTH IN PARIS

THE PARIS Bourse fell back by 1.5 per cent yesterday as shareholders gave a gloomy welcome to the Government's final compensation proposals for the companies it is due to nationalise.

It is calculated that the project will cost the Government between FF40bn (\$7.3bn) and FF50bn. But there was still considerable confusion yesterday as to the exact payout per share that will emerge from the complicated formula which is to be used for assessing the compensation terms.

The one clear point for the bourse was that the new terms will be more generous than the original proposals, which would have given shareholders the average price of their shares for 1978, 1979 and 1980. This formula will be used for only 50 per cent of the new evaluation.

Among other groups facing nationalisation, compensation at Paribas, the banking and industrial holding group, will work out at FF224 a share under the new proposals compared with FF211 before the revision and a previous share-market quote of FF191. For St Gobain, the industrial group, compensation will be FF186, up from FF186, which compares with a share price of FF106.

The strongest reaction against the terms came yesterday from M Jean-Marie Lerebourg, the chairman of Credit Commercial de France, which is to be nationalised along with France's other big banks. He described the measures as "robbery," criticising them for not taking inflation into account and limiting

the asset calculation to the parent company position.

The main market reaction was the gloomy feeling that now that the Government measures have come to a head, they are bound to cast a general pall over the bourse.

The sentiments of shareholders within the groups facing nationalisation should become more clear next week after the resumption of dealing in the suspended shares. This is expected to begin on Tuesday and will run for several weeks while the nationalisation Bill makes what promises to be a stormy passage in Parliament. Brokers said last night that they expected fairly active trading, with some speculators standing to make considerable profits after buying the shares in the groups at their low point in June and July.

Seat near agreement on assembling Toyota cars

BY ROBERT GRAHAM IN MADRID

SEAT, the State-owned Spanish car maker, and Toyota of Japan, have reached virtual agreement on the production of a Japanese designed car in Spain.

INI, the state holding company which controls Seat, is convinced that the way is clear for Seat to assemble between 10,000 and 15,000 of the Toyota cars a year. Seat is also believed to be willing to make available its Spanish distribution network for the Japanese company's vehicles.

Talks between Seat and Toyota have been underway for more than a year and followed the decision by Fiat of Italy not

to exercise its option to take control of Seat through a capital increase from the Spanish company.

These talks were accelerated in June when Fiat decided to pull out of direct investment in Seat with the sale of its reduced 32 per cent holding to INI and after Fiat and Seat came to a new agreement on technology and third country sales, of existing Seat models, which are based on Fiat products.

A Toyota delegation is currently in Spain while a Seat delegation visited Japan last month.

Cartel Office eases policy on German oil mergers

BY KEVIN DÖNE IN FRANKFURT

WEST GERMANY'S Cartel Office has given up attempts to save small and medium-sized German oil traders from being swallowed up by some of the world's biggest international oil companies. It has decided, however, that some oil concerns represent a bigger evil for the working of the social market economy than others.

The Cartel Office is sticking by its original analysis that the

16 leading oil companies operating in the Federal Republic represent an undesirable oligopoly, but it has decided that the nine smaller members of the club should be allowed to grow faster than their bigger rivals.

Agip, Chevron, Conoco, Elf, Fina, Marathon, Saarberg, Total and UK Wessling are now to be allowed to step in and make so-called "catch-up" mergers.

The change in cartel office policy towards the oil market means that the authorities have removed their objections to Total, the German subsidiary of the French oil company, buying up the small trader, Günther Speier (Offenburg).

Norsk Hydro to buy 75% of Supra

By Fay Gjerster in Oslo

NORSK HYDRO, the Norwegian industrial and energy group, is to buy a 75 per cent stake in Sweden's Supra fertiliser company, at present jointly owned by Boliden, Kema Nobel and SLR, a Swedish farmers co-operative.

Hydro announced yesterday that the Swedish Government had consented to the deal, which will make the concern the sole supplier of fertilisers to the Swedish market. No price was revealed.

Hydro said the purchase was expected within a few weeks. The agreement gives Hydro to take over Boliden's and Kema Nobel's shares in Supra, together with a small part of SLR's holding. The remaining 25 per cent will continue to be held by SLR.

As part of the package, Hydro is selling its Swedish feedstuffs subsidiary, Fors Engstrom, to SLR, thus giving the latter a virtual monopoly of Sweden's market for feedstuffs.

The deal has been expected for some time. It was delayed by the Swedish authorities partly because of fears by Supra's Swedish workforce that Hydro might close one or both of Supra's two factories, where output has recently been running well ahead of sales. Apparently, Hydro has given an undertaking against closure.

The Swedish authorities have said that Boliden, Kema Nobel and SLR will not be taxed on their profits from the share sales.

Norway move on operator for Statfjord

By Our Oslo Correspondent

NORWAY'S OUTGOING Labour Government has decided that Statoil, the State oil company, should take over as operator of the Anglo-Norwegian Statfjord field in the North Sea from Mobil, the U.S. oil company, from 1987.

The Oil Ministry confirmed the move yesterday, which was criticised by Mobil as "over-hasty." Mr. Kari Willoch, the Conservative Prime Minister-elect, indicated that it might well be reversed by the new Government, due to take power on October 13.

Mobil said that instead of rushing through a decision, on the eve of its resignation, the Government should have allowed time for the views of all those concerned — including the UK Government — to be heard.

Mr. Willoch said he thought a decision to transfer the role of operator now would be "unwise." He pointed out that "for a long time to come" it was going to be difficult to get enough qualified Norwegians to meet offshore requirements, without depriving the rest of Norwegian industry, "which is already hard pressed."

Mobil's concession agreement with Norway allows the State to transfer operator status to Statoil any time after August 7, 1984, and Statoil is keen to take over this role. Earlier it was assumed that the Government would order the transfer from January 1, 1985. The decision to wait until January 1987 reflects that the field's development with all three platforms, will not be complete until then. Statoil has the major share in the field.

Income advance at Generali

By James Burston in Rome

ITALY'S BIGGEST and Europe's third largest insurance company, Assicurazioni Generali, saw a 16.2 per cent rise in premium income last year to L3,287bn (\$2,52bn). Group operating profits rose 25 per cent to L62.7bn (\$54.10bn).

The premium income rise is substantially less than the Italian rate of inflation, which last year was about 20 per cent, and the group is concerned about falling international insurance rates.

However, income in the first half of this year for the parent company shows a 31.3 per cent rise to L82.1bn compared with the same period of 1980.

About 71 per cent of the group's premium came from EEC countries, and nearly L935bn was accounted for by life assurance, and the rest by accident and damage insurance.

The company, based in Venice, had investments worth L7,07bn at the end of last year, a rise of 17 per cent on 1979.

Volker-Stevin confirms forecast of cut in loss

BY CHARLES GATCHELOR IN AMSTERDAM

VOLKER-STEVIN, the Dutch dredging group, now expects a 1981 net loss of F120m to F125m (\$3m to \$10m), roughly in line with the forecast in May of a F120m loss. It also confirmed its earlier forecast for a return to profits in 1982.

Turnover is expected to rise by F1200m to F130m this year. The company had an order book worth F13.6bn at the end of June compared with F13.1bn six months earlier.

The value of new orders booked in the first half of 1981 was considerably higher than the amount of work carried out.

VS has almost completed the reorganisation prompted by its slide into the red last year, and the targets set for the disposal of non-strategic assets have been met. The misallocation of the costs of a number of foreign contracts led to a F128m loss in 1980.

The company's liquidity position

is such that facilities granted by its bankers are sufficient to finance its operational needs and no material changes in its financial position occurred in the first half. Share capital and reserves amounted to F1530m at the end of June, F141m less than in December.

VS is still locked in a dispute with the Dutch shipbuilding group, Rijn-Schelde-Verolme, over the late delivery of a deep-sea dredging platform. The two companies have turned to independent arbitrators to find a solution. VS considers that the F160m contract is cancelled because the delivery date had been exceeded by nearly two years.

The company last week announced the sale of its Rotterdam headquarters to Bova, a property subsidiary of the Nationale-Nederlanden insurance group for an undisclosed sum.

Swiss Re increases dividend

BY JOHN WICKS IN ZURICH

AN UNCHANGED gross dividend of SwFr 100 per share is declared by Swiss Reinsurance Company of Zurich, for the past year, together with a half-dividend of SwFr 10 each on participation certificates issued last December. This will increase overall dividend payments from SwFr 44.4m to SwFr 48.8m.

Net profits for 1980 rose to SwFr 76.2m (\$35.5m) after having dropped to SwFr 69.9m in the previous year. Net premium income rose by 11 per cent last year, partly the result

of higher exchange rates for various foreign currencies. In 1979 the parent company had booked net premium income of SwFr 2,544m and the Swiss Re group as a whole a figure of SwFr 6,49bn.

The company said underwriting results showed a deterioration in 1980, since losses on casualty and non-life re-insurance were higher than the SwFr 49m booked for the previous year. Underwriting profits on life re-insurance remained at about the 1979 level of SwFr 28m.

Record profits at Air Malta

By Godfrey Grima in Valletta

AIR MALTA reports a record M£2.5m (\$8m) pre-tax profit for the year ended in March.

Mr Albert Mizzi, the chairman, said the figure compared most favourably with last year's profit of M£999,000. Taxed profits grew to M£1.7m, a figure higher than the company's total share capital.

Mr Mizzi said that for the first time in five years revenue, which stood at M£32.2m, last year grew at a higher rate than expenditure, which totalled M£29.7m. "Our results this year are particularly gratifying considering that the airline industry as a whole has reported an operating deficit of \$1bn for 1980."

A good contribution to Air Malta's performance were the Cairo-Tripoli routes. Scheduled revenue passengers went up by 3.3 per cent to 400,100. Cargo carriage dropped by 13.2 per cent and the airline's overall load factor dropped by 2.8 percentage points to 65.9.

Mr Mizzi told shareholders at the annual meeting that while worldwide charter traffic had shrunk from 16 per cent in 1971 to 9 per cent in 1980 as a percentage of total passenger traffic, charter passengers between Malta and the UK had maintained a double figure growth rate.

Life Investors rejects Ago

LIFE INVESTORS of the U.S. said its directors have again urged rejection of the \$34 a share offer from a subsidiary of Ago Holding, the Dutch mutual insurance group, writes our Financial Staff.

The board decided the offer was not in the best interests of Life Investors, its stockholders, policyholders, agents, or employees.

Ago is offering \$34 each for up to 1.5m Life Investors shares. Ago already owns 41 per cent of the 10m Life Investors shares outstanding.

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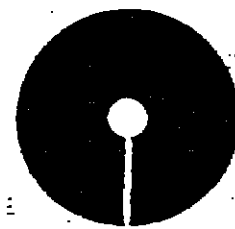
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Japan plans to raise limit on yen foreign borrowing

By RICHARD C. HANSON IN TOKYO

JAPANESE AUTHORITIES plan to allow a cautious expansion of international yen lending over the next six months. The pace of lending abroad, however, is being restrained partly by concern over a possible credit crunch at home. A decision is expected shortly on the new loan ceilings, covering both commercial yen syndicated loans overseas and the yen-denominated Samurai bond market. It is expected that the authorities will allow for a rise of up to 25 per cent over the pace established in the first half of the fiscal year ending this month.

During the first half, the Government imposed a ceiling on yen-denominated loans of ¥250bn (\$1.1bn), while the rate of borrowing in the Samurai market, where foreign governments and institutions can issue yen-bonds was held to ¥50bn a month. Bankers expect ceilings of about ¥300bn on yen

loans for the next six months, and up to ¥600bn a month on Samurai bonds.

The plan to increase yen lending abroad (after sharply curtailing loans following the second oil crisis sparked problems in the balance of payments) reflects the government's generally positive attitude toward encouraging capital outflows.

On the other hand, officials are worried that any sudden surge in external loans could contribute to a credit crunch at home. These worries are directly related to the huge amount of money the government itself intends to raise this year to finance a yawning budget deficit.

The government has just been forced to raise the coupon rate on long-term bonds. A rise in long-term bank prime rates is expected later this autumn. Expectations of rising interest rates are perhaps the last thing

the government wants as it tries to further stimulate a still gradual recovery in economic activity.

To avoid adding to demand for yen overseas, the Ministry of Finance is likely to maintain restrictions on the type of borrower qualifying for a yen syndicated loan. Such loans are now limited to international institutions, like the World Bank, trade financing and special projects for developing resources.

Sovereign states, where demand for yen loans is thought to be strong, will remain qualified only for the tightly controlled Samurai bond market.

The Bank of Japan meanwhile is attempting to alleviate any tightness in the market by allowing an increase in its "window guidance" on Japanese bank lending next quarter of over 40 per cent compared with a year earlier.

Rapid first-half growth at Altech

By Jim Jones in Johannesburg

ALLIED TECHNOLOGIES (Altech), the South African electronics company, continued to grow rapidly in the six months to August 31. Pre-tax profit rose to R15.65m (US\$1.6m), from R10.23m in the first half of 1980, and compared with R21.35m in the year to last February 28. First-half turnover was R81.55m (US\$8.7m), against a year-ago first-half figure of R52.54m, and against R121.95m for the year to end-February 1981.

The management says that it is satisfied with the first half results, and that it believes prospects for the group to be encouraging. In the half-year to August 31 the order book rose to R201m from R137m and all areas of the company's operations are being bolstered to cope with substantially greater business. The expansion is to be financed largely from internal resources.

The company policy is to avoid as far as possible long-term debt and to allow for expansion capital it is to increase dividend cover to 3.3 times over the next few years. Last year, the dividend cover was 2.9 times.

In August, Altech made a one-for-two rights issue which raised R12.4m. The company declares only one dividend, a final. Last year the dividend was 50 cents and earnings 145 cents a share. The first half of the current year has resulted in earnings of 53.5 cents a share against first-half earnings of R53.3 cents previously.

Power Technologies, (Powertech), which is 74 per cent-owned by Altech, benefited from its acquisition of battery manufacturer Willard Africa. First-half pre-tax profit rose to R1.55m from the previous year's first-half R1.07m, so exceeding the R1.77m for the year to February 28. First-half turnover was R19.1m, compared with R9.5m in the first half of last year and with R22.4m for the year as a whole.

First-half earnings were 3.1 cents a share compared with 3.4 cents in the first half of last year and 5.0 cents for the year as a whole.

MAS profits tumble as fuel costs soar

BY WONG SULONG IN KUALA LUMPUR

A SHARP drop in profits is reported by Malaysian Airline System, for the year ended March, and the company warns that the current year would be even more difficult due to mounting costs and competition.

In spite of a good growth rate in terms of passengers and cargo carried, pre-tax profit dropped to 7.7m ringgit (\$3.3m) from 18.6m ringgit due to higher costs, particularly fuel. Total revenue increased by 42 per cent to 825m ringgit, but expenditure went up even faster.

The number of passengers carried increased by 19 per cent to 4.15m while cargo and mail uplifted in terms of tonne kilometres increased by 38 per cent and 41 per cent respectively to

112m and 7.1m. To cater for such increases, MAS took lease of one DC-10, one Boeing 737 and three F73s.

Raja Mohar, MAS chairman, said the current year is likely to be tougher. Fuel, airport charges and labour costs are increasing. Aircraft and engine parts and high technology equipment are rising in price well above the general inflation rate. Competition is getting to be more severe as traffic growth slows down.

But in spite of the difficult conditions in the aviation industry, MAS is pushing ahead with expansion. Its current fleet consists of three DC10s, three Airbus, nine Boeing 737s, nine F73s and four BN-2 Islanders.

Supply problems blamed for half-year fall at DKH

BY OUR KUALA LUMPUR CORRESPONDENT

PRE-TAX PROFITS of Datuk Keramat Holdings (DKH), one of the two Malaysian tin smelters, for the half-year ended July fell sharply to 7.9m ringgit (\$3.4m) from the 18.6m for the same period of 1980.

DKH's directors said that profits for the full year would not match the record 31.9m ringgit achieved last time.

The company blamed the half-year setback to the lack of demand for tantalum slag, lower tin prices and the need to import tin concentrates from overseas, thus incurring higher financing.

There was also virtually no income from investments, com-

pared with 2.3m ringgit from this source previously. This was because Malaysian Tin Dredging, which is involved in a merger with Malaysia Mining Corporation, is paying an interim dividend of only 15 cents next month. DKH holds 16.4m shares or 8.6 per cent of Malaysian Tin.

Most of the tin concentrates from Malaysia Mining Corporation are now going to the smelter of Straits Trading because MMC is buying 40 per cent stake in Straits Trading's smelting operations. This has caused DKH to resort to concentrates from overseas.

Esso Malaysia up sharply

BY OUR KUALA LUMPUR CORRESPONDENT

ESSO MALAYSIA has reported a rise in net earnings for the six months to the end of June, to 22.4m ringgit, (\$9.6m) from 8.1m ringgit previously.

Esso, an oil refiner, 85 per cent owned by Exxon of the U.S., said the increase was attributable to the ability of the company to obtain crude oil

supplies at prices lower than the industry's average, the relatively stable prices of crude and higher retail prices for petro-

leum. It said second-half prospects were equally attractive, although it warned that the weakening of the ringgit against the dollar and the use of a larger proportion of higher cost Malaysian crude to meet growing demand of oil products could affect margins.

As well as an unchanged interim dividend of 25 cents, Esso is to pay a 75 cent special dividend on ordinary shares.

U.S. group to expand in South Africa

By Bernard Simon in Johannesburg

THE SOUTH AFRICAN subsidiary of Joy Manufacturing Company, the Pittsburgh-based mining equipment supplier, has launched a R20m (\$21m) expansion programme spread over the next four to five years.

The first phase is the erection of a new service centre, to be followed by the transfer of Joy's entire factory to a new site in Germiston, east of Johannesburg.

The company is the leading supplier of underground trackless coal mining machinery in South Africa. Its customers include Sasol, the oil-from-coal producer. According to Mr H. C. P. Hadfield, the local company's chief executive, the South African subsidiary accounts for 10-12 per cent of Joy's coal mining business.

Mr Hadfield said the financing of the expansion had not been finalised. The U.S. parent company has already invested R4m to increase the local subsidiary's share capital.

Kowloon Motor Bus in reverse at halfway stage

BY OUR HONG KONG CORRESPONDENT

KOWLOON MOTOR BUS suffered a sharp setback in after-tax profits in the six months to June 30, and says that talks with the Government aimed at hiving off its extensive property interests into a separate company remain stalled.

Mr P. C. Woo, the chairman, told shareholders that profits after tax for the first half of this year fell to HK\$17m (US\$2.8m). The utility has switched its financial year-end to December 31, so that there is no firm comparison to be made with last year's figures, but this is considerably lower than the HK\$33.3m earned after tax for the six and a half months ended August 31 1980.

Mr Woo said that following a 40 per cent increase in fares granted by the Government in April this year, daily revenue from the company's bus operations increased by 33.3 per cent, while the number of passengers carried fell by just under 7 per cent.

The directors have recommended an interim dividend of 10 cents a share, despite the slump in profits. Uncertainty over government approval for fare increases last year, meant that the company waived its final dividend then.

Rental income from the company's property subsidiary, Tyteford Properties, contributed HK\$7.1m to group revenue during the half. But Mr Woo told shareholders that no decision had yet been reached with the Government over plans to split the bus and property holdings into separate companies.

Earlier this year, KMB scrapped plans to launch Tyteford through a public issue after it ran into opposition from the Government in its demand for major fare increases.

Operating turnover for the six months to June 30 rose to HK\$386.4m, compared with HK\$350.5m for the six-and-a-half months to August 31 1980.

COMPANY NOTICES

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRs) IN SHARE CORPORATIONS

NOTICE IS HEREBY GIVEN that the annual general meeting of the Board of Directors of the above-named Company, which is being voluntarily wound up, is being held on the 28th day of October, 1981, at 10.00 a.m. in the City of London, at the offices of the Liquidators, Messrs. P. R. Copp, Liquidators, 15, Abchurch Lane, London EC4N 3DF.

Further notice is hereby given that the shareholders of the above-named Company, who are entitled to attend and vote at the above-named meeting, are requested to send to the Liquidators, Messrs. P. R. Copp, Liquidators, 15, Abchurch Lane, London EC4N 3DF, a copy of the share certificate or certificates in respect of the shares of the above-named Company, which they are entitled to attend and vote at the above-named meeting, as soon as possible, and in any event not later than 14 days before the date of the above-named meeting.

By order of the Liquidators,
P. R. COPP, Liquidators.

LEGAL NOTICES

IN THE MATTER OF THE COMPANIES ACT 1948 AND IN THE MATTER OF THE COMPANIES ACT 1980

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is being voluntarily wound up, are requested to send to the Liquidators, Messrs. P. R. Copp, Liquidators, 15, Abchurch Lane, London EC4N 3DF, a copy of the claim or claims, and the names and addresses of their Solicitors (if any), to the undersigned Peter Richard, CIP, FCA of 44 Baker Street, London, W.1, the Joint Liquidators, of the said Company, and, if so required by notice in writing from the said Liquidators, to come in and prove their debts or claims at such time and place as shall be specified in such notice or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved. Dated this 16th day of September, 1981.

P. R. COPP, Liquidators.

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in respect of
US \$30,000,000 Floating Rate Note 1988
of
SANWA INTERNATIONAL FINANCE LIMITED
unconditionally and irrevocably guaranteed as to payment of principal and interest by
THE SANWA BANK, LIMITED

For the six months from September 24, 1981 to March 24, 1982, the above-mentioned Note will carry an interest rate of 17 1/2% per annum. The interest payable on the relevant interest payment date, March 24, 1982, against Coupon No. 1 will be US\$967.29 per US \$10,000 Bearer Depository Receipt.

By: CITIBANK, N.A., London, Agent Bank.

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BANCO DI NAPOLI INTERNATIONAL S.A.

September, 1981

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Die Erste Österreichische Spar-Casse NORD/LB	Genossenschaftliche Zentralbank AG Vienna
Norddeutsche Landesbank Luxembourg S.A.	Svenska Handelsbanken S.A.

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The Long-Term Credit Bank of Japan, Limited	The Hokkaido Takushoku Bank, Limited
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Norddeutsche Landesbank Luxembourg S.A.	Svenska Handelsbanken S.A.
Gulf International Bank B.S.C.	The Saitama Bank, Ltd.
Arab Banking Corporation (ABC)	Banco Arabe Español, S.A. "Aresbank"
European Arab Bank (Middle East) E.C. Bahrain	Kleinwort, Benson Limited
The Nippon Trust and Banking Co., Ltd.	The Saudi British Bank
Tokai Bank Nederland N.V.	Takagin International Bank (Europe) S.A. Brussels
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Kuwait Real Estate Bank, K.S.C.	UBAN-Arab Japanese Finance Limited

Agent
The Long-Term Credit Bank of Japan, Limited

September 1981

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FIELD

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redietbank	5,590	+ 10	Winnatour	5,390	+ 10
an Hids	5,500	+ 50	Zurich Ins	16,700	+ 100

Ex dividend. no Ex stock

Sept. 24	Price	+ or	Official
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Handwritten signature: *John H. ...*

+3	Souza Cruz	8.00	procurador
-10	Unip PE	3.00	procurador
	Vale SA	0.00	procurador

Norway hits at EEC overfishing

By Roy Gjerstad in Oslo

BECAUSE EEC fishermen have this year for the second year running substantially exceeded the mackerel catch quota set in the fisheries agreement between Norway and the Community, Norway no longer regards itself as bound by the agreement, the Norwegian government announced yesterday.

In a sharp protest note to the Community, copied to the governments of the main EEC fishing states, Norway said that in view of the fact that mackerel stocks, it would resist pressure from its own fishermen to allow fishing in excess of Norway's 1981 quota. But the EEC's disregard of this year's agreement would have to be borne in mind when the time came to negotiate an agreement for 1982.

The Fisheries Ministry said the EEC quota had—according to the Community's own statistics—been over-fished by 300 per cent for the whole of 1980 and by 188 per cent so far this year.

Last weekend, two UK trawlers were arrested and brought into port in west Norway for allegedly violating regulations on net mesh size and for entering incorrect data in their catch log books.

Coffee pact talks resumed

By John Edwards, Commodities Editor

TALKS between producer countries on the terms for a new International Coffee Agreement for the forthcoming 1981-82 season were resumed in London yesterday after a dramatic turn-around. On Wednesday night a producers' meeting on the allocation of export quotas broke up in disagreement and one delegation had, in fact, booked flights home.

The producers decided to meet again in early November, but the meantime a full meeting of the Coffee Council, made up of producing and consuming countries, called to decide on "standby" quotas for the first quarter of the coffee year (October to December).

However, in private talks early yesterday morning the producing countries decided to make another effort to reach agreement on the division of export quotas—a key issue at the talks in which consumers are not really involved. The change of mind was attributed to a letter to African producers who apparently recognised that there was unlikely to be any substantial shift in opinion by November and meanwhile market prices would fall.

The resumption of talks between the producers has raised hopes that agreement will be reached after all on this issue and this would clear the way for a new pact to cover issues it is believed the differences between producers and consumers on other issues can be resolved fairly easily.

Because of the renewed producers' talks the meeting of the full Council was delayed until late last night.

Meanwhile, coffee prices reflecting the changing situation, at approximately 40p a pound, the market opened with heavy losses, but the bulk of these were recovered later when hopes of a new agreement were revived. On the London Robusta futures market the November position plunged to a low of 287½ in early trading, but by the close it had recovered to 1,028 a tonne, only 28½ down on the previous day.

Brussels warned on oils tax

THE U.S. has sent a letter to the EEC warning the Community not to impose a tax on vegetable oils and oils, EEC officials said.

The tax is under discussion in the EEC executive as a way of coping with a huge surplus of olive oil once Spain and Portugal join the Community. A meeting on the issue yesterday ended in deadlock.

The contents of the letter were not disclosed but it follows numerous protests from U.S. officials against proposals for a tax, which they fear could hit U.S. sales of olive oil.

U.S. Agriculture Secretary John Butland said on Monday that any EEC action which would reduce U.S. sales of soyabean (worth about \$5bn a year) and soyabean products would provoke immediate retaliation.

The enlarged Community would have a forecast surplus of around 200,000 tonnes of olive oil annually, mainly from Spain, which could cost the EEC some \$700m in subsidies.

Battering for U.S. farm bill

By Nancy Dunne in Washington

THE 1981 U.S. farm legislation, bruised and battered by Reagan Administration budget cutters, produced few clear winners and losers in the wake of an unprecedented assault on federal programmes.

Those wielding the scalpel for the President are said to have won because the scaled-down bill which emerged from the Senate last week cut \$2bn from the version produced by the Senate Agriculture Committee.

On the other hand, agricultural lobbyists did win a Bill worth an estimated \$10.8bn for four years for farm programmes. Support prices for wheat, maize, cotton, rice, sugar and tobacco were approved, although less generously than in years past.

The big loser was the once-indomitable dairy industry, which saw its production quota reduced to 1.5bn tonnes of Government-owned butter, cheese and milk, costing taxpayers an estimated \$1.3bn in 1981. Price support spending was curtailed an estimated 45 per cent, while the support price of milk was frozen at \$12.10 per hundredweight.

If the cuts are sustained in the House, they will hit just at a time when dairy farmers need to produce more to meet rising costs. They say the Bill will result in further consolidation of small, family owned operations.

The big winner was tobacco, which narrowly escaped three attempts to alter the 40-year-old price support and acreage allotment system which has kept the industry prosperous in spite of repeated reports linking smoking with cancer.

Sugar producers, aided by aggressive industry lobbyists, won a new loan support programme from the Senate, although they did not get all they wanted. The support price has been set at 18 cents a pound, well over the current world price of 15 cents, but below the 1981 cents a pound provided by the Agriculture Committee.

U.S. grain farmers might be seen as winners having produced record breaking wheat and maize crops. However, prices dropped below the subsidy target level, and costs of the grain price support programme skyrocketed. In the Senate Bill, support prices have now been set low enough to ensure that payments won't be required in fiscal 1983.

To limit the 1982 harvest, Mr John Black, secretary of agriculture, has devised a reduced acreage programme, contingent on passage of the proposed legislation. Under the secretary's plan, farmers who participate in the price support programme must reduce their 1982 planting by at least 15 per cent. No payment will be made for the reduced planting.

The House bill scheduled for a vote before current legislation expires on October 1 now casts about twice as much as the Senate bill. But the budget cutters are busy at work on it or the biggest loser of all could be the entire farm package, which Mr Black has said will be vetoed unless it holds the line on spending.

U.S. options programme welcomed

By Nancy Dunne

PHILIP JOHNSON, chairman of the Commodities Futures Trading Commission (CFTC), brought the proposed futures options test programme to the Capital this week where it received a favourable reception before a house agricultural subcommittee. Meanwhile, former CFTC chairman James Stone, who is still a commissioner, was lobbying against the scheme.

In a letter to the full Agriculture Committee explaining his lone dissenting commission vote, Mr Stone said the risks of abuse in options trading "call for cautionary rules and effective enforcement beyond those which will characterise the proposed programme."

In his testimony Mr Johnson said that an entirely new regulatory programme specifically for options trading is not necessary.

Gatt embarrassed by sugar row

By Brij Khindaria in Geneva

AUSTRALIA'S persistence in attacking the European Community's sugar export policies has become a source of embarrassment for other members of the General Agreement on Tariffs and Trade (GATT).

As a result yesterday's meeting was postponed until today while further informal consultations were held.

Technically certain GATT rules may have been contravened by the Community's system of paying subsidies to sugar exporters to make up for the difference between world prices and those fixed within the EC. But in practice, GATT has little ability to force any member, not to mention a member as important in world trade as the Community, to alter domestic policies to conform to GATT requirements.

Australia continues to claim that the Community is violating GATT rules because its export subsidies damage the interests of other exporters in foreign countries. GATT's supreme dispute settlement body—the Council—has found that the Community's policies pose a threat of such damage, but feels there is no clear cut proof of any such quantifiable damage.

Most GATT members sympathise with Australia's views but seem unable to decide what more can be done.

Our Commodities Staff writes: World sugar market prices rose sharply in London yesterday following the firm tone in the U.S. overnight. The London daily price for raw sugar was lifted by £12 to £173 a tonne in the morning. On the futures market, the January position closed over £4 up at £175.625 a tonne.

However, an easier trend developed in late trading with traders becoming increasingly sceptical about the EEC's reported plan to stockpile 2m tonnes of surplus sugar.

Cocoa stocks reduced

By Our Commodities Editor

A SHARP reduction in cocoa stocks has been made by London merchants, Gill and Duffus, in its latest market report. It now puts expected closing stocks at the end of the 1980-81 season at 582,000 tonnes compared with 702,000 tonnes in its July report.

The decline is the result of an adjustment in grindings, mainly in France and West Germany, which it is considered have been under-represented over a number of years. The cumulative effect is, therefore, quite considerable.

The projected surplus of supplies for the 1980-81 season is, in fact, slightly up at 77,000 tonnes (against 75,000 tonnes in the July report) with the world crop put at a record 1,640,000 tonnes.

The report predicts a substantial reduction in the International Cocoa Agreement buffer stock during the coming season, which should maintain the pact's intervention levels. But it is "bearish" about the prospects for the following season.

FARMER'S VIEWPOINT

THE FIRST experience I had of share farming was many years ago, soon after I had arrived in Argentina. I was a student and was employed on a small acreage of arable land which I let out to share farmers. My job was to accept the landowners share of the grain into store from these people. This entailed testing every sack of grain as it was being carried in with a probe which abstracted a handful of grain which I would examine for mould, adulteration etc.

It was thought an advantage by my employers to have one like myself who was still learning Spanish on the job because he would not be so easily bribed to let a doubtful parcel through. This experience reinforces the first principle of share farming, which is that there should be absolute trust between the participants.

Share farming has not been common in Britain up to now, because the landlord and tenant system with its fixed rents and statutory controls was the main way in which a landlord, who did not wish to farm himself, exploited his property. But landlords have become unwilling to let their farms because the latest legislation makes tenants more or less secure for up to two generations.

To explore the matter further, the Country Landowners Association has sponsored a report by a land agent, Mr Richard Stratton, on share farming projects in Britain, the U.S., Australia and New Zealand.

In Britain Mr Stratton found that the schemes investigated only had in common a need to avoid the arrangements because of a grey area, and so far as I know, none have yet been tested in the courts. On the division of expenses and profits there is much diversity. In some the landlord invests a considerable proportion of the capital in the working of the farm including fertiliser, seed, sprays and so on, and takes a proportionate amount of the returns of the profits. These are in effect partner-

The case for share farming

ships, and much more complicated than the systems found in countries overseas where the division is usually a simple one of a proportion of the enterprise's output. For instance, a share farming agreement in New Zealand for milk simply allocated a proportion of the total income which goes to the milkers. These range from 30 per cent where the milkers simply milk the cows; 30 per cent where they do more of the farm work and 50 per cent where the milkers own the cows. Does all the work, with the owner only supplying the basic fertiliser.

In Australia there is a good deal of share farming, particularly for cereals. Here the landlord receives a percentage of the crop, usually 30 per cent, and supplies the fertiliser.

A characteristic of these overseas arrangements is that they are essentially of one or two years' duration. But there is a fairly high turnover in opportunities for managing the share farms, and it must be remembered that they are essentially one simple enterprise; a season's milking or a specific crop.

The objections to using share farming on a wide scale in Britain are voiced by the CLA which still harks back to the landlord and tenant arrangements with hopefully fixed or limited terms.

Nevertheless, I believe some such system has a place in this country.

Where it would fit would be in determining terms by making the landlord's share dependent on the seasonal or marketing circumstances of the period. Nor need the agreements be complicated. A simple percentage of output should be enough, based on the relative proportions of the inputs. A complicated arrangement would seem to be mainly designed to give lasting employment to the professionals who set it up in the first place.

Joint Ventures in Farming, by Richard Stratton, Country Landowners Association, £4.

PRICE CHANGES

Commodity	Unit	Price
Aluminium	100 lb	2810.815
Copper	100 lb	4010.815
Gold	100 g	497.50
Iron	100 lb	4010.815
Lead	100 lb	4010.815
Nickel	100 lb	4010.815
Platinum	100 g	4010.815
Silver	100 g	4010.815
Tin	100 lb	4010.815
Zinc	100 lb	4010.815

AMERICAN MARKETS

Commodity	Unit	Price
Aluminium	100 lb	2810.815
Copper	100 lb	4010.815
Gold	100 g	497.50
Iron	100 lb	4010.815
Lead	100 lb	4010.815
Nickel	100 lb	4010.815
Platinum	100 g	4010.815
Silver	100 g	4010.815
Tin	100 lb	4010.815
Zinc	100 lb	4010.815

BRITISH COMMODITY MARKETS

Commodity	Unit	Price
Aluminium	100 lb	2810.815
Copper	100 lb	4010.815
Gold	100 g	497.50
Iron	100 lb	4010.815
Lead	100 lb	4010.815
Nickel	100 lb	4010.815
Platinum	100 g	4010.815
Silver	100 g	4010.815
Tin	100 lb	4010.815
Zinc	100 lb	4010.815

GAS OIL FUTURES

Commodity	Unit	Price
Aluminium	100 lb	2810.815
Copper	100 lb	4010.815
Gold	100 g	497.50
Iron	100 lb	4010.815
Lead	100 lb	4010.815
Nickel	100 lb	4010.815
Platinum	100 g	4010.815
Silver	100 g	4010.815
Tin	100 lb	4010.815
Zinc	100 lb	4010.815

SOYABEAN MEAL

Commodity	Unit	Price
Aluminium	100 lb	2810.815
Copper	100 lb	4010.815
Gold	100 g	497.50
Iron	100 lb	4010.815
Lead	100 lb	4010.815
Nickel	100 lb	4010.815
Platinum	100 g	4010.815
Silver	100 g	4010.815
Tin	100 lb	4010.815
Zinc	100 lb	4010.815

WEDNESDAY'S CLOSING PRICES

Commodity	Unit	Price
Aluminium	100 lb	2810.815
Copper	100 lb	4010.815
Gold	100 g	497.50
Iron	100 lb	4010.815
Lead	100 lb	4010.815
Nickel	100 lb	4010.815
Platinum	100 g	4010.815
Silver	100 g	4010.815
Tin	100 lb	4010.815
Zinc	100 lb	4010.815

NOTICES TO HOLDERS OF EUROPEAN DEBITARY RECEIPTS

NOTICE IS HEREBY GIVEN that the ordinary business of the company will be conducted from 12th October 1981 to 12th November 1981. During this period the company will not be able to accept or issue shares or debentures. The company will not be able to accept or issue shares or debentures during this period. The company will not be able to accept or issue shares or debentures during this period.

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PERSONAL

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Companies and Markets

LONDON STOCK EXCHANGE

Values crash again in dejected markets but equities stage strong after-hours rally in contrast to Gilts

Account Dealing Dates

First Declared Last Account Dealings
Sept 14 Sept 25 Oct 5
Sept 28 Oct 9 Oct 19
Oct 12 Oct 22 Oct 30
New-time dealings may take place from 9.30 am to 2.30 pm on business days.

A fresh collapse in London stock market values yesterday stunned equity dealers who described early trading conditions as bewildering and verging on panic. Throughout the session equities slumped with the FT Industrial Ordinary share index recording a sharp fall of 17.4 at 3 pm, closed only 5.7 down on balance at 489.1.

Gilt-edged securities were not immune from the early depression and showed fresh weakness in the wake of an ailing sterling exchange rate, coupled with tighter credit conditions in money markets.

Equity values wilted from the outset as the market met with a fresh wave of selling from both private clients and institutional operators. Secondary issues often bore the brunt of the liquidation and sustained losses stretching to 30 and occasionally more. The extent of the setback was measured by the drop in the broadly based FT Actuaries All-Share Index, down 2.7 per cent at 284.38.

Worries about the economic situation together with fears of even higher interest rates continued to weigh heavily on sentiment, while the dire forecasts for world stock markets made by the American analyst, Mr Joe Granville, continued to play a part in the sell-off.

Of the sectors, Banks were hard hit following talk of possible measures to curb lending to the private sector. Falls ranged to 36 on one stage before being trimmed in the after-hours dealings. Letraset, one of

the day's few bright spots, closed 4 higher at 134p after the revised agreed offer from Essette.

Renewed pressures for higher short-term interest rates allied to the fresh setback in sterling sent Gilt-edged lower still. Attempted recoveries soon fizzled out and quotations were 11 down at the official close, but in the after-hours dealings bear-covering took prices away from the worst. The Government securities index weakened 0.81 to 61.29 for a loss of 2.96, or 4.6 per cent over the past nine days.

Total contracts completed in Traded options amounted to 2,733, comprising 1,715 calls and 1,018 puts — the first four-figure business in puts since the introduction of trading in late May. BP and Shell Transport recorded 278 and 120 calls respectively. Among puts, Lloyds attracted 470 trades and Royal 313.

Banks fall

A fairly resilient market of late on the prospect of further base lending rate increases, the major clearing banks plummeted on nervous selling induced by fears of a pending credit squeeze. Although rallying after the close, Barclays still sustained a fall of 26 at 402p, after 39p, while NatWest declined 17 to 358p, after 352p. Lloyds dipped 15 to 370p, after 362p, but Midland ended only 6 cheaper at 310p, after 302p. Deamer money funds fell Hire Purchases easier throughout. Speculative favourite FNFC lost at 25p and Prudential Finance gave up 6 at 101p. Wainwright lost 3 to 40p as did Sterling Credit, to 6p. Merchant banks collapsed with falls of between 12 and 17 seen in Mercury Securities, 205p, Hill Samuel, 130p and Hambros, 130p. Elsewhere, Grindlays shed 16 to 170p and Standard Chartered 28 to 60p.

Against the dull trend in insurance, Alexander Rowden rallied 4 to 140p on the Alexander and Alexander Services of

the U.S. bid situation. Other Lloyds Brokers continued lower with Willis Faber finishing a further 12 off at 348p.

Further 12 off at 348p. The Building sector suffered another setback, but the leaders showed signs of rallying after-hours. Among the major casualties, Taylor Woodrow slumped to 505p before closing 28 down on balance at 510p, while Wimpey dropped 10 to 81p on disappointment with the interim results. John Mowlem declined 26 to 128p, but Newarthill rose 10 to 390p following good half-yearly figures and the Board's confident statement. W. & J. Glossop gave up 7 to 58p despite good interim results. Phoenix Timber were 20 down at 88p following the annual meeting.

ICL, as low as 354 at one stage, rallied late to close a net 3 dearer at 264p, while Fisons settled 3 firmer on balance at 135p. Leading Stores managed a recovery in the late trading and House of Fraser closed 6 earlier at 148p, after 145p, while UDS ended only a penny lower on balance at 66p, after 64p. The increased interim loss triggered sizeable selling of Owen Owen, which dropped to 183p before rallying 20p for a net fall of 15. Queensway, mid-term results expected in the next account, declined 10 to 102p. Cornhill Dressed and Polly Peck down to 105p and 210p respectively. Initially, encountered severe late interest which sharply reduced earlier losses; Cornhill ended 17 lower at 115p and Polly Peck closed 30 down at 230p. Wearwell fell 7 to 67p.

Electricals volatile

Heavily sold and down by as much as 22 in the morning session. Electrical majors staged a strong late rally. GEC fell away to 660p before closing only a net 2 down at 678p, after 383p. Plessey recorded a closing gain of 8 at 320p, after 305p. Elsewhere, falls were severe with STC, 24 lower at 388p and Farnell, a similar amount off at 407p. Automated Securities plummeted 36 to 110p and First Castle Securities collapsed 30 to 68p.

Secondary issues bore the brunt of some heavy selling in Engineering. Simon fell 33 more to 335p making a fall of 73 since Monday's disappointing interim results. Matthew Hall lost 18 to 137p and Ransomes Sims and Jeffries declined 15 to 135p, while ML Holdings dipped 20 to 275p. Westland shed 12 to 86p and Adwest relinquished 11 to 142p. Despite news of the increased interim dividend and higher first half

profits, Haden shed 21 to 155p, while Hall declined 3 to 165p, after 160p, also following half-year trading news. The leaders rallied sharply after-hours and Hawker closed a couple of pence harder at 276p.

Leading Foods closed above the worst in places. J. Sainsbury dipped to 400p before closing 15 down on balance at 410p, while Tate and Lyle settled 8 lower at 190p, after 186p. Rowntree Mackintosh shed 27 to 266p, after 260p, and C. Mackintosh provided a rare bright spot rising 3 to 51p on the increased interim profits.

Letraset better

One bright feature emerged in a demoralised miscellaneous industrial sector in the form of Letraset which moved up 4 to 138p, after 146p, in response to the agreed, higher bid terms from Essette. Original and rival bidders Mills and Allen improved to 443p on the news but then fell away sharply to 409p before closing a net 17 down on balance at 418p, following the announcement that M. & A. had sold its substantial shareholding in Letraset to Essette. Elsewhere, falls of between 20 and 35 were sustained by Hanson Trust, 238p, Smiths Industries, 315p, Vinten, 280p, Sidlaw, 140p, and Securicor, 185p. Despite the return to first-half profitability and interim dividend payments, Hoskins and Horwood ended 12 down at 90p, after 95p. G. W. Sparrow, plumed 15 to 58p on the poor interim figures and Rowan and Boden dipped 3 to 27p for a similar reason. A late rally in the leaders helped Glaxo close better at 370p, after 358p, and Unilever only 5 down at 565p, after 550p.

Motor Components were relatively resilient. Dunlop's interim loss proved no worse than anticipated and the close was a pence cheaper at 69p, while Supra eased 4 to 53p following the first-half statement. Lucas touched 198p but rallied to close a net 9 lower at 200p. Flight Refuelling, however, finished at 235p. Falls in Distributors ranged to 8, while a more detailed appraisal of the interim results left Lotus 5 off at 27p. Newspapers and kindred issues followed the general trend. Associated Press 20 to 170p and News International 10 to 53p. Advertising concern St. James's Place dropped 27 to 266p, after 260p, and C. Mackintosh provided a rare bright spot rising 3 to 51p on the increased interim profits.

Shell rally late
Properties were virtually devoid of support during the house session, but staged a modest rally late. Land Securities closed 4 cheaper on balance at 284p, after 282p, and MEPC a like amount down at 195p, after 197p and Capital and Counties 4 easier at 97p. Hammerson "A" were lowered 50 to 540p, while falls of around 8 were marked against Haslemere Estates, 376p, Great Portland Estates, 188p, and Berkeley Hamble, 225p. Among secondary issues, Rosehanger dipped to 230p before closing 25 down on balance at 245p. London and Provincial Shop fell 45 to 375p, North British Properties shed 15 to 145p and Deajan 15 to 133p.

Shell Transport, down 24 on Wednesday, fell to a low for the year of 358p before recovering late to close a net 4 up at 359p. At 250p, after 260p, Ukrasian finished 15 down at 415p and Lasso 10 cheaper at 425p. Among Overseas Traders, Incapace fell 31 further to 275p and Lohrshed 7 to 72p. Troubled meat trader Thomas Barlow's was particularly weak at 10p, down 4.

"Down-raid" on Tanks
The much-rumoured "down-raid" and takeover bid for Tanks materialised yesterday with Societe Generale de Belgique purchasing 21 per cent of Tanks shares in an hour-long buying spree which was followed by a

450p per share cash offer for the outstanding capital. Tanks opened at 450p and held that level for the 60-minute period during which Societe Generale's holding was raised from just under 30 per cent to around 51 per cent. Subsequently Tanks' shares eased back to close at 441p, a net gain of 60p.

Other mining issues, however, suffered another sharp reversal, in line with the heavy losses in UK equities before staging a recovery in the after-hours trade. Rio Tinto-Zinc, down to 477p at one point, rallied to close 3 easier on balance at 490p, while Gold Fields were finally 9 cheaper at 488p, after 490p and Charter a net 4 off 213p, after 209p.

South African Golds were upset by general market conditions and were additionally burdened by the \$7.50 fall in the bullion price to \$448 an ounce. Share prices were marked down initially, met renewed selling during the morning and early afternoon and then tended to steady on news of a U.S. prime rate cut. Nevertheless, earlier losses were sufficient to further the Gold Mines index a further 9.8 to 401.2—a two-day decline of 15.1.

Platinums showed impale 20 down at 405p and Rustenburg 15 lower at 275p, while in Financials GRSB dipped a point to 545 and Anglo American Corporation 15 to 100p.

Australians sustained widespread and heavy falls. The London-registered Hamilton Areas fell to a year's low of 145p before recovering to close 15 down on balance at 130p.

Against the dull trend in insurance, Alexander Rowden rallied 4 to 140p on the Alexander and Alexander Services of

NEW HIGHS AND LOWS FOR 1981

The following quotations in the Share Information Service yesterday attained new Highs and Lows for 1981.

NEW HIGHS (6)
Tricounty
INDUSTRIALS (1)
Black & White
Graintraders
VIKTORIN
MINES (2)
BRITISH FUNDS (2)
CORPORATION LOANS (4)
LOANS (1)
AMERICAN (1)
AMERICAN (1)
BANKS (1)
BUILDINGS (17)
DRAPERS AND STORES (28)
ELECTRICIANS (27)
ENGINEERING (12)
FOODS (6)
INDUSTRIALS (69)
LEISURE (1)
MOTORS (1)
NEWSPAPERS (4)
PAPER (4)

PROPERTY (5)| |
| --- |
| SHOPS (2) |
| TEXTILES (1) |
| TRUSTS (1) |
| OVERSEAS TRADERS (1) |
| RUBBER (1) |
| TIRES (1) |
| MINES (1) |

RISES AND FALLS YESTERDAY

British Funds	Rises	Falls
Corpor. Bond	25	26
Foreign Bonds	1	25
Industrials	51	105
Financial & Ins.	16	28
Oil	4	85
Plantations	3	9
Miners	13	107
Others	59	59
Totals	147	1,845

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Thurs., Sept. 24, 1981

Index No.

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ACTIVE STOCKS

Above average activity was noted in the following stocks yesterday.

Stock	Closing price	Day's change
Barclays Bank	402	-26
British Aerospace	177	-10
Incipace	275	-31
Initial Services	205	-19
Lloyds	370	-15
Mills and Allen	418	-17
Shell	200	-9
Tanks	441	-9

OPTIONS

First Last Last For
Deal-Deal-Deal-Settle-
ings ings ings ment
Sept 21 Oct 2 Dec 21 Jan 4
Oct 5 Oct 16 Jan 7 Jan 15
Oct 19 Oct 30 Jan 21 Feb 1
For rate information see end of Share Information Service
Option market business was almost equally split between calls and puts. Stocks favoured for the call included Town and City Properties, Dunlop, Clyde Petroleum, Bula Resources, FNFC, Premier Oil, British Aerospace, Thomas Borthwick, J. Hepworth, Ultramar, Tilbury Construction, Tozer Kemley and Millbourn, Dowty, London Investment Trust, North Kalgrin, Mairhead, BP, Total, Global Natural Resources, and NCC. Puts were dealt in MFI, Raybrook, De La Rue, GEC, British Land, Mills and Allen, Kennings, Boots, Thorn EMI, Hawker Siddeley, Invergorston Distillers, Bentalls, Grand Metropolitan, Cope Allman, Racial and FNFC. Double options were arranged in Dunlop, Royal Bank of Scotland, Commercial Union, Hutchison Whampoa, RTZ, ICI, Amalgamated Metal, Premier Oil and Grand Metropolitan.

RECENT ISSUES

EQUITIES

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FINANCIAL TIMES STOCK INDICES

	Sept. 24	Sept. 25	Sept. 26	Sept. 27	Sept. 28	Sept. 29	Sept. 30	Oct. 1	Oct. 2	Oct. 3	Oct. 4	Oct. 5	Oct. 6	Oct. 7	Oct. 8	Oct. 9	Oct. 10	Oct. 11	Oct. 12	Oct. 13	Oct. 14	Oct. 15	Oct. 16	Oct. 17	Oct. 18	Oct. 19	Oct. 20	Oct. 21	Oct. 22	Oct. 23	Oct. 24	Oct. 25	Oct. 26	Oct. 27	Oct. 28	Oct. 29	Oct. 30	Nov. 1	Nov. 2	Nov. 3	Nov. 4	Nov. 5	Nov. 6	Nov. 7	Nov. 8	Nov. 9	Nov. 10	Nov. 11	Nov. 12	Nov. 13	Nov. 14	Nov. 15	Nov. 16	Nov. 17	Nov. 18	Nov. 19	Nov. 20	Nov. 21	Nov. 22	Nov. 23	Nov. 24	Nov. 25	Nov. 26	Nov. 27	Nov. 28	Nov. 29	Nov. 30	Dec. 1	Dec. 2	Dec. 3	Dec. 4	Dec. 5	Dec. 6	Dec. 7	Dec. 8	Dec. 9	Dec. 10	Dec. 11	Dec. 12	Dec. 13	Dec. 14	Dec. 15	Dec. 16	Dec. 17	Dec. 18	Dec. 19	Dec. 20	Dec. 21	Dec. 22	Dec. 23	Dec. 24	Dec. 25	Dec. 26	Dec. 27	Dec. 28	Dec. 29	Dec. 30	Jan. 1	Jan. 2	Jan. 3	Jan. 4	Jan. 5	Jan. 6	Jan. 7	Jan. 8	Jan. 9	Jan. 10	Jan. 11	Jan. 12	Jan. 13	Jan. 14	Jan. 15	Jan. 16	Jan. 17	Jan. 18	Jan. 19	Jan. 20	Jan. 21	Jan. 22	Jan. 23	Jan. 24	Jan. 25	Jan. 26	Jan. 27	Jan. 28	Jan. 29	Jan. 30	Feb. 1	Feb. 2	Feb. 3	Feb. 4	Feb. 5	Feb. 6	Feb. 7	Feb. 8	Feb. 9	Feb. 10	Feb. 11	Feb. 12	Feb. 13	Feb. 14	Feb. 15	Feb. 16	Feb. 17	Feb. 18	Feb. 19	Feb. 20	Feb. 21	Feb. 22	Feb. 23	Feb. 24	Feb. 25	Feb. 26	Feb. 27	Feb. 28	Feb. 29	Feb. 3
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FT UNIT TRUST INFORMATION SERVICE[illegible][illegible]

INSURANCE PROPERTY BONDS

[illegible]

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FT SHARE INFORMATION SERVICE

Stock	Price	%	Yield
Public Board and Ind.	14.5	1.5	14.5
Agri. Ind. 1981-82	14.5	1.5	14.5
Agri. Ind. 1982-83	14.5	1.5	14.5
U.S.M.C. 1982-83	14.5	1.5	14.5
U.S.M.C. 1983-84	14.5	1.5	14.5

Stock	Price	%	Yield
Financial	14.5	1.5	14.5
FRANK 1981-82	14.5	1.5	14.5
Do. 1982-83	14.5	1.5	14.5
Do. 1983-84	14.5	1.5	14.5
Do. 1984-85	14.5	1.5	14.5
Do. 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
Building Societies	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
FOREIGN BONDS & RAILS	14.5	1.5	14.5
Antofagasta R.V.	14.5	1.5	14.5
Do. 1981-82	14.5	1.5	14.5
Do. 1982-83	14.5	1.5	14.5
Do. 1983-84	14.5	1.5	14.5
Do. 1984-85	14.5	1.5	14.5
Do. 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
AMERICANS	14.5	1.5	14.5
AMF 1981-82	14.5	1.5	14.5
Do. 1982-83	14.5	1.5	14.5
Do. 1983-84	14.5	1.5	14.5
Do. 1984-85	14.5	1.5	14.5
Do. 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
Over Fifteen Years	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
Undated	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
INT. BANK AND O'SEAS	14.5	1.5	14.5
Govt. Sterling Issues	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
CORPORATION LOANS	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
COMMONWEALTH AND AFRICAN LOANS	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
CANADIANS	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
BEERS, WINES AND SPIRITS	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
BUILDING INDUSTRY	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
DRAPERY AND STORES	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
ELECTRICALS	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
FOOD, GROCERIES, ETC.	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
INDUSTRIALS (Miscel.)	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
HOTELS AND CATERERS	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
BANKS AND HIRE PURCHASE	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
CHEMICALS, PLASTICS-Cont.	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
ENGINEERING MACHINE TOOLS	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
DRAPERY AND STORES	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
ELECTRICALS	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
FOOD, GROCERIES, ETC.	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
INDUSTRIALS (Miscel.)	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
HOTELS AND CATERERS	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
INDUSTRIALS (Miscel.)	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

Stock	Price	%	Yield
HOTELS AND CATERERS	14.5	1.5	14.5
100% 1981-82	14.5	1.5	14.5
100% 1982-83	14.5	1.5	14.5
100% 1983-84	14.5	1.5	14.5
100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

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100% 1984-85	14.5	1.5	14.5
100% 1985-86	14.5	1.5	14.5

20	Secreters 10p	20					
228	Tarmac 50p	260	20	-14	116.0	3.1	6.5
442	Tariff Wadsworth	280	22	-13.51	3.0	3.7	9.6
125	Tilbury City £1	295	20	22.38		13.0	
236	Travis & Arnold	142	10	15.5	4.3	4.0	8.5
236	Travis & Arnold	142	10	15.5	4.3	4.0	8.5
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